

From: Eric Clark
To: McKinney, Kasheica (CII)
Cc: Bridges, George (CII); Mike Jackson; smartfish52002@yahoo.com; fabio@begroupsolutions.com
Subject: 1455/1515 3rd Street: SBE Certificate Verification
Date: Tuesday, November 17, 2015 8:27:02 AM
Attachments: jmaao002.png

Kasheica,

CindGen (subcontractor to Decker Electric) on the Uber MB project has submitted their appropriate tax information to be considered an SBE by OCII. Can you confirm receipt of their information and review their participation as an SBE contractor.

Thank you,

Eric Clark | BNBT Builders, Inc.
333 Bryant Street, Suite 140 | San Francisco, CA 94107
(650) 730-0210 cell
Eric.Clark@BNBTBuilders.com
[Twitter](#) | [Facebook](#) | [LinkedIn](#) | bnbtbuilders.com

From: info@cindgen.com [mailto:info@cindgen.com]
Sent: Monday, November 16, 2015 4:32 PM
To: Cory Wallace < Wallace@deckerelectric.com>
Cc: Tom Powers <tpowers@thepowersgroup.us>; Eric Clark <Eric.Clark@bnbtbuilders.com>
Subject: RE: FW: 1455 3rd Street / SBE WBE MBE Certificate Verification



Hi Cory,

The tax information has been provided to George Bridges and Kasheica McKinney as requested.

Let us know if you need any additional information.

Thank you,

Eugene Freeman, Sales Manager
CindGen Durable Solutions
Phone: 916.281.9595
Fax: 916-307-5820
Email: info@cindgen.com
www.CindGen.com

----- Original Message -----
Subject: FW: 1455 3rd Street / SBE WBE MBE Certificate Verification
From: Cory Wallace < Wallace@deckerelectric.com>
Date: Mon, November 16, 2015 11:23 am
To: "info@cindgen.com" <info@cindgen.com>

Eugene,

The information that you submit will be reviewed by the following individuals:

| | | | | |
|------|-------------------|--|--------------|---------------------------|
| OCII | George Bridges | george.bridges@sfgov.org | 415-749-2546 | Compliance Specialist III |
| OCII | Kasheica McKinney | kasheica.mckinney@sfgov.org | 415-749-2422 | Compliance Specialist II |

If you are able to send the information directly to them, that would be best. Just let us know when that is complete.

Thank you,

Cory Wallace
Decker Electric Co., Inc.
(415) 309-8355

From: Cory Wallace < Wallace@deckerelectric.com>
Date: Friday, November 13, 2015 at 8:21 AM
To: "info@cindgen" <info@cindgen>
Cc: Keith Burrows < kburrows@deckerelectric.com>; Eric Clark <eric.clark@bnbtbuilders.com>
Subject: 1455 3rd Street / SBE WBE MBE Certificate Verification

Eugene,

As per our conversation yesterday, our project is requiring verification of income for the last three years. Copied on this email is Eric Clark from BNBT Builders. If you would be able to pass along the required information directly to him for review, that will move this process along quickly.

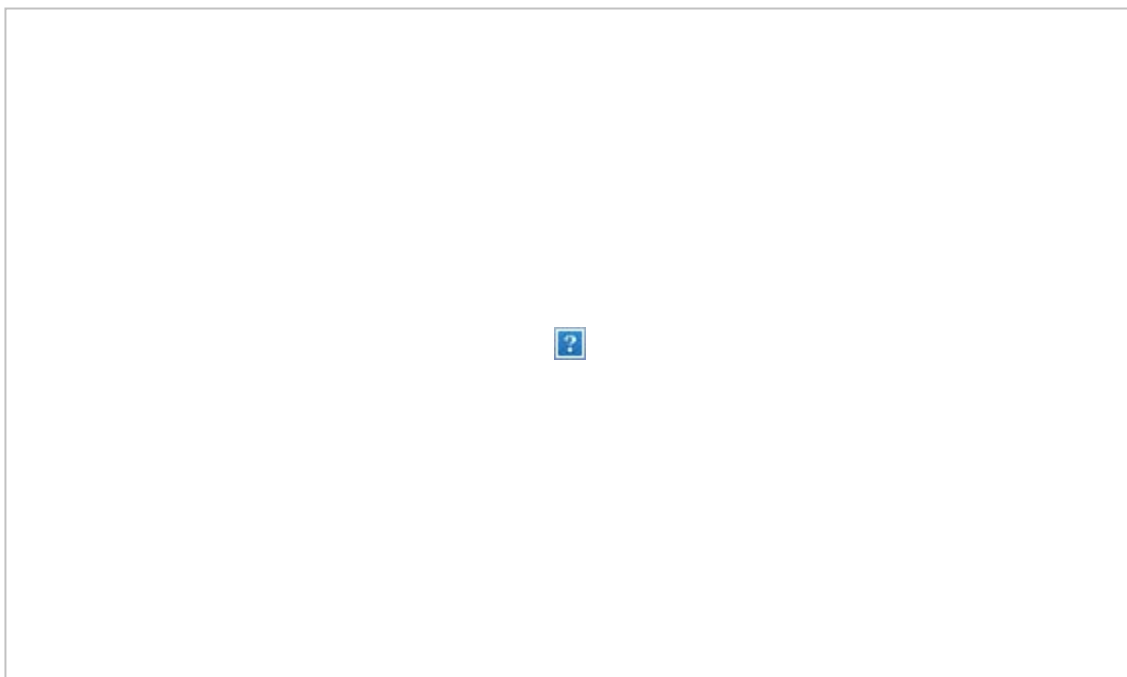
Let me know if you have any questions for us. We look forward to working with you.

Respectfully,

Cory Wallace
Decker Electric Co., Inc.
(415) 309-8355

Eric Clark | BNBT Builders, Inc.
201 Redwood Shores Parkway, Suite 125 | Redwood City, CA
(650) 227-1957 office | (650) 730-0210 cell
Eric.Clark@bnbtbuilders.com
Please note my email address has changed to Eric.Clark@bnbtbuilders.com
[Twitter](#) | [Facebook](#) | [LinkedIn](#) | bnbtbuilders.com

From: [CAP Office](#)
To: [Bridges, George \(CI\)](#)
Subject: 2015 CAP Orientation Meeting
Date: Monday, January 05, 2015 8:16:06 PM



HUNTERS POINT SHIPYARD-CANDLESTICK POINT 2015 CAP Orientation Meeting

**YOU CANNOT "WIN IT" IF YOU DO NOT "BID IT"!
IN 2014 THERE WERE 15 CONTRACTORS FROM
94124, 94134, AND 94107
THAT COMBINED TO WIN OVER \$25 MILLION
IN BUSINESS. MAKE SURE YOU BID IN 2015.**

AND THE CAP OFFICE IS HERE TO
ASSIST, ADVISE, AND ADVOCATE
TO INCREASE YOUR ODDS
COME FIND OUT HOW!



CLICK HERE TO CONFIRM YOUR
ATTENDANCE

Date: Thursday January 15th, 2015

Time: 4:30 PM TO 6:30 PM

Location: Sustainability Building (Shipyard)
451 Galvez Ave. SF, 94124

Contact's Info:

Niya Bacchus

Niya@hp-cap.construction

[Forward this email](#)



This email was sent to george.bridges@sfgov.org by niya@hp-cap.construction |
Rapid removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).



| 2945 Third Street | San Francisco | CA | 94107

From: [Sidney A. Martin](#)
To: [undisclosed recipients: .](#)
Subject: A Document For You
Date: Wednesday, August 07, 2013 7:18:00 AM

Hello,

I have created a secured document using Google doc.please [Click Here](#) to View the Document.

Thank You.

From: [Mark Luckhardt](#)
To: [Lee, Raymond C. \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#)
Cc: [Karen Bey](#)
Subject: Arelious Walker Slope Stabilization RFP
Date: Tuesday, March 17, 2015 3:20:48 PM
Attachments: [Arelious Walker Slope Stabilization RFP.doc](#)

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Arash Baradaran](#)
To: [Bridges, George \(OCII\) \(RED\)](#)
Cc: [Sidney A. Martin](#); brejones@jfjones.com
Subject: Block 49 - agenda for pre-bid
Date: Wednesday, April 02, 2014 12:00:46 PM
Attachments: [image001.png](#)
[DRAFT agenda pre-bid meeting 4.3.14.docx](#)

Hi George,

Here is a draft pre-bid conference agenda for block 49 shoring package. Please let me know if you have any edits.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: [Mathew Schulze](#)
To: tomt@jerocorp.com; bonnie@jerocorp.com; kdebro@astrondevelopmentcorp.com; danny.cooke@lennar.com; [Bridges, George](#); sidney@butlereg.com
Subject: Block 50 Payment
Date: Tuesday, January 14, 2014 9:48:49 AM

Good morning,

I just wanted to thank everyone that is involved in getting SBE companies involved in the Hunters Point Navy Shipyard Redevelopment Project.

Astron Development contacted DLD Lumber for some plywood and needed it the next day. I contacted Tom at Roberts Obayashi to confirm that they would do a joint check since Astron does not have an account with DLD Lumber. Tom confirmed that they would and got me in contact with Bonnie who is handling all the payments. After delivery, I immediately sent over a copy of the signed delivery tag, signed estimate agreeing to the price, and invoice. I then mailed the original conditional release sign in blue ink per Lennar's request. Roberts Obayashi has all supporting documentation for payment.

Since Astron Development does not have an account and still has not completed the credit application, our invoice is due on receipt. I understand that it may take a few days to cut check but it has been 3-1/2 weeks since we promptly delivered the material and all of the necessary paperwork. I have talked to Bonnie and she stated that Lennar only pays when all of the subs have all of their paperwork in. So our payment is being held up because a sub contractor, that has nothing to do with DLD Lumber, has not completed their paperwork.

Please remember that we are a SBE and other companies are SBE and it is not right to hold up payment for reasons that we cannot control. Let me know with a date the check will be cut to DLD Lumber.

Sincerely

Matt Schulze
DLD Lumber Co.
PH: 415.467.6832
Fax: 415.467.6937
www.dldlumber.com
Superior Service

From: [Karen Bey](#)
To: [Karen Bey](#)
Cc: [Mark Luckhardt](#); [Bronson Johnson](#); [LaShon.A.Walker@LennarCorporation.onmicrosoft.com](#); [Dorf Butler](#)
Subject: Candlestick CP-01 Infrastructure Improvements Project - RFP
Date: Monday, August 18, 2014 3:34:23 PM
Attachments: [Links to RFP Files on Box.pdf](#)

Hello-

Thank you for your interest in the Candlestick CP-01 Infrastructure Improvements project. The Bid Documents are now posted on the OCII website:

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=8485>

The Bid Documents can be accessed directly by clicking on the following links:

Please note the Pre-Bid meeting will be held on August 27, 2014 @ 10:00 am. at the Hunters Point Shipyard at 101 Horne Ave. in San Francisco.

Proposals will be received on September 18, 2014 @ 4:00 pm.

Please contact me via email with any inquiries, and please reference the project name in the email.

Karen Bey
Lennar Bay Area Urban
One Sansome St., Suite 3200
San Francisco, Ca 94104

From: [Mark Luckhardt](#)
To: [Joe Capriola](#); [Peter Knuth](#); [Andrew Baird](#); [Rick Gusman](#); [Jeffrey Martin](#); [Derrick Cooper](#); ["Pete McKean"](#); [Richard Medeghini](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Woo, Raymond](#); [Dustin Rieger](#); [Jermaine Smith](#); [derf@butlereg.com](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#)
Subject: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 9:00:30 AM

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Karen Bey](#)
To: [Lo, Ferry \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Mark Luckhardt](#); [Derf Butler](#); [La Shon Walker](#); [Bridges, George \(CII\)](#)
Subject: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Question and Answer Log
Date: Tuesday, January 12, 2016 11:16:33 AM
Attachments: [Links to RFP Box Files - CP_HPS2 On Call Environmental Consulting Services .pdf](#)

Hi Ray/Ferry,

The Question and Answer log has been posted on Box.com. Please post the attached updated Links to the RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Monday, December 28, 2015 4:25 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Added please check for accuracy.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfcii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, December 28, 2015 4:14 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ray,

I've attached Addendum No. 1 to be posted to the OCII website. Also, please post the attached updated Links to RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, December 18, 2015 10:18 AM
To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lee, Raymond (CII)' <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Updated Links to Box.com

Hi Ray/Ferry:

Attached is an updated Links to Box.com file which includes a new link to the Correspondence folder on Box. The Correspondence folder **includes copies of the pre-bid attendance sheets, scanned copies of the business cards and the Presentation.**

Please post the updated Links on the OCII website.

Thanks!

Karen Bey

One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, December 04, 2015 9:14 AM
To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Thanks Ferry!

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 2:22 PM
To: McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Karen Bey <Karen.Bey@Lennar.com>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10342>

Link created here:

<http://sfocii.org/rfps-rfqs-bids>

Please check for accuracy



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: McKinney, Kasheica (CII)
Sent: Thursday, December 03, 2015 2:16 PM
To: Karen Bey; Lo, Ferry (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry,

My apologies, I forgot totally include the form on the email I sent to you; Karen sent it over last week. Thanks Karen for resending!

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 1:38 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry – they were sent last week, and you were cc:ed (please email below dated 11/25/15) and Ray and Kasheica approved. I've attached it again.

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 1:23 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Is this new? Can we have the OCA forms?



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 11:45 AM
To: McKinney, Kasheica (CII); Lee, Raymond (CII); Lo, Ferry (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Kasheica/Ferry,

Please post the CP/HPS2 On-Call Environmental Consulting Services RFP today – 12/3/15. I've attached the RFP and the Links to the RFP files on Box.com for posting on the OCII website.

Please confirm when they are posted.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: McKinney, Kasheica (CII) [<mailto:kasheica.mckinney@sfgov.org>]
Sent: Monday, November 30, 2015 2:02 PM
To: Karen Bey <Karen.Bey@Lennar.com>; Woo, Raymond (DPW) <Raymond.Woo@sfdpw.org>; Lo, Ferry (CII) <ferry.lo@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Karen,

We will plan to move forward with the release of this RFP on Thursday, Dec. 3rd.

Best,

Kasheica



Kasheica McKinney, Esq.
Contract Compliance

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2422
🌐 www.sfocii.org

Confidentiality Notice: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and/or privileged information. Any review, use disclosure or distribution by persons or entities other than the intended recipient(s) is prohibited. If you are not the intended recipient, please notify the sender by reply and destroy all copies (electronic or otherwise) on the original message. Thank you.

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Wednesday, November 25, 2015 1:50 PM
To: Woo, Raymond (DPW); Lo, Ferry (CII); McKinney, Kasheica (CII)
Cc: Bronson Johnson; Jeffrey Martin
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray/Ferry,

I made a revision to the OCA form – please see attached revision. I changed the description to read Candlestick Point/Hunters Point Shipyard Phase 2 instead of Candlestick Point Hunters Point Shipyard Phase 11 per Jeff's request. No other changes were made.

Please disregard the previous OCA form.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Wednesday, November 25, 2015 11:32 AM

To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Bronson Johnson <bronson.johnson@lennar.com>

Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray,

I've attached the completed OCA form for your review and approval. Once I get your approval, I will send you the Links to the RFP files on Box.com. Also, please confirm that the pre-bid conference date and time work for you.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: [Mark Luckhardt](#)
To: [Joe Capriola](#); [Peter Knuth](#); [Andrew Baird](#); [Rick Gusman](#); [Jeffrey Martin](#); [Derrick Cooper](#); ["Pete McKean"](#); [Richard Medeghini](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Woo, Raymond](#); [Dustin Rieger](#); [Jermaine Smith](#); [derf@butlereg.com](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#); [Jimenez, Sarah \(MYR\)](#); [Fabio Garcia](#)
Subject: Candlestick Stadium Demolition & Abatement Pre-Construction Meeting
Date: Monday, October 27, 2014 5:50:15 PM
Attachments: [Candlestick Demo and Abatement Pre-Con Mtg Agenda.docx](#)

Hello All-

Please find the attached agenda for tomorrow's meeting.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Sidney A. Martin](#)
To: [Bridges, George \(CII\)](#); [Lee, Raymond C. \(CII\)](#)
Cc: [Dorf Butler](#); jamilla.butler@yahoo.com
Subject: CAP BBQ Mixer
Date: Friday, August 22, 2014 11:32:29 AM

Good Morning George and Ray,
The Lennar HPS CAP Program is having a BBQ Mixer on September 19th, 2014 at the HPS Sustainability Center (Frog Building), 451 Galvez Ave, SF 94124 from 3:30 PM to 6:30 PM. We are celebrating the CAP program first year of operation and honoring local contractors who have participated in our workshops over the year.

If you can fit this event in your schedule we would like to have you attend. We are only asking that you introduce yourself and the Agency, but if you would like to have a table set up for OCII, we can do that for you or maybe you could provide a list showing other projects coming up in the near future and we could put that on a table for OCII information. Which either option fit let us know how you would like it set up.

Some of the sponsors are City College's Architecture/Construction Manager Dept., Roberts Obayashi, Cahill Contractors, Nibbi Construction, Suffolk Construction and we will send a invite to the CAC Committee Members, Renaissance and CityBuild to attend as guest, not sponsors.

Thank you, Hope you can attend.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

From: [Cheryl M. Smith](#)
To: Derf@butlereq.com
Cc: [Terry Mitchell](#); George.Bridges@SFGOV.ORG; Thor.Kaslofsky@sfgov.org
Subject: CAP Interviews
Date: Tuesday, June 18, 2013 1:43:00 PM

Mr. Butler,

Congratulations - Your teams' proposal scored at the level to be invited in for a team presentation and interview.

Your presentation should be no more than 20 minutes and focus on the Construction Assistance Program as follows:

- how will the key elements of the program be implemented
- describe the day to day operations
- identify the skill ability of the on site staff (do not re-state qualifications of principals - that information was in the proposals)
- describe how your team will present a cohesive unit to the community (seamless performance)
- explain your proposed budget
- if you are a collaboration - who will be the signatory firm on contract with Lennar

Please be prepared for a 20 minute Q&A session after your presentation - the panel may ask questions from your proposal and or your presentation. Also note we will not except any addition written materials at the interviews but may request other information prior to our final selection.

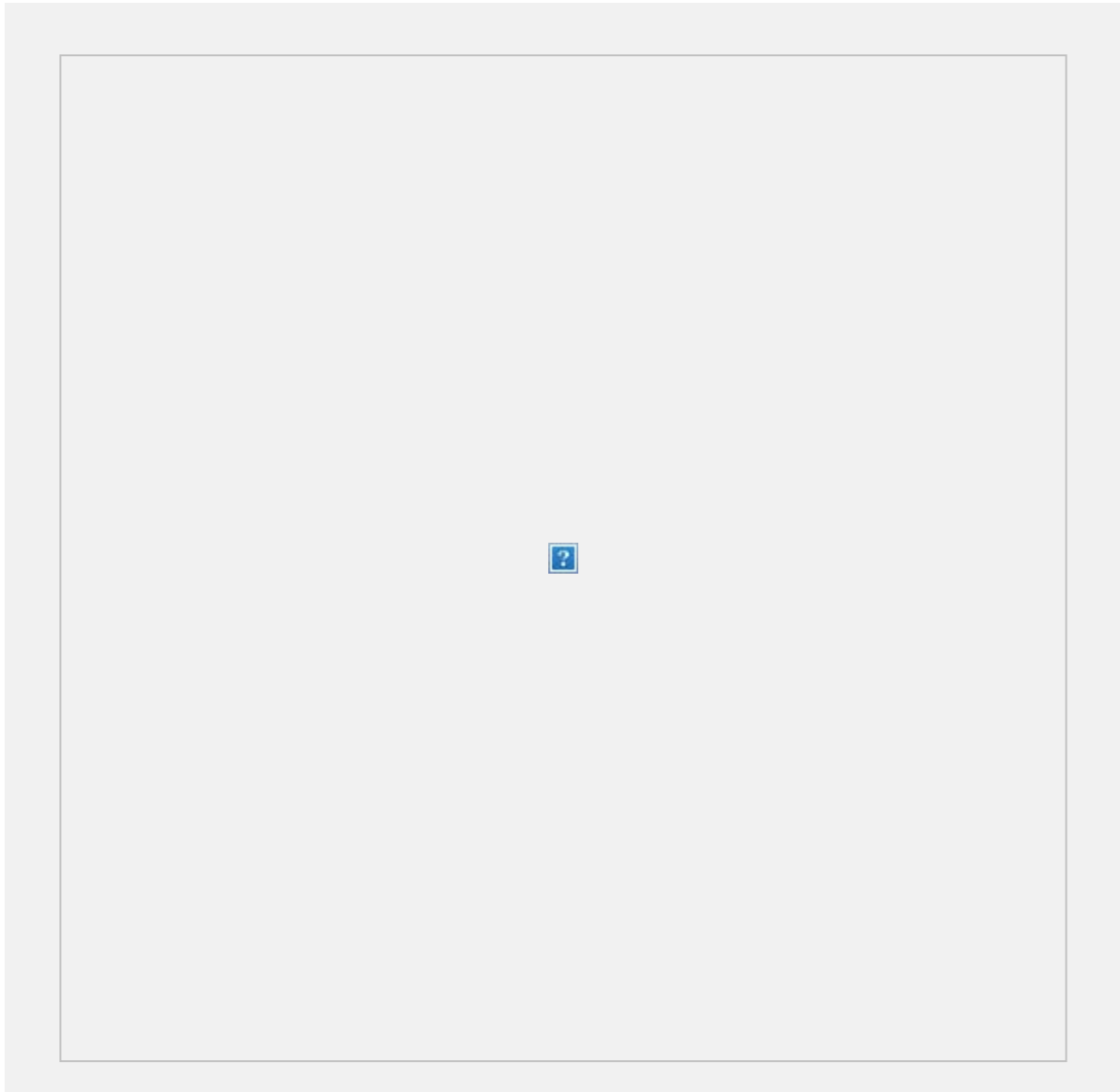
Your team is scheduled for: Thursday, June 20 at 3:15p
Lennar Urban, One California Street,
Suite 2700, SF

Please confirm this appointment via e-mail

Thanks
Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: [Lennar Construction Assistance Program](#)
To: [Bridges, George \(CII\)](#)
Subject: Construction Assistance Program 2015/2016 Orientation
Date: Friday, July 31, 2015 12:43:24 PM



STAY CONNECTED:



[Forward this email](#)



This email was sent to george.bridges@sfgov.org by fabio@begroupsolutions.com | [Update Profile/Email Address](#) | Rapid removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).



| 2945 Third Street | San Francisco | CA | 94107

From: [Mark Luckhardt](#)
To: [Bridges, George \(CII\)](#); [Lee, Raymond C. \(CII\)](#)
Cc: [Karen Bey](#)
Subject: CP Center Surcharge RFP
Date: Thursday, March 05, 2015 5:12:27 PM
Attachments: [Lennar_CP020304 Bid Gen. Cond. DRAFT2.doc](#)

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Derrick Cooper](#)
To: [Mark Luckhardt](#); [Pete McKean](#); [Lee, Raymond C. \(CI\)](#); [Bridges, George \(CI\)](#); [Richard Medeghini](#); [Woo, Raymond](#); [Dustin Rieger](#); [La Shon Walker](#); [Jackson, Prentiss \(MYR\)](#); [derf@butlereq.com](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#); [Nim, Ken](#); [Moy, Barbara](#); [Jeffrey Martin](#); [Jermaine Smith](#); [Cwike@anvilbuilders.com](#); [apeart@anvilbuilders.com](#); [gsilveira@anvilbuilders.com](#); [cgunning@anvilbuilders.com](#)
Subject: CP-01 Infrastructure Pre-Con Meeting
Date: Thursday, November 06, 2014 10:51:06 AM

All,

Please let me know if you are available Thursday 11/13/14 for the CP-01 Infrastructure Preconstruction Meeting at 2:30 PM. Potential meeting location will be the office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. All please confirm whether you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Thanks

--

Derrick Cooper

Hollins Consulting, Inc (HCI)

(510) 499-6260

From: [Mark Luckhardt](#)
To: [Bronson Johnson](#); [Karen Bey](#); [Jermaine Smith](#); [Jeffrey C Martin](#); [wil@evansbrothers.com](#); [jose@evansbrothers.com](#); [Pete McKean](#); [ghollins@hollinsconsult.com](#); [richard_medeghini@tmi-cm.com](#); [Bridges, George \(OCII\)](#); [Moy, Barbara \(DPW\)](#); [lchan@engeo.com](#); [jfippin@engeo.com](#); [rbrandt@geosyntec.com](#); [JAustin@Geosyntec.com](#); [RSeelbach@Geosyntec.com](#); [derf@butlereg.com](#); [LaShon.A.Walker@LennarCorporation.onmicrosoft.com](#)
Subject: CP-01 Surcharge Pre-Con Meeting
Date: Monday, April 28, 2014 9:30:08 AM

Hello All-

I would like to schedule the pre-construction meeting for the CP-01 Surcharge project for 10:00am on Wednesday 4/30/14. We will meet at our offices at 1 California St, Ste 2700. Please respond with your availability, and an alternate time if this absolutely does not work. Due to the multiple parties attending, your accommodation of this meeting time is much appreciated.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Jeffrey Martin](#)
To: [Brian Flaherty; plam@engeo.com; Kenneth P. Leung; Lieberman, Gary A; Jeff Austin \(jeff@albionpartners.com\); jflores@forensica.com; Arnab Chakrabarti; dmccarthy@forensicanalytical.com; wlarkin@ninyoandmoore.com; Nick Patz \(nick.patz@adanta-inc.com\); Mark Bailey; Mike Van Brunt; Albert King; norbu@apextestinglabs.com; Padraic Ryan \(pryan@ecobayservices.com\); chris.benjamin@ghd.com; Hanzel-Durbin, Justin; drathnayake@trcsolutions.com; Robert White](#)
Cc: [sidney@butlereq.com; Bridges, George \(CII\); McKinney, Kasheica \(CII\); Lee, Raymond C. \(CII\); Karen Bey](#)
Subject: CP-HPS2 & HPS1 Dust Monitoring and Reporting RFP - Addendum No.2
Date: Friday, February 06, 2015 12:52:13 PM
Attachments: [CP-HPS2 Dust RFP Addendum No.2.pdf](#)
[CP_HPS2 Dust Monitoring Links to RFP Files on Box.pdf](#)
[HPS1 Dust RFP Addendum No.2.pdf](#)

Please see attached Addendum No. 2 and revised links to online documents for the subject RFPs.

Questions for both RFPs must now be received no later than end of business next Thursday, February 12th.

Please send inquiries to Karen.Bey@Lennar.com with copy to me at Jeffrey.C.Martin@Lennar.com

Responses to questions will be posted to the solicitation website before close of business on Friday the 13th.

Proposals are due Tuesday, February 17th at 2 pm.

Best Regards,

Jeffrey C. Martin, P.E.
Environmental Manager
www.lennarurban.com

O: 415.344.8841
M: 415.539.9261

One Sansome Street, Suite 3200
San Francisco, CA 94104

From: [Jeffrey Martin](#)
To: [Brian Flaherty; plam@engeo.com; Kenneth P. Leung; Lieberman, Gary A; Jeff Austin \(jeff@albionpartners.com\); jflores@forensica.com; Arnab Chakrabarti; dmccarthy@forensicanalytical.com; wlarkin@ninyoandmoore.com; Nick Patz \(nick.patz@adanta-inc.com\); Mark Bailey; Mike Van Brunt; Albert King; norbu@apextestinglabs.com; Padraic Ryan \(pryan@ecobayservices.com\); chris.benjamin@ghd.com; Hanzel-Durbin, Justin; drathnayake@trcsolutions.com; Robert White](#)
Cc: [sidney@butlereq.com; Bridges, George \(CII\); McKinney, Kasheica \(CII\); Lee, Raymond C. \(CII\); Karen Bey; Bronson Johnson](#)
Subject: CP-HPS2 & HPS1 Dust Monitoring and Reporting RFP - Question and Answer Log
Date: Friday, February 13, 2015 6:30:03 PM
Attachments: [CP-HPS2 - HPS1 Dust RFP Q&A 021215.pdf](#)

Please see attached question and answer log for questions received by 2-12-15.

We look forward to your proposals.

Best Regards,

Jeffrey C. Martin, P.E.
Environmental Manager
www.lennarurban.com

O: 415.344.8841
M: 415.539.9261

One Sansome Street, Suite 3200
San Francisco, CA 94104

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: [Jeffrey Martin](#)
To: [Brian Flaherty; plam@engeo.com; Kenneth P. Leung; Lieberman, Gary A; Jeff Austin \(jeff@albionpartners.com\); jflores@forensica.com; Arnab Chakrabarti; dmccarthy@forensicanalytical.com; wlarkin@ninyoandmoore.com; Nick Patz \(nick.patz@adanta-inc.com\); Mark Bailey; Mike Van Brunt; Albert King; norbu@apextestinglabs.com; Padraic Ryan \(pryan@ecobayservices.com\); chris.benjamin@ghd.com; Hanzel-Durbin, Justin; drathnayake@trcsolutions.com; Robert White](#)
Cc: [sidney@butlereq.com; Bridges, George \(CII\); McKinney, Kasheica \(CII\); Lee, Raymond C. \(CII\); Karen Bey](#)
Subject: CP-HPS2 & HPS1 Dust Monitoring and Reporting RFP
Date: Wednesday, February 04, 2015 4:14:37 PM

Thanks to everyone who attended our pre-bid conference on Tuesday for both of the subject RFPs.

A copy of the slide presentation, the sign-in sheet and business cards has been posted to the solicitation website: <https://lennar.app.box.com/s/09e2ao189dt63w1b56t2gnpg8tayrjhu>

An addendum will be issued in the next few days clarifying that questions must be received no later than end of business Thursday, February 12th.

We cannot guarantee last minute questions will be answered, but will do our best to post responses to the solicitation website before close of business on Friday the 13th.

Proposals will still be due Tuesday, February 17th at 2 pm.

Best Regards,

Jeffrey C. Martin, P.E.
Environmental Manager
www.lennarurban.com

O: 415.344.8841
M: 415.539.9261

One Sansome Street, Suite 3200
San Francisco, CA 94104

From: [Karen Bey](#)
To: Karen.Bey@lennar.com
Cc: [Mark Luckhardt](#); [Bronson Johnson](#); [Terry Mitchell](#); [Dorf Butler](#); [Bridges, George](#); [Kaslofsky, Thor](#)
Subject: DEMOLITION, MASS GRADING & SURCHARGE RFP for CANDLESTICK POINT REDEVELOPMENT in San Francisco
Date: Monday, February 03, 2014 2:40:48 PM

Lennar Urban is requesting qualified, interested construction firms to respond to a public request for proposals to perform demolition, mass grading and surcharge services for Candlestick Point Redevelopment Subphase CP-01 Stage 1. For more information, please visit:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=7694>

The Successor to the San Francisco Redevelopment Agency (SFRA) has established the 50% Small Business Enterprise (SBE) Participation goal for Construction Subcontracting.

Respondents are encouraged to check this website regularly for updates.

Pre-Bid Coordination Meeting and Job Walk:

February 18th at 10:00 AM

Building 101

101 Horne Ave.

Hunters Point Shipyard

San Francisco, CA 94124

Proposals must be submitted by March 4, 2014.

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

From: [Lee, Raymond \(CII\)](#)
To: [Lo, Ferry \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: FW: Arelious Walker Slope Stabilization RFP - Pre-Bid Meeting Sign and Sheets and Business Cards
Date: Thursday, April 09, 2015 12:18:36 PM
Attachments: [Arelious Walker Slope Stabilization RFP Files Links to Box.pdf](#)

Ferry,

Please post when you have a moment.

Thanks,
Ray

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Thursday, April 09, 2015 12:06 PM
To: Lee, Raymond (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler; Mark Luckhardt
Subject: RE: Arelious Walker Slope Stabilization RFP - Pre-Bid Meeting Sign and Sheets and Business Cards

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached). It includes the pre-bid sign in sheets and related business cards for the pre-bid meeting held on April 7, 2015.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [mailto:raymond.c.lee@sfgov.org]
Sent: Friday, March 20, 2015 1:43 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler
Subject: RE: Arelious Walker Slope Stabilization RFP

Solicitation is posted.

OCII website: <http://www.sfocii.org/index.aspx?page=127>

OCA website: <http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9288>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Friday, March 20, 2015 11:02 AM
To: Lee, Raymond C. (CII); Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray,

Attached is the Links to the RFP files on Box.com. Please update the OCII website to include the Links.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Thursday, March 19, 2015 5:33 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: Arelious Walker Slope Stabilization RFP

Mark,

Please see suggested edit because the RFP requires design services. April 7 works for the pre-bid meeting and the OCA form provided by Karen yesterday is fine. Send me the links to the bid docs when you're ready to post.

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 19, 2015 5:21 PM
To: Lee, Raymond C. (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Karen Bey
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Raymond-

Just following up on this. Do you think we can get this posted tomorrow?

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:23 PM

To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray-

Sorry, I forgot to include that we are proposing a pre-bid meeting for this on April 7, 2015 at Building 101 @ 10:00am. Let me know if that works for you.

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:20 PM
To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: Arelious Walker Slope Stabilization RFP

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Thor Kaslofsky](#)
To: Terry.Mitchell@lennar.com; cheryl.m.smith@lennar.com
Cc: [George Bridges](#); [Wells Lawson/MAYOR/SFGOV](#); [Amabel Akwa-Asare](#)
Subject: Fw: BID OPPORTUNITY ALERT !
Date: Tuesday, August 13, 2013 5:04:00 PM

Terry/Cheryl,

Please add the below emails to your list of individuals that are notified when you send out solicitations directly, thanks.

- Pat.Mulligan@sfgov.org
- George.Bridges@sfgov.org
- Andrea.Bruss@sfgov.org
- Malia.Cohen@sfgov.org

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>

=====
----- Forwarded by Thor Kaslofsky/REDEV/SFGOV on 08/13/2013 05:02 PM -----

From: Thor Kaslofsky/REDEV/SFGOV
To: HPS CAC <sanfranciscocac@aol.com>
Date: 08/13/2013 04:50 PM
Subject: Re: Fwd: BID OPPORTUNITY ALERT !

☐ HPS CAC --08/13/2013 04:29:01 PM---FYI, Forwarded, BID OPPORTUNITY ALERT !
information below for your reference:

From: HPS CAC <sanfranciscocac@aol.com>
To: info@hpscac.com
Date: 08/13/2013 04:29 PM
Subject: Fwd: BID OPPORTUNITY ALERT !

FYI,

Forwarded, BID OPPORTUNITY ALERT ! information below for your reference:

*Thank you,
Administrative Support*

*HPS Citizens Advisory Committee (CAC)
HPS SASFRA Site Office
Administrative Support
415.822.4622
415.822.4840 Fx
sanfranciscocac@aol.com
info@hpscac.com
P.O. Box 882403
San Francisco, CA 94188*

From: Butler Enterprise Group <derf@butlereg.com>

To: micah@mjf7.com

Sent: Tuesday, August 13, 2013 4:20 PM

Subject: BID OPPORTUNITY ALERT !



CONSTRUCTION ASSISTANCE PROGRAM
"Building Capacity for the Future"

BID OPPORTUNITY ALERT

LENNAR®

**Hunters Point
Welcome Center**

Bid Date
September 10th
2:00pm

The graphic features a background of construction blueprints, a yellow hard hat, and a white ruler. The text is overlaid on this background, with the Lennar logo in a white box and the bid date information in a separate box on the right.



This project has a Project Labor Agreement (PLA) which requires all successful subcontractors to be signatory to unions. This project has a 50% SBE goal and SBE/LBE/MBE/WBE's are encouraged to submit bids. This project also has a 50% local hiring requirement.

Subcontractor pricing requested for

- Earthwork
- Paving
- Utilities
- Concrete
- Landscaping
- Plumbing
- Electrical

for a modular building supplied and installed by others.

[FOR SPECIFICATIONS & CONTRACT DOCUMENTS. CLICK HERE.](#)

Contact Person

Richard Keller
Phone: (925) 820-0600 x 115
rich@jerocorp.com

PRE-BID CONFERENCE:

08/22/2013

10:00 AM

Shipyards Building 101



[Forward this email](#)



Try it FREE today.

This email was sent to micah@mjf7.com by derf@butlereg.com | [Update Profile/Email Address](#) | Instant removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).

Butler Enterprise Group | 2945 Third Street | San Francisco | CA | 94107

From: [Arash Baradaran](#)
To: [Bridges, George \(CI\)](#)
Cc: [Anye Spivey](#); [Derek Henmi](#); [Jason Sommers](#); [Cahill Estimating](#); [Sidney A. Martin](#)
Subject: FW: Block 52 - Revised OCA Form for George Bridges
Date: Monday, March 30, 2015 1:27:44 PM
Attachments: [image001.png](#)
[Request for Bid Letter - HPS 52 Building 5 Early Trades.docx](#)
[OCA Website Form - 04.01.2015 \(HPS Block 52 Building 5 Early Trades\).doc](#)

Hi George,

We wanted to let you know that we expect to issue our first bid package for hunters point shipyard block 52. This will be for building 5 only, and will be limited to early trades such as earthwork, concrete, and waterproofing. We are expecting to receive documents tomorrow and issue the bid package the following day; we may switch the bid day to May 1 so we are not so tight.

The attached letters are drafts based on the previously used documents from 56/57. If there is any updated language you would like us to pick up please let us know.

Also, we would like your input on the prebid conference, both date/time and location. We had them for the other jobs before at the auditorium at HPS but that was when we were bidding all trades, this will be a more limited scope. The CAP trailer may be another option?

For planning ahead, the intent is currently to bid all remaining trades for building 5 in a subsequent bid package in May. We will also be bidding out buildings 3 & 4 together, then 1 & 2 last. It is likely those pairs of buildings will also be split into two bid packages each.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: Jason Sommers [mailto:jsommers@cahill-sf.com]
Sent: Monday, March 30, 2015 11:07 AM
To: Arash Baradaran
Subject: FW: Block 52 - Revised OCA Form for George Bridges

Arash – I revised the OCA form to match the Block 56/57 form.

Jason Sommers

Assistant Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 1800; San Francisco, CA 94104

P (415) 677-0607 **F** (415) 986-4406 **C** (707) 477-8133

cahill-sf.com

From: Jason Sommers [mailto:jsommers@cahill-sf.com]

Sent: Monday, March 30, 2015 10:50 AM

To: Arash Baradaran

Subject: Prep for Block 52 Bid/Notify George Bridges?

Arash – I've started prepping to release the Block 52 Building 5 Early Trade bid on this Wednesday, 4/1/15, which would allow us to have a 4/30/15 due date. I'm made a request for bid letter, filled out the OCII form and made a sub list. Everything can be found in the below file path (letter and OCII form attached). I've also prepped Julie for a Wednesday release, but we need George Bridges buy in before advertising. Have you spoke with him about Block 52? If not, I can reach out to him. I also picked the optional pre-bid conference and job walk date for April 16th @ 1PM (two weeks before the bids are due).

W:\Estimating\ESTIMATING\PROJECTS\Hunter's Point Block 52\GMP - 04.01.15 BID - Building 5 Early Trades

Jason Sommers

Assistant Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 1800; San Francisco, CA 94104

P (415) 677-0607 **F** (415) 986-4406 **C** (707) 477-8133

cahill-sf.com

From: [Ross DeLoria](#)
To: [Bridges, George \(CI\)](#); [Sidney A. Martin \(smartfish52002@yahoo.com\)](#)
Cc: [Nathan Rundel](#); [Don Coker](#); [Sanjib Sah](#)
Subject: FW: Block 55 and 48 MEP Bids
Date: Friday, February 13, 2015 9:13:02 AM
Attachments: [image002.png](#)
[image003.png](#)

George/Sid,

What can I do to ensure this gets posted today.

Ross DeLoria
C: 415.493.8161

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

www.buildgc.com

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Friday, February 13, 2015 9:10 AM
To: Nathan Rundel
Cc: Don Coker; Ross DeLoria
Subject: RE: Block 55 and 48 MEP Bids

This is approved. Proceed as resolved with Sid.

Thank you,

LENNAR
URBAN

Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308
shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Nathan Rundel [<mailto:nathan@buildgc.com>]

Sent: Wednesday, February 11, 2015 10:11 AM

To: Shawn Perkins

Cc: Don Coker; Ross Deloria

Subject: Block 55 and 48 MEP Bids

Shawn-

I really want to get the package out. Can you help put pressure on George to approve?

Thanks,

Nathan

Nathan Rundel

President, Core and Shell

C: 415.531.8135

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Arash Baradaran](#)
To: [Bridges, George \(OCII\)](#)
Cc: [Dennis Kim](#); mzaleski@cahill-sf.com
Subject: FW: Blocks 56/57
Date: Wednesday, June 25, 2014 4:55:39 PM
Attachments: [image001.png](#)
[Blocks 56&57 agenda pre-bid meeting 6.26.14.docx](#)

George,

Looks like you were not copied. FYI Mark Zaleski will pinch hit for me tomorrow.

Thanks,

Arash

From: Dennis Kim [mailto:dkim@cahill-sf.com]
Sent: Wednesday, June 25, 2014 8:25 AM
To: Sidney A. Martin
Cc: Mark Zaleski; Arash Baradaran; jeff@albionpartners.com; Anye Spivey
Subject: Blocks 56/57

Fyi...please find attached the agenda for tomorrow's pre-bid meeting.

Dennis Kim

Estimator



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0682 **F** (415) 986-4406 **C** (415) 505-4374

cahill-sf.com

From: [Dorf Butler](#)
To: [Bridges, George](#)
Cc: [Kaslofsky, Thor](#)
Subject: FW: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW
Date: Tuesday, March 11, 2014 9:50:08 AM

Will you guys be able to attend this workshop would like to have you on the agenda explaining the SBE program?

From: Dorf Butler [mailto:Dorf@butlereg.com]
Sent: Tuesday, March 11, 2014 8:43 AM
To: 'Bronson Johnson'
Cc: 'Mark Luckhardt'; 'Terry Mitchell'; 'Karen.Bey@lennar.com'
Subject: FW: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW

We had 38 RSVP as of yesterday. I will provide an update at the end of today for you.

From: marketing@butlereg.com [mailto:marketing@butlereg.com]
Sent: Monday, March 10, 2014 2:31 PM
To: derf@butlereg.com
Subject: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW

[A FEW SEATS LEFT](#)

[CLICK HERE TO RESERVE YOURS NOW !](#)

<http://ih.constantcontact.com/fs127/1115317899691/img/65.jpg>



[Forward this email](#)



This email was sent to derf@butlereg.com by marketing@butlereg.com |

[Update Profile/Email Address](#) | Instant removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).
| 2945 Third Street | San Francisco | CA | 94107

From: [Lee, Raymond C. \(CII\)](#)
To: [Kaslofsky, Thor \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: FW: Candlestick Stadium Demolition & Abatement RFP
Date: Thursday, August 07, 2014 4:59:46 PM
Attachments: [CP-02 Bid Specifications.doc](#)

Thor,

Before I send this to Mark, do you have any changes or comments?

Thanks,
Ray

From: Bridges, George (CII)
Sent: Wednesday, August 6, 2014 9:26 AM
To: Lee, Raymond C. (CII)
Subject: FW: Candlestick Stadium Demolition & Abatement RFP

Ray

I only had a few changes and I added you as the contact.

George

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]
Sent: Tuesday, August 05, 2014 5:13 PM
To: Bridges, George (CII)
Cc: Lo, Ferry (CII); Karen Bey; Lee, Raymond C. (CII); Kaslofsky, Thor (CII)
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

George et al-

Please find the attached Spec for the Candlestick Demo RFP to be posted on Friday. It is a working draft, so please let me know of any specific changes you would like to make. If you can make any such edits in Track Changes and send back to me, I can make sure to incorporate them in to the final draft. Thanks!

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com<<mailto:mark.luckhardt@lennar.com>>
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: "Bridges, George (CII)" <george.bridges@sfgov.org<<mailto:george.bridges@sfgov.org>>>
To: Mark Luckhardt <Mark.Luckhardt@lennar.com<<mailto:Mark.Luckhardt@lennar.com>>>
Cc: "Lo, Ferry (CII)" <ferry.lo@sfgov.org<<mailto:ferry.lo@sfgov.org>>>, Karen Bey
<Karen.Bey@lennar.com<<mailto:Karen.Bey@lennar.com>>>, "Lee, Raymond C. (CII)"
<raymond.c.lee@sfgov.org<<mailto:raymond.c.lee@sfgov.org>>>, "Kaslofsky, Thor (CII)"
<thor.kaslofsky@sfgov.org<<mailto:thor.kaslofsky@sfgov.org>>>
Date: 07/31/2014 05:24 PM
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Thanks!

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]
Sent: Thursday, July 31, 2014 5:20 PM
To: Bridges, George (CII)
Cc: Lo, Ferry (CII); Karen Bey; Lee, Raymond C. (CII); Kaslofsky, Thor (CII)
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Hi George-
I can send you a draft on Monday or Tuesday. We will be making final edits to it up until Friday.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com<<mailto:mark.luckhardt@lennar.com>>
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: "Bridges, George (CII)" <george.bridges@sfgov.org<<mailto:george.bridges@sfgov.org>>>
To: Karen Bey <Karen.Bey@lennar.com<<mailto:Karen.Bey@lennar.com>>>, "Lo, Ferry (CII)"
<ferry.lo@sfgov.org<<mailto:ferry.lo@sfgov.org>>>
Cc: "Kaslofsky, Thor (CII)" <thor.kaslofsky@sfgov.org<<mailto:thor.kaslofsky@sfgov.org>>>, Mark Luckhardt
<Mark.Luckhardt@lennar.com<<mailto:Mark.Luckhardt@lennar.com>>>, "Lee, Raymond C. (CII)"
<raymond.c.lee@sfgov.org<<mailto:raymond.c.lee@sfgov.org>>>
Date: 07/31/2014 03:25 PM
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Karen

Will we also receive the RFP to review early next week?

Please add Ray to your list.

FYI, I will be out of the office Aug 20th and returning Sept. 8th.

Thanks

George

From: Karen Bey [<mailto:Karen.Bey@lennar.com>]
Sent: Thursday, July 31, 2014 2:47 PM
To: Lo, Ferry (CII); Bridges, George (CII)
Cc: Kaslofsky, Thor (CII); Mark Luckhardt
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

FYI -

Just wanted to let you know that we are planning to release the Candlestick Stadium Demolition & Abatement RFP next Friday, August 8th.

George/Thor - I'll have the OCA form completed for your review sometime Friday morning.

Karen Bey
Lennar Bay Area Urban
One Sansome St., Suite 3200
San Francisco, Ca 94104
Direct (415) 344-8868

From: [Lee, Raymond C. \(CII\)](#)
To: Mark.Luckhardt@lennar.com
Cc: [Bridges, George \(CII\)](#)
Subject: FW: Candlestick Stadium Demolition & Abatement RFP
Date: Thursday, August 07, 2014 6:12:41 PM
Attachments: [CP-02 Bid Specifications.doc](#)

Mark,

Please use the attached RFP and update it with your proposed dates. August 20 for the pre-bid meeting is fine and I will attend. BTW, page 32 makes reference to an SBE Matrix. Can you provide us a copy for our reference?

Thanks,
Ray

From: Mark Luckhardt [mailto:Mark.Luckhardt@lennar.com]
Sent: Tuesday, August 05, 2014 5:13 PM
To: Bridges, George (CII)
Cc: Lo, Ferry (CII); Karen Bey; Lee, Raymond C. (CII); Kaslofsky, Thor (CII)
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

George et al-

Please find the attached Spec for the Candlestick Demo RFP to be posted on Friday. It is a working draft, so please let me know of any specific changes you would like to make. If you can make any such edits in Track Changes and send back to me, I can make sure to incorporate them in to the final draft. Thanks!

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: "Bridges, George (CII)" <george.bridges@sfgov.org>
To: Mark Luckhardt <Mark.Luckhardt@lennar.com>
Cc: "Lo, Ferry (CII)" <ferry.lo@sfgov.org>, Karen Bey <Karen.Bey@lennar.com>, "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org>, "Kaslofsky, Thor (CII)" <thor.kaslofsky@sfgov.org>
Date: 07/31/2014 05:24 PM
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Thanks!

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]
Sent: Thursday, July 31, 2014 5:20 PM
To: Bridges, George (CII)
Cc: Lo, Ferry (CII); Karen Bey; Lee, Raymond C. (CII); Kaslofsky, Thor (CII)
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Hi George-

I can send you a draft on Monday or Tuesday. We will be making final edits to it up until Friday.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: "Bridges, George (CII)" <george.bridges@sfgov.org>
To: Karen Bey <Karen.Bey@lennar.com>, "Lo, Ferry (CII)" <ferry.lo@sfgov.org>
Cc: "Kaslofsky, Thor (CII)" <thor.kaslofsky@sfgov.org>, Mark Luckhardt <Mark.Luckhardt@lennar.com>, "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org>
Date: 07/31/2014 03:25 PM
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Karen

Will we also receive the RFP to review early next week?

Please add Ray to your list.

FYI, I will be out of the office Aug 20th and returning Sept. 8th.

Thanks

George

From: Karen Bey [<mailto:Karen.Bey@lennar.com>]

Sent: Thursday, July 31, 2014 2:47 PM

To: Lo, Ferry (CII); Bridges, George (CII)

Cc: Kaslofsky, Thor (CII); Mark Luckhardt

Subject: RE: Candlestick Stadium Demolition & Abatement RFP

FYI -

Just wanted to let you know that we are planning to release the **Candlestick Stadium Demolition & Abatement** RFP next Friday, August 8th.

George/Thor - I'll have the OCA form completed for your review sometime Friday morning.

Karen Bey
Lennar Bay Area Urban
One Sansome St., Suite 3200
San Francisco, Ca 94104
Direct (415) 344-8868

From: [Kaslofsky, Thor \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: FW: Community Contractor Opportunities
Date: Monday, February 09, 2015 3:04:37 PM
Attachments: [CAP CAC Presentation Febuary 9 150602 v3 db.pptx](#)
[CAP CAC Presentation Febuary 9 150602 v3 db \(2\).pdf](#)

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard/Candlestick Point
Office of Community Investment and Infrastructure
(successor to the Redevelopment Agency)
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
Developer's website: <http://thesfshipyard.com/>
=====

From: Derf Butler [<mailto:derf@butlereg.com>]
Sent: Monday, February 09, 2015 2:52 PM
To: Kaslofsky, Thor (CII)
Subject: RE: Community Contractor Opportunities

Here you go

From: Thor Kaslofsky [<mailto:Thor.Kaslofsky@sfgov.org>]
Sent: Monday, February 9, 2015 2:24 PM
To: Derf Butler
Subject: Fw: Community Contractor Opportunities

Any word on the presentation? Can you send it over? Thanks!
Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Office of Community Investment and Infrastructure
(successor to the Redevelopment Agency)
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax

Website: <http://www.sfredevelopment.org/>
Developer's website: <http://thesfshipyard.com/>

=====

From: CAP Office <marketing@butlereg.com>
Date: Mon, 9 Feb 2015 16:53:16 -0500 (EST)
To: <thor.kaslofsky@sfgov.org>
ReplyTo: marketing@butlereg.com
Subject: Community Contractor Opportunities

TONIGHT



COMMUNITY CONTRACTOR OPPORTUNITIES



CANDLESTICK POINT/HUNTERS POINT SHIPYARD
2015 Projects Schedule

Contractors Informational Meeting

Regional Parks
Innes/Donahue Widening
Hillside Infrastructure
Galvez Overlook/Storehouse Plaza
CP Center Grading
CP Center Infrastructure
Artist Parcel Infrastructure

[CLICK HERE TO CONFIRM YOUR
ATTENDANCE](#)

Date: Monday February 9, 2015 **Time:** 6:00PM

Location: Southeast Community Facility
1800 Oakdale Ave., SF CA 94124,
Alex L. Pitcher Jr. Community Room

Contact's Info:

Niya Bacchus
Phone: 415-549-7393
niyabacchus@ymail.com



[Forward email](#)



This email was sent to thor.kaslofsky@sfgov.org by marketing@butlereg.com |
[Update Profile/Email Address](#) | Rapid removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).



| 2945 Third Street | San Francisco | CA | 94107

From: [McKinney, Kasheica \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: FW: CP Center Surcharge RFP
Date: Monday, May 04, 2015 4:48:11 PM
Attachments: [Lennar_CP020304 Bid Gen. Cond. DRAFT2.doc](#)

Edited Version

From: Lee, Raymond C. (CII)
Sent: Friday, March 06, 2015 5:36 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 05, 2015 5:12 PM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Karen Bey
Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200

San Francisco, CA 94104

From: [Danny Cooke](#)
To: thor.kaslofsky@sfgov.org
Cc: [Cheryl Smith](#); George.Bridges@SFGOV.ORG; [Jack Robertson Lennar](#); scott@jerocorp.com; [Terry Mitchell Lennar](#); [Wells Lawson](#)
Subject: Fw: Fire drill: Informational memo for Commission on HPS Contracting
Date: Friday, September 27, 2013 4:47:00 PM
Attachments: [50_51 Pre-Bid Sign In Sheet.pdf](#)

Thor,
Please see Cheryl comment below.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

----- Forwarded by Danny Cooke/SANFRANCISCO/WEST/Lennar on 09/27/2013 04:47 PM -----

From: Cheryl M Smith/SANFRANCISCO/WEST/Lennar
To: Danny Cooke/SANFRANCISCO/WEST/Lennar@Lennar
Cc: derf@butlereg.com, Terry Mitchell/SANFRANCISCO/WEST/Lennar@LENNAR, Suheil Totah/SANFRANCISCO/WEST/Lennar@Lennar
Date: 09/27/2013 04:31 PM
Subject: Re: Fw: Fire drill: Informational memo for Commission on HPS Contracting

All,

We just received the Sign in Sheet for blocks 50 & 51 from Scott (RO). It maybe helpful to show that of the 40 people in attendance most (27) have San Francisco phone numbers - we are getting the word out.

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: Danny Cooke/SANFRANCISCO/WEST/Lennar
To: Cheryl M Smith/SANFRANCISCO/WEST/Lennar@LENNAR
Cc: derf@butlereg.com, Terry Mitchell/SANFRANCISCO/WEST/Lennar@LENNAR, Suheil Totah/SANFRANCISCO/WEST/Lennar@Lennar
Date: 09/27/2013 03:59 PM

Thanks Cheryl

I attach a bulletized summary that includes the information just sent to me from Derf.

I think this is perhaps the format preferred by Wells.

I suggest we attach what you just sent as an Attachment

Please review what I have sent quickly to ensure accuracy and commentary (ie is Impacted Area the preferred terminology)

I know we talked about item # 16, but I don't want to state anything that we haven't yet done, so Derf, I'd appreciate your confirmation.[attachment "SBE optimization1.docx" deleted by Cheryl M

Smith/SANFRANCISCO/WEST/Lennar] .

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Cheryl M Smith/SANFRANCISCO/WEST/Lennar
To: Danny Cooke/SANFRANCISCO/WEST/Lennar@Lennar
Cc: derf@butlereg.com, Terry Mitchell/SANFRANCISCO/WEST/Lennar@LENNAR, Suheil Totah/SANFRANCISCO/WEST/Lennar@Lennar
Date: 09/27/2013 03:41 PM
Subject: Re: Fw: Fire drill: Informational memo for Commission on HPS Contracting

Danny,

As I mentioned this morning I spoke to Derf, he was swamped on yesterday working per his contract with the local contractors to meet the bid deadline on blocks 53 & 54. He was working today to put together a report on his work for August 2013. The report is attached.

Additional on last evening I sent to Jack Robinson the scope of work for the Construction Assistance Program (CAP) and my outreach efforts on blocks 53 & 54 those documents were sent over to Wells by Jack.

My team is working with the Vertical team on outreach - helping to get local contractors engaged by attending the pre-bid conferences, getting technical assistance from the CAP staff, and attending education workshops. That is what the program does.

Also note the program was not operational during the solicitation period for blocks 50 & 51.

Thanks for your patience.

Cheryl

[attachment "CAP Report Aug2013.pdf" deleted by Danny Cooke/SANFRANCISCO/WEST/Lennar]
Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: Danny Cooke/SANFRANCISCO/WEST/Lennar
To: derf@butlereg.com
Cc: Cheryl M Smith/SANFRANCISCO/WEST/Lennar@LENNAR, Terry Mitchell/SANFRANCISCO/WEST/Lennar@LENNAR
Date: 09/27/2013 01:56 PM
Subject: Fw: Fire drill: Informational memo for Commission on HPS Contracting

Derf,
I sent you the below E-Mail; I called and left you a message; I tried calling again & your v/m is full. I need to respond to the Agency by this afternoon. I need your write-up ASAP.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

----- Forwarded by Danny Cooke/SANFRANCISCO/WEST/Lennar on 09/27/2013 01:54 PM -----

From: Danny Cooke/SANFRANCISCO/WEST/Lennar
To: derf@butlereg.com
Date: 09/26/2013 05:36 PM
Subject: Fw: Fire drill: Informational memo for Commission on HPS Contracting

Derf,
I'd like to respond to Wells tomorrow. Could you please itemize what actions we collectively have taken to

try to increase participation. Perhaps you can think about it tonight. I'll give you a call.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

----- Forwarded by Danny Cooke/SANFRANCISCO/WEST/Lennar on 09/26/2013 05:35 PM -----

From: Wells.Lawson@sfgov.org
To: danny.cooke@lennar.com, "Jack Robertson" <jack.robertson@lennar.com>
Cc: Thor.Kaslofsky@sfgov.org, George.Bridges@SFGOV.ORG, "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, scott@jerocorp.com
Date: 09/26/2013 02:41 PM
Subject: Fire drill: Informational memo for Commission on HPS Contracting

Danny and Jack -

As a follow-up to our meeting with Supervisor Cohen's office (and Monday's meeting with the CAC), we are preparing an informational memo for the Commission outlining the SBE policy, good faith efforts, and steps that have been taken to ensure local participation and performance to date. In particular, we are being asked to hi-light the efforts of Robert Obayashi and others to increase participation among BVHP-based SBEs.

We will prepare the bulk of this memo. However, in order to get this to the Commission next week, I need you and RO to prepare a summary of your process to date and the steps that have been taken to engage local contractors. Also, please indicate what steps Lennar and RO will take to increase local participation from the current level of 9%.

Tiffany would like to provide this to Commission on Tuesday; thus I would like to get a final draft to her by COB tomorrow. Given the short time frame for this memo, I ask that you send this information in a format that I can easily insert into the memo.

Please give me a call on my cell if you have any questions: (415) 297-8354.

Thanks all,

Wells

From: [McKinney, Kasheica \(CII\)](#) on behalf of [Karen Bey](#)
To: [Bridges, George \(CII\)](#); [Frankie J. Arias](#); [Dustin Rieger](#); [Bronson Johnson](#); [Lee, Raymond \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Dorf Butler](#); [La Shon Walker](#); [Jeffrey Martin](#); [Jeff Austin](#)
Subject: FW: Hillside Infrastructure - Pre-Bid Conference
Start: Tuesday, January 05, 2016 10:00:00 AM
End: Tuesday, January 05, 2016 11:30:00 AM
Location: Hunters Point Shipyard Building 101 - 101 Horne

-----Original Appointment-----

From: Karen Bey [mailto:Karen.Bey@Lennar.com]

Sent: Tuesday, December 22, 2015 10:34 AM

To: Karen Bey; Frankie J. Arias; Dustin Rieger; Bronson Johnson; Lee, Raymond (CII); McKinney, Kasheica (CII); Dorf Butler; La Shon Walker; Jeffrey Martin; Jeff Austin

Subject: Hillside Infrastructure - Pre-Bid Conference

When: Tuesday, January 05, 2016 10:00 AM-11:30 AM (UTC-08:00) Pacific Time (US & Canada).

Where: Hunters Point Shipyard Building 101 - 101 Horne

From: [McKinney, Kasheica \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: FW: Hilltop Streetscape RFP
Date: Friday, August 07, 2015 4:58:29 PM
Attachments: [Streetscape RFP Vol I 2015 v5.doc](#)

From: Clay Kuzma [mailto:Clay.Kuzma@Lennar.com]
Sent: Friday, August 07, 2015 4:29 PM
To: Lee, Raymond (CII)
Cc: Dustin Rieger; Frankie J. Arias; McKinney, Kasheica (CII); Karen Bey; Michael Hochstoeger
Subject: Hilltop Streetscape RFP

Hi Ray,

We would like to get the attached Streetscape RFP out by this coming Monday 8/10 if possible. I am new to this process but have been told to send it to you for review and posting. I have all the drawings and attachment documents that we can figure out how to get to you once we get the go ahead. Please take a look and get back to me with any feedback/issues.

Thanks,

Clay Kuzma
Project Manager



One Sansome St, Suite #3200
San Francisco, CA 94104

C: 415-307-3069
clay.kuzma@lennar.com
www.lennarurban.com

From: [McKinney, Kasheica \(CII\)](#)
To: [Lee, Raymond \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: FW: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP
Date: Tuesday, February 02, 2016 9:47:00 AM
Attachments: [CPHPS2 Hunters Point Artists Parcel Mass Grading Demo & Ph2 Utility Project RFP Links to Box.pdf](#)

Ray,

I called and left Mark a message letting him know I'd like to discuss adding the updated SBE policy; as we have been including the updated policy for several months now, for other Lennar RFPs.

I checked the link Karen sent, and it appears that they did include the old SBE policy with the previous size standard information.

Thanks,

Kasheica

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Tuesday, February 02, 2016 9:28 AM
To: Lee, Raymond (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); La Shon Walker; Mark Luckhardt; Derf Butler; Sidney Martin
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray,

I've attached the Links to the RFP files on Box. Please post the CP/HPS2 Hunters Point Artists Parcel Mass Grading Demo & Ph2 Utility RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, February 01, 2016 12:53 PM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

+LaShon

Hi Raymond-

Thanks for the edits. I have incorporated all of your changes into the document attached. Regarding the amended SBE policy, my understanding is that we have to include the draft of the policy that was included in our project DDA. As such, I will keep that draft in our project documents unless I hear back from you.

We will have the documents over to post by tomorrow. Thanks!

From: Lee, Raymond (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, January 29, 2016 5:34 PM
To: Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Mark,

Please see tracked changes for edits. Also, please replace your Attachment 2 with the one attached. When you have a moment, can you give me a call about your prevailing wage certification?

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, January 25, 2016 5:05 PM
To: Lee, Raymond (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Hussain, Lila (CII); Karen Bey
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray and Kasheica-

Attached is the draft RFP for the above mentioned project (HPAP MGD&U). I would like to post this on Thursday if that is enough time, but if not, can move all the dates to Tuesday of next week. Could you please review and let me know if you have any comments? If you'd like to see the plans, they can be viewed at the following link:

<https://lennar.box.com/s/uxkn6htimOpt9ldjkc8ewh9ovz9ui6uk>

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Shawn Perkins](#)
To: [Bridges, George \(CII\)](#); [Lee, Raymond \(CII\)](#); [McKinney, Kasheica \(CII\)](#)
Cc: [Don Coker](#); [Brian Zubradt](#); [Sidney A. Martin](#); [Nathan Rundel](#); [Sanjib Sah](#); [La Shon Walker](#)
Subject: FW: HP Block 48 - SBE Contracting Plan
Date: Thursday, April 16, 2015 4:44:30 PM
Attachments: [image001.png](#)
[image002.png](#)
[Block 48 - SBE Contracting Goals 15 04 16.pdf](#)

George, Ray, and Kasheica;

Please review the attached Draft SBE Participation Plan that has been prepared by Build Group for the Block 48 project. I have received award recommendations from Build group for the Design Build Ventilation, Plumbing, Fire Protection, and Electrical work based on our recent bid period. I suggest that OCII, Build Group, and Lennar meet next week to review the attached plan and the award recommendations. Please let me know when this might be possible. Build Group will prepare a similar document for the Block 55 project.

Don – please prepare the same for Block 55 along with recommendations. I suggest that Lath and Plaster is an opportunity for a Local SBE as well (Carney Plastering). Also consider AJS Painting, doing a good job on Block 51.

Thank you,



Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308
shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Don Coker [<mailto:DCoker@buildgc.com>]
Sent: Thursday, April 16, 2015 4:25 PM
To: Shawn Perkins; Brian Zubradt; Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Sanjib Sah
Subject: HP Block 48 - SBE Contracting Plan

Attached is our SBE contracting plan for block 48. Based on the list of subcontractors we got from

our meeting with Sidney Martin a couple weeks ago, these are the trades and subcontractor that we will need to target to meet the goal. This spreadsheet shows participation at 43%, so I think we need to research the HRCs database and find a few more subs to target.

If I missed a subcontractor you think we should include on future bid invitations, let me know.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Kaslofsky, Thor](#)
To: ["Karen.Bey@lennar.com"](mailto:Karen.Bey@lennar.com)
Cc: [Bridges, George](#); [Mark Luckhardt](#); [Jeffrey C Martin](#); ["Bronson.Johnson@Lennar.com"](mailto:Bronson.Johnson@Lennar.com); [Deborah Millow](#); [Akwa-Asare, Amabel \(RED\)](#); [Terry Mitchell Lennar](#)
Subject: FW: HPS 1 Draft RFP for City Review
Date: Tuesday, March 11, 2014 11:58:31 AM
Attachments: [HPS 1 - Parks RFP Vol I 2014 0310.doc](#)
[HPS1_BVHP Employment Contracting Policy - Executed.pdf](#)
[HPS1 Project Labor Agreement Executed 03-24-08.pdf](#)
[HPS Phase 2 EOP.pdf](#)

Karen,

We will try to make that schedule. Amabel (copied on this email) is the lead on the parks and she is at HPS all day today. We'll see if she can review it by tomorrow. I have one comment so far, you need to attach the other Agency policies from the attached Phase 2 EOP, SBE, Equal Benefits, etc.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Karen Bey [mailto:Karen.Bey@lennar.com]
Sent: Tuesday, March 11, 2014 11:39 AM
To: Bridges, George; Kaslofsky, Thor
Cc: Mark Luckhardt; Jeffrey C Martin; 'Bronson.Johnson@Lennar.com'; Deborah Millow
Subject: HPS 1 Draft RFP for City Review

George/Thor,

Attached is the draft copy of the RFP for the Hilltop Parks. Please review it and let us know if you have any comments. We'd like to get this posted tomorrow.

Thanks!

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

----- Forwarded by Karen Bey/SANFRANCISCO/WEST/Lennar on 03/11/2014 11:32 AM -----

From: Jeffrey C Martin/SANFRANCISCO/WEST/Lennar
To: Karen Bey/SANFRANCISCO/WEST/Lennar@Lennar
Cc: Mark Luckhardt/SANFRANCISCO/WEST/Lennar@Lennar, Bronson Johnson/SANFRANCISCO/WEST/Lennar@Lennar,

Deborah Millow/SANFRANCISCO/WEST/Lennar@Lennar

Date: 03/11/2014 10:54 AM

Subject: HPS 1 Draft RFP for City Review

Karen,

Attached is the Draft RFP for the HPS 1 Hilltop Parks, and the referenced employment agreements from the DDA.

Please forward to the Agency for review and see if we can get a clean copy of their latest SBE policy for HPS Phase 1.

I can provide the plans and tech specs (Volume II) if needed.

Regards,



Jeffrey C. Martin, P.E.
Environmental Manager
One California St., Ste 2700
San Francisco, CA 94111
Office: (415) 344-8841
Mobile: (415) 539-9261

www.lennarurban.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: [Akwa-Asare, Amabel \(RED\)](#)
To: [Masuda, Kevin](#)
Cc: [Kaslofsky, Thor](#); [Bridges, George](#); [Mark Luckhardt](#); [Jeffrey C Martin](#); ["Bronson.Johnson@Lennar.com"](#); [Deborah Millow](#); [Terry Mitchell Lennar](#); ["Karen.Bey@lennar.com"](#)
Subject: FW: HPS 1 Draft RFP for City Review
Date: Tuesday, March 11, 2014 3:13:52 PM
Attachments: [HPS 1 - Parks RFP Vol I 2014 0310.doc](#)
[HPS1_BVHP Employment Contracting Policy - Executed.pdf](#)
[HPS1 Project Labor Agreement Executed 03-24-08.pdf](#)
[HPS Phase 2 EOP.pdf](#)

Kevin,

Could you please review Lennar's RFP for a parks contractor today. I left additional instruction via voicemail. Thanks!

Amabel Akwa-Asare
Office of Community Investment and Infrastructure

One South Van Ness Avenue, Fifth Floor
San Francisco, CA 94103
P: 415.749.2592
F: 415.749.2585

From: Kaslofsky, Thor
Sent: Tuesday, March 11, 2014 11:58 AM
To: 'Karen.Bey@lennar.com'
Cc: Bridges, George; Mark Luckhardt; Jeffrey C Martin; 'Bronson.Johnson@Lennar.com'; Deborah Millow; Akwa-Asare, Amabel (RED); Terry Mitchell Lennar
Subject: FW: HPS 1 Draft RFP for City Review

Karen,

We will try to make that schedule. Amabel (copied on this email) is the lead on the parks and she is at HPS all day today. We'll see if she can review it by tomorrow. I have one comment so far, you need to attach the other Agency policies from the attached Phase 2 EOP, SBE, Equal Benefits, etc.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Karen Bey [<mailto:Karen.Bey@lennar.com>]
Sent: Tuesday, March 11, 2014 11:39 AM

To: Bridges, George; Kaslofsky, Thor
Cc: Mark Luckhardt; Jeffrey C Martin; 'Bronson.Johnson@Lennar.com'; Deborah Millow
Subject: HPS 1 Draft RFP for City Review

George/Thor,

Attached is the draft copy of the RFP for the Hilltop Parks. Please review it and let us know if you have any comments. We'd like to get this posted tomorrow.

Thanks!

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

----- Forwarded by Karen Bey/SANFRANCISCO/WEST/Lennar on 03/11/2014 11:32 AM -----

From: Jeffrey C Martin/SANFRANCISCO/WEST/Lennar
To: Karen Bey/SANFRANCISCO/WEST/Lennar@Lennar
Cc: Mark Luckhardt/SANFRANCISCO/WEST/Lennar@Lennar, Bronson Johnson/SANFRANCISCO/WEST/Lennar@Lennar, Deborah Millow/SANFRANCISCO/WEST/Lennar@Lennar
Date: 03/11/2014 10:54 AM
Subject: HPS 1 Draft RFP for City Review

Karen,

Attached is the Draft RFP for the HPS 1 Hilltop Parks, and the referenced employment agreements from the DDA.

Please forward to the Agency for review and see if we can get a clean copy of their latest SBE policy for HPS Phase 1.

I can provide the plans and tech specs (Volume II) if needed.

Regards,



Jeffrey C. Martin, P.E.
Environmental Manager
One California St., Ste 2700
San Francisco, CA 94111
Office: (415) 344-8841
Mobile: (415) 539-9261

www.lennarurban.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: [Landon Browning](#)
To: [Kaslofsky, Thor](#); [Bridges, George](#); [Patrick Banks](#); [Wells.Lawson@](#); [Jack Robertson](#); [Terry Mitchell](#); [Cheryl M. Smith](#)
Subject: Fw: Hunter"s Block Shipyard Blocks 56/57 - Shoring Bid
Date: Wednesday, October 23, 2013 2:57:21 PM
Attachments: [ATT00002.png](#)
[ATT00003.png](#)
[Bid Memo #1.pdf](#)

Thor

the email below and attachment should get you up to speed with the latest on the Cahill Shoring Bid

| Bid Request Information | |
|-------------------------|--------------|
| Bid Type: | Construction |
| Bid Number: | None |

| | |
|---------|------------------------------------|
| Agency: | San Francisco Redevelopment Agency |
|---------|------------------------------------|

| | |
|-----------------|---|
| Bid Title: | Hunters Point Shipyard Blocks 56/57 - Shoring Bid Package |
| Bid Due: | 11/12/2013 |
| Time Due: | 2:00 PM |
| Duration: | N/A |
| Estimated Cost: | N/A |



Description

Cahill Contractors is soliciting subcontractor bids for the following trade only: Earth Shoring. The project includes the construction of 98 market-rate residential condominiums (flats and two-story townhomes). The project includes 4 separate buildings, each to be permitted separately, with concrete podium garages under each building (partially below grade/on-grade). The superstructure will be 3-4 stories, Type V construction. Extensive site construction is part of the scope, including the construction of Kestrel Place, a private street with new utilities, landscaping, and decorative paving. The project will have an Owner Controlled Insurance Policy ("OCIP") that will enroll Cahill and its Subcontractors. SBE, MBE, WBE, and LBE firms are encouraged to submit bids. The project has a 50% SBE goal with first consideration to Bayview Hunter's Point area SBEs. More Info click here: <https://cahillcontractors.app.box.com/s/bhvoltf7u884sh5ue7gd>



Landon Browning
Acquisitions Manager
Lennar Corporation

landon.browning@lennar.com

www.lennarurban.com

Office Phone: 415-995-4811
Cell Phone: 415-716-6154
FAX Number: 415-995-1778

One California Street, Suite 2700
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

----- Forwarded by Landon Browning/SANFRANCISCO/WEST/Lennar on 10/23/2013 02:51 PM -----

From: Arash Baradaran <abaradaran@cahill-sf.com>
To: "Bridges, George" <george.bridges@sfgov.org>
Cc: Derf@butlereg.com, Terry Mitchell <Terry.Mitchell@lennar.com>, Cheryl M Smith <Cheryl.M.Smith@lennar.com>, Landon Browning <Landon.Browning@lennar.com>, Chuck Palley <cpalley@cahill-sf.com>, Miguel Guzman <mguzman@cahill-sf.com>, Richard Faigle <rfaigle@cahill-sf.com>, Julie Park <jpark@cahill-sf.com>, "Lo, Ferry" <ferry.lo@sfgov.org>, "Sidney A. Martin" <smartfish52002@yahoo.com>
Date: 10/23/2013 02:07 PM
Subject: RE: Hunter's Block Shipyard Blocks 56/57 - Shoring Bid

All,

FYI the ads have been set (with the new dates), and the City websites have been updated. The attached bid memo has been sent to subs on our bidlist, posted on the City websites, and posted on our bid website. We are all set for pre-bid meeting on 11/12 at 11:00 am at the CAP trailer.

Thanks,
Arash

From: Arash Baradaran [mailto:abaradaran@cahill-sf.com]
Sent: Tuesday, October 22, 2013 4:53 PM
To: 'Bridges, George'
Cc: 'Derf@butlereg.com'; 'Terry Mitchell'; 'Cheryl M Smith'; 'Landon Browning'; Chuck Palley; Miguel Guzman; Richard Faigle; Julie Park; 'Lo, Ferry'; 'Sidney A. Martin'
Subject: RE: Hunter's Block Shipyard Blocks 56/57 - Shoring Bid

George,
Yes, I will send the revisions to Ferry once we confirm the dates.

Lennar Team,
Unless we hear otherwise by tomorrow morning we will go ahead with 11/12 at 11:00 am for the pre-bid conference.

Thanks,

Arash Baradaran
Senior Estimator



CAHILL CONTRACTORS, INC.
425 California Street, Suite 2200; San Francisco, CA 94104
P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713
cahill-sf.com

From: Bridges, George [<mailto:george.bridges@sfgov.org>]
Sent: Tuesday, October 22, 2013 3:28 PM
To: Arash Baradaran
Cc: Derf@butlereg.com; Terry Mitchell; Cheryl M Smith; Landon Browning; Chuck Palley; Miguel Guzman; Richard Faigle; Julie Park; Lo, Ferry
Subject: RE: Hunter's Block Shipyard Blocks 56/57 - Shoring Bid

Arash,

Can you make sure Fery Lo makes the changes on OCII and the City's websites?

Monday, Nov. 11th is Veteran's Day so I propose Tuesday at 11am. Does this work?

George

From: Arash Baradaran [<mailto:abaradaran@cahill-sf.com>]
Sent: Tuesday, October 22, 2013 2:21 PM
To: Bridges, George
Cc: Derf@butlereg.com; Terry Mitchell; Cheryl M Smith; Landon Browning; Chuck Palley; Miguel Guzman; Richard Faigle; Julie Park
Subject: Hunter's Block Shipyard Blocks 56/57 - Shoring Bid

Hi George,
We met this morning with the Lennar team at Hunter's Point to review the BVHP outreach program. As a result we are proposing to extend the bid date and pre-bid meeting date (currently scheduled for 11/12 and 10/30, respectively) to allow for 30 days of advertising to take place at additional publications including the Sun Reporter, the Examiner, and Small Business Exchange. We have confirmed we will be able to start advertising in these publications by this Thursday 10/24. With that, we are proposing to extend the bid date to Monday 11/25 at 2:00 pm, and move the pre-bid conference to 11/11 (I propose 10:00 am but will adjust as needed). Also, the pre-bid

conference would take place at the Construction Assistance Program trailer at Hunter's Point.

Please confirm the above is acceptable, or any let us know of any alternate dates/times for the pre-bid conference. Assuming we hear back today or early tomorrow, we will set up the advertisements with the new dates. We would issue a revision to our original bid letter and send this to all publications/plan rooms including the OCA website.

Thanks,

Arash Baradaran

Senior Estimator



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: [Richard Keller](#)
To: ["George.Bridges@SFGOV.ORG"](#); ["Thor.Kaslofsky@sfgov.org"](#)
Cc: ["Jack.Robertson" \(Jack.Robertson@Lennar.com\)](#); ["chris.rivera@regentcm.com"](#); ["Terry.Mitchell@lennar.com"](#); ["Landon.Browning@Lennar.com"](#); [Tricia Keller](#)
Subject: FW: Hunters Point Blocks 53 and 54 - Update Bid Due Date
Date: Thursday, August 15, 2013 9:34:00 AM

George and Thor,

FYI: Lennar wanted me to make sure you were notified of the Hunters Point Blocks 53 and 54 bid date change. We extended the bid dates to 9/05/13 in lieu of 8/22/13. Ferry Lo updated the SFGOV.org website this morning.

We also made did the following notifications:

1. **Paid Advertisements:**
 - i. Daily Pacific Builder – Requesting ad placement today. Date it will be published TBD
 - ii. Small Business Exchange - Requesting ad placement today. Date it will be published TBD
2. **SF Gov Website update:**
 - i. Ferry Lo updated SFGOV website this morning.
3. **Emailed updates sent to:**
 - i. Sun Reporter
 - ii. Asian Inc
4. **Notifications sent via our Smartbid program yesterday to:**
 - i. Bid Clerk / Bid Reporter
 - ii. Butler Enterprise Group (Dorf Butler)
 - iii. Positive Directions Equal Change, Inc (SF)
 - iv. Reed Construction Data
 - v. Regent CM (Chris Rivera)
 - vi. Bayview Hunters Point Builders Exchange (emailed Yolanda Jones whose Dad runs this plan room)
 - vii. Builders Exchange – Alameda County
 - viii. Builders Exchange of Stockton
 - ix. Contra Costa Builders Exchange (Concord)
 - x. McGraw-Hill Construction
 - xi. Oakland African American Chamber of Commerce
 - xii. Peninsula Builders Exchange (San Carlos)
 - xiii. Renaissance Bayview
 - xiv. Sacramento Builders Exchange
 - xv. Santa Clara Builders Exchange
 - xvi. Valley Builders Exchange (Modesto)
 - xvii. All subcontractors

Regards,

Richard Keller | Estimator

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x115 | robertsobayashi.com

-----Original Message-----

From: Ferry.Lo@SFGOV.ORG [mailto:Ferry.Lo@SFGOV.ORG]

Sent: Thursday, August 15, 2013 9:11 AM

To: Richard Keller

Cc: George.Bridges@SFGOV.ORG

Subject: Re: Hunters Point Blocks 53 and 54 - Update Bid Due Date

Both bid dates changed.

C. Ferry Lo

From: Richard Keller <richard@jerocorp.com>

To: "'Ferry.Lo@SFGOV.ORG'" <Ferry.Lo@SFGOV.ORG>

Date: 08/15/2013 07:58 AM

Subject: Hunters Point Blocks 53 and 54 - Update Bid Due Date

Project: Hunters Point Blocks 53 and 54

Subject: Update project bid due dates

Subject: Change bid due dates to 9/05/13 in lieu of 8/22/13

Ferry,

My Senior Estimator is on vacation this week and he was the one that submitted information to you to post our Hunters Point Blocks 53 and 54 projects. Please assist me in updating the bid due date to 9/05/13 in lieu of 8/22/13.

Regards,

Richard Keller | Estimator

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526 Office 925-820-0600 x115 |
robertsobayashi.com

From: [Danny Cooke](#)
To: derf@butlereg.com
Cc: [Bridges, George](#); [Kaslofsky, Thor](#); dana@dldlumber.com; [Cheryl M Smith](#)
Subject: Fw: Hunters Point Follow up
Date: Monday, November 11, 2013 11:24:57 AM

Derf,

Please reach out to Dana to better understand the issues he has on the bidding process and why he feels he is at a disadvantage to being competitive as a consequence of being a SF business.

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

----- Forwarded by Danny Cooke/SANFRANCISCO/WEST/Lennar on 11/11/2013 11:22 AM -----

From: dana dominguez <dana@dldlumber.com>
To: "Bridges, George" <george.bridges@sfgov.org>
Cc: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, Danny Cooke <Danny.Cooke@lennar.com>
Date: 11/11/2013 10:18 AM
Subject: Re: Hunters Point Follow up

Good Morning George Thank you for reaching out to all parties involved on BLK 50-51 we were contacted by both framers doing 50-51, requesting pricing for the lumber. I was reluctant to give today's market price on a job that was awarded sometime ago. I had spoken to both contractors at time of award and was told they had decided to go with other lumber companies. When we spoke last and I expressed my frustration with how the bid process was handled , this last round of bidding proves my point. We were contacted by 2 different contractors who had already decided to use other lumber companies, I really don't think they were motivated to look at our prices after the fact. We however priced out to both contractors per there request, I have left messages with both contractors last week and have yet to hear back. I know you have put effort in to getting us an opportunity to be involved and for that I'm thankful. I just think as far as 50-51 the commitments were done. I did receive a voice mail from Dan Cooke didn't get the ph# to call back so if you have and could forward that would help.

Moving forward if RO or Lennar would like to sit down and discuss how DLD Lumber can get involved I would do that. Like I had said before there is no way DLD Lumber is going to be able to operate on the mark ups that we would have to in order to be low on this work, the cost of having a business in SF prohibits this. We are willing to meet with Lennar and RO and see if there is anyway we can provide material for there work at a margin that would work for DLD Lumber and for Lennar. Thanks for all your help Dana

Dana Dominguez

DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "Bridges, George" <george.bridges@sfgov.org>
To: dana dominguez <dana@dldlumber.com>
Cc: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>; Danny Cooke <Danny.Cooke@lennar.com>
Sent: Monday, November 4, 2013 3:21 PM
Subject: RE: Hunters Point Follow up

Dana,

I have contacted Danny Cooke with Lennar and he will be reaching out to you in the next day or so. I also talked with RO to ensure proper time is given to submit a bid for the project.

If you feel as if people are not responding in a reasonable manner or providing you with a reasonable timeframe to submit a bid in the future, please let me know which project and what subcontractor so that we can ensure fair competition.

I am committed to increasing opportunities for BVHP and other local businesses in San Francisco.

Sincerely,
George

From: dana dominguez [<mailto:dana@dldlumber.com>]
Sent: Monday, November 04, 2013 1:49 PM
To: Bridges, George
Subject: Hunters Point Follow up

Good Afternoon, i have waited to email you to see how much help your input with the new director of construction for Lennar was going to help DLD Lumber. I also reached out to Butler Enterprise I have talked to Sid, and i met face to face with him. We talked about my concerns with how the project was being let out. I have also talked to RO and let them know how very interested we are on this project. I have also talked to you on more than one occasion about my concerns with the bidding process. I have even sat down and listen to how there was going to be a level playing field with the parties in control of purchasing the lumber and or building material. We have bid this job to RO knowing they were not going to do the work themselves , DLD Lumber Company is committed to providing jobs for local people, as I have stated in the past we have out reached to all parties involved in this project. The Blocks 50-51 have both gone to companies outside the county of San Francisco, 1 to Oakland and 1 to Stockton. Your office isn't doing it's job in reference to monitoring and addressing the concerns of Local Small Business. I reached out to over 60 days ago, and you haven't followed up with me to see if we were getting any work on the project, DLD has invested many hours into this project with pre bid meetings site visits emails. I will be calling the Mayors Office and Supervisors for our District to express my concerns of the bid process for

this project. Thank You Dana

Dana Dominguez

DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana dominguez <dana@dldlumber.com>
Sent: Monday, August 19, 2013 4:42 PM
Subject: Re: Blk 50-51

Dana,

I had a meeting last week with the new Director of Construction at Lennar and he is aware of your concerns. He is committed to ensuring contractors and suppliers in the SE part of the City of SF have access to the opportunities.

I also talked with Sid Martin and Derf Butler with Butler Enterprises who are instrumental in the Contractor's Assistance Program at the HPSY. Please feel free to stop by to talk with Sid Martin 8-1pm daily at the trailer on the right before you go into the HPSY. I told Mr. Martin that I would sent you an email in hopes of you getting information in a timely manner.

Also, I hope you will bid to the Nibbi/Cahill J/V at Hunters View Phase 2. Please continue to follow the bids at the City's Bid and Contracts site:
<http://mission.sfgov.org/OCABidPublication/>

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: dana dominguez <dana@dldlumber.com>
To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
Date: 08/05/2013 09:18 AM
Subject: Blk 50-51

Good Morning George, Thank you for the information, and i look forward to making contact with the people at Lennar, i however have yet to have anyone from there company reach out to us or return our many messages in the past 2 years. When we spoke last week and I expressed some frustration with the way this project has been advertise to include local business, I had hoped you might take a little time to help us with the current project.(50-51) Lennar has instructed there General Contractor to use a non local Material supplier for there Lumber needs for BLK 50-51. I tried to communicate to you in our phone conversation last week that we have been trying to be involved since this project was first advertise. DLD Lumber went to all the meetings and talked the GC and the subs. We have done all the proper things in order to have a chance to supply BLK 50-51 with our services, to not even be considered is not acceptable, I'm sure you fully understand my frustration, a Small Local Business like ours pays our Taxes to the city, we employe local people. i look forward to hearing from you again, Dana

Dana Dominguez

DLD Lumber
1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana@dldlumber.com
Cc: Landon Browning <Landon.Browning@Lennar.com>;
cheryl.m.smith@lennar.com; Thor.Kaslofsky@sfgov.org
Sent: Monday, July 29, 2013 3:41 PM
Subject: RE: Upcoming Bids for Blocks 53 and 54

Dana,

Thank you for your call last week.

I have sent Landon Browning an email who is responsible to the next project out to bid.

Feel free to reach out to him if you do not hear back from him later in the week

Landon Browning
Acquisitions Manager
Lennar Urban
One California Street
Suite 2700
San Francisco, CA 94111

Office: (415) 995-4811
Cell: (415) 716-6154
Fax: (415) 995-1778

landon.browning@lennar.com

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: [Mark Zaleski](#)
To: [Bridges, George \(CI\)](#)
Cc: [Miguel Guzman](#); [Joe Mazzetti](#); johnk@nibbi.com; [Alan Holmberg](#)
Subject: FW: Hunters View Phase 2, Block 7 -11 Bid
Date: Friday, August 15, 2014 1:49:30 PM

FYI. George, not to tread on your turf but Sidney @ Lennar offered to show plans of our Hunters View projects in his plan room for the local contractors in the Bay View area. Thought it wouldn't hurt. Hope you don't mind.

Mark Zaleski
CAHILL CONTRACTORS, INC.
D (415) 677-0627

----- Forwarded message -----

From: **Sidney A. Martin** <smartfish52002@yahoo.com>
Date: Fri, Aug 15, 2014 at 11:59 AM
Subject: Re: Hunters View Phase 2, Block 7 -11 Bid
To: Cahill Estimating <estimating@cahill-sf.com>

Thank you Julie, the CAP office in the future will be glad to post any project Cahill has out to bid in our plan room as part of your outreach to local contractors if it not a problem for you to send us a set of prints. It give the Bay View Contractors more exposure to bid opportunities.

Thank you as always.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
[\(415\) 760-6746](tel:(415)760-6746) Cell
[\(415\) 549-7393](tel:(415)549-7393) CAP Office
[\(415\) 549-7394](tel:(415)549-7394) Fax

On Friday, August 15, 2014 11:23 AM, Cahill Estimating <estimating@cahill-sf.com> wrote:

I will send you the bid set integrated with addendum #1. Don't forget to download the ironwood park specs in addendum #1.

Estimating

CAHILL CONTRACTORS, INC.
425 California Street, Suite 2200; San Francisco, CA 94104
P [\(415\) 677-0611](tel:(415)677-0611) (Julie's Direct Number) **F** [\(415\) 986-4406](tel:(415)986-4406)
cahill-sf.com

On Fri, Aug 15, 2014 at 11:14 AM, Cahill Estimating <estimating@cahill-sf.com> wrote:
Hi Sidney,

Hmm I'm not exactly sure where they found that information, but if you get another inquiry, please let us know so we can fix it. It might have been one of the other plan rooms that put that information up by mistake. Anyway, we will send you a half size set of the drawings just in case you get further inquiries.

Thanks,
Julie

Estimating

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0611 (Julie's Direct Number) F (415) 986-4406

cahill-sf.com

On Fri, Aug 15, 2014 at 11:06 AM, Sidney A. Martin <smartfish52002@yahoo.com> wrote:

Good Morning Julie,

I am sorry, but I had two contractors come by to look at the plans for Hunters View Block 7 and 11 and I had to tell them that this project was not Lennar's. They said the CAP was listed as a plan room to view the plans. If there is time can you send us a copy of the plans only, a half set and I will download the specification from the City's website.

Thanks,

Sidney Martin

Contractor Liaison

Lennar - Hunter's Point Shipyard

Construction Assistance Program

(415) 760-6746 Cell

(415) 549-7393 CAP Office

(415) 549-7394 Fax

From: [Cheryl M. Smith](#)
To: [Mjuare@Link2000loans.com](#); [derf@butlereq.com](#); [Joel@josehart.com](#); [amckinney@a2ventures.com](#); [ingrid@imwis.com](#); [mwilson@imwis.com](#); [msteinback@imwis.com](#); [Sharon@rencenter.org](#); [bernida@imwis.com](#); [mlopper@rencenter.org](#); [Mtartt@rencenter.org](#); [al@awconsul.com](#); [dwong@swinerton.com](#); [wperry@cornerstoneconcilium.com](#); [yjones@ycat-c.com](#)
Cc: [George.Bridges@SFGOV.ORG](#)
Subject: Fw: Question on the CAP
Date: Thursday, May 23, 2013 4:27:00 PM

All

The following question was submitted:

In section II. Purpose in the RFP, under Technical Assistance Program – Providing a Contractor Liaison, it references assistance is to be extended as respects qualifications for the OCIP and Surety Bond programs. Its' understood that the OCIP reference is relative to Lennar's intention to place a project OCIP, can you explain the reference to "Surety Bond programs"?

Response: *This language is directly from the DDA which was executed in 2004. There will not be any Surety Bonds on this project however the Contractor Liaison should be knowledgeable about construction bonding to direct people to where to go to ascertain what is necessary to secure work. However Lennar will have an OCIP on the project and local contractors may need support enrolling in the program.*

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: [Kaslofsky, Thor](#)
To: [Micah Fobbs](#)
Cc: [Bridges, George](#)
Subject: FW: RE Tekmeca Internship Opportunities
Date: Wednesday, February 26, 2014 2:58:02 PM
Attachments: [DOC022614 Wed Feb 26 2014 14-30-21.546.pdf](#)

Micah,
See below. For the CAC email list.

Best regards,
Thor

=====

Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>

=====

From: Bridges, George
Sent: Wednesday, February 26, 2014 2:43 PM
To: Derf Butler (derf@butlereg.com)
Cc: Kaslofsky, Thor; Akwa-Asare, Amabel
Subject: RE Tekmeca Internship Opportunities

Derf

Attached is a flyer to an innovative Cloud Computing Academy Program design to provides opportunities for SF residents 18+, unemployed, low-income, changing careers or otherwise not able to access job skills renewal.

Can you send to some of the SE community partners?

George

From: [Kaslofsky, Thor \(OCII\)](#)
To: [Lee, Raymond C.](#)
Cc: [Bridges, George \(OCII\)](#)
Subject: FW: SBE Suppliers
Date: Friday, April 25, 2014 10:22:47 AM

More emails.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor
Sent: Tuesday, February 18, 2014 12:59 PM
To: Bohee, Tiffany; Lawson, Wells; Bridges, George
Subject: RE: SBE Suppliers

Tiffany,

Below is my assessment of Lennar's response to Wells' request regarding SBE suppliers. George concurred with this.

- Although all of the good faith efforts Lennar has made to date have not been specific to suppliers, I believe Lennar has made good faith efforts to meet the SBE goals in general.
- Lennar's supplier contracting requirement for RO and its subs (or any GC) to disclose suppliers to the "Owner" (Lennar) for review and approval shows a high degree of control over the supplier contracting process.
- The attached is the most recent report for construction related contracts in general. I highlighted the SBE suppliers only to show that suppliers are not broken out in the reports we receive from Lennar/RO.
- I looked at some old 2006 compliance reports, and it appears that suppliers were not broken out then either. If we want to, I assume we can modify this format.
- By my cursory read of the reports, Lennar has not met the 50% goal for suppliers. Nonetheless, to be sure I would ask for a specific report on suppliers in this same format.
- Lennar's proposed "enhanced" good faith efforts will hopefully improve their performance.

Best regards,

Thor

=====

Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>

=====

From: Bohee, Tiffany
Sent: Tuesday, February 18, 2014 11:49 AM
To: Lawson, Wells; Bridges, George; Kaslofsky, Thor
Subject: RE: SBE Suppliers

Has Lennar provided evidence of its compliance for the 50% goal for SBE suppliers? It is highly possible that this will come up in Commissioners' questions on Block 49 (though unrelated to the specific action before them).

In any event, a separate info memo on Lennar's compliance for suppliers should be prepared.

From: Lawson, Wells
Sent: Monday, February 10, 2014 8:57 AM
To: Danny Cooke
Cc: Bridges, George; Kaslofsky, Thor; Bohee, Tiffany; jack.robertson@lennar.com; derf@butlereg.com; terry.mitchell@lennar.com
Subject: RE: SBE Suppliers

That should be fine. Thanks very much Danny.

From: Danny Cooke [<mailto:Danny.Cooke@lennar.com>]
Sent: Monday, February 10, 2014 8:54 AM
To: Lawson, Wells
Cc: Bridges, George; Kaslofsky, Thor; Bohee, Tiffany; jack.robertson@lennar.com; derf@butlereg.com; terry.mitchell@lennar.com
Subject: Re: SBE Suppliers

Wells,
I apologize for not responding sooner. I have asked Terry Mitchell, Derf Butler and Jack Robertson to provide me a breakdown of the process and activity we have in place relative to use of SBE suppliers. As you know, we contract out to Roberts Obayashi, the General contract work and we need their input. I expect to have a response to you this week.

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700

San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com

Phone: 415-344-8882

From: "Lawson, Wells" <wells.lawson@sfgov.org>
To: "Danny Cooke (Danny.Cooke@Lennar.com)" <Danny.Cooke@Lennar.com>
Cc: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, "Bohee, Tiffany" <tiffany.bohee@sfgov.org>, "Bridges, George" <george.bridges@sfgov.org>
Date: 02/05/2014 08:35 PM
Subject: SBE Suppliers

Danny –

It has come to OCII staff and Commissioners' attention that the contractors and their subs may not be following the SBE Supplier requirements contained in the Small Business Enterprise Policy (attached for your convenience), which calls for 50% SBE Suppliers with First Consideration for Project Area SBEs. So that we may respond to these inquiries, could you send us a summary of:

- Good-faith Efforts that have been made to attract local suppliers and achieve the 50 percent SBE Supplier goal
- How a BVHP material supplier can establish better contact with the contractors on-site to learn of procurement opportunities
- Steps that have been taken to hold GCs accountable to the Supplier goals
- Suggestions for how local suppliers can improve their competitiveness in procurement opportunities
- Ideas for making local procurement more compelling for on-site contractors and their subs

Thanks in advance for your effort in pulling this together.

Wells

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Danny Cooke/SANFRANCISCO/WEST/Lennar]

From: [Fabio](#)
To: [Hallowell, Prince](#)
Cc: [Bridges, George](#); [Martin Lopez, Iris](#)
Subject: FW: Signinsheets
Date: Monday, January 06, 2014 2:12:02 PM
Attachments: [ATT00022.txt](#)
[ATT00025.txt](#)
[ATT00028.txt](#)

-----Original Message-----

From: fabio garcia [<mailto:fabalejandro@me.com>]
Sent: Monday, January 06, 2014 2:09 PM
To: fgarcia@butlereg.com
Subject: Signinsheets

From: [Kaslofsky, Thor \(OCII\)](#)
To: [Saul Nadler](#)
Cc: [Karen/Lennar](#); [Mark Luckhardt](#); [LaShon A. Walker](#); [Bronson Johnson](#); [Bridges, George \(OCII\)](#)
Subject: FW: Supplier
Date: Saturday, April 19, 2014 8:35:53 PM

Saul,

Good to see you Thursday. As we discussed, Terry is no longer with Lennar. I've copied a few of the folks at Lennar who are working on the Parks construction.

LaShon/Karen/Bronson/Mark,

Saul is the business manager for Flora Grubb. They are a 94124 WBE nursery/plant supplier.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor (OCII) (RED)
Sent: Thursday, April 03, 2014 2:28 PM
To: 'Saul Nadler'
Subject: RE: Supplier

Great!

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Saul Nadler [<mailto:saul@floragrubb.com>]

Sent: Thursday, April 03, 2014 2:27 PM
To: Kaslofsky, Thor (OCII) (RED)
Subject: Re: Supplier

Thank you Thor. I reached out to Terry a few minutes ago.

Please let me know what else I can do to help

Best

Saul

On Wed, Apr 2, 2014 at 10:15 PM, Kaslofsky, Thor (OCII) (RED)

<thor.kaslofsky@sfgov.org> wrote:

Terry meet Saul, Saul meet Terry,

Terry,

I had mentioned to you about Flora Grubb's wholesale nursery business. They are a Bayview 94124 WBE and Saul is their business manager.

Saul,

I had mentioned that on our website are the park plans for the Shipyard, look under "Open Space and Parks Phase 1" see the following URL (<http://www.sfredevelopment.org/index.aspx?page=160>). Lennar recently released an RFP for construction of these parks, see the following URL (<http://www.sfredevelopment.org/index.aspx?page=127>). Feel free to contact Terry at Lennar he's helping manage their supplier outreach. Thanks for your interest.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor
Sent: Thursday, March 27, 2014 12:03 AM
To: 'Terry Mitchell'
Subject: RE: Supplier

Flora Grub 1634 Jerrold Ave SF, CA 94124 is the supplier. They are a non-minority WBE in 94124.

The business manager is Saul Nadler he's at [415-694-6440](tel:415-694-6440), Saul@floragrubb.com. I'll make an email introduction tomorrow.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
[\(415\) 749-2464](tel:415-749-2464) Office
[\(415\) 749-2585](tel:415-749-2585) Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Terry Mitchell [<mailto:Terry.Mitchell@lennar.com>]
Sent: Tuesday, March 25, 2014 9:18 AM
To: Kaslofsky, Thor
Subject: Re: Supplier

Good morning Thor, please forward information on the Plant and Tree supplier. I want to ensure that Derf has the companies info to pass on to the landscape contractor when it is time.

I will speak to Jack about the supplier process.

Terry Mitchell
Project Manager
Community Affairs

Lennar Urban
One California Suite 2700
San Francisco, Ca 94111

[415 995 4818](tel:415-995-4818) direct
[415 995 1778](tel:415-995-1778) fax
terry.mitchell@lennar.com

--

Saul Nadler
saul@floragrubb.com



www.floragrubb.com

main: 415.648.2670

direct: 415.694.6440

fax: 415.648.0777

From: [Mark Luckhardt](#)
To: [Bridges, George \(OCII\)](#); [Kaslofsky, Thor \(OCII\)](#)
Cc: [Karen Bey](#)
Subject: Gilman Sewer RFP
Date: Friday, April 18, 2014 3:21:35 PM
Attachments: [CP-01 GS Volume 1.doc](#)

All-

Here is a draft of the Gilman Sewer RFP we will be posting on Monday. I wanted to get you all a copy of this for revenue before then. Karen will be out on Mon, but I will be sending through the files and the OCA form. Let me know if you have any questions. Have a good weekend!

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Mark Luckhardt](#)
To: [Moy, Barbara \(DPW\)](#); [Bronson Johnson](#); [derf@butlereq.com](#); [Bridges, George \(CII\)](#); [ghollins@hollinsconsult.com](#); [JAustin@Geosyntec.com](#); [Jeffrey C Martin](#); [Jermaine Smith](#); [jfippin@engeo.com](#); [Karen Bey](#); [LaShon.A.Walker@LennarCorporation.onmicrosoft.com](#); [lchan@engeo.com](#); [pete_mckean@tmi-cm.com](#); [rbrandt@geosyntec.com](#); [richard_medeghini@tmi-cm.com](#); [RSeelbach@Geosyntec.com](#); [dcooper@hollinsconsult.com](#); [tomg@rangerpipelines.com](#); [peter@rangerpipelines.com](#); [Dustin.Rieger@LennarCorporation.onmicrosoft.com](#); [Majors, Marc \(MYR\)](#); [Warsh, Ethan \(CII\)](#); [Jackson, Prentiss \(MYR\)](#)
Subject: Griffith St & Gilman Ave Combined Sewer Kick-off Meeting
Date: Monday, July 21, 2014 1:39:13 PM

Hello-

We would like to have our kick-off meeting for the Griffith St & Gilman Ave Combined Sewer project next Tuesday at 2:00 in the office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. **Please confirm if this time will work for you.**

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [dana.dominguez](#)
To: [Bridges, George](#)
Subject: Help
Date: Wednesday, January 08, 2014 11:16:22 AM

Good Morning George, I hope you had a good holiday, we haven't been in touch for a bit so I wanted to give you an update on where we are in reference to the shipyard and to ask for help on another subject. We did receive an order from Ashron for some Plywood for blk50. so we did get some business out there so may be that's a start. We still are finding that it difficult to get our way in to Lennar so we can get listed as a Local Vendor on future projects. It would be nice to sit down with the director of construction and see if we can be more involved with up coming projects. I know you had said you were going to talk to Cahill and Nibbi to see if we could be a supplier to there subs, did you have a chance to do that?

On a separate subject we may be in need of another location to operate our business. I was hoping you may have some information on some industrial properties, that we could use to operate DLD Lumber. We would need about 1 Acre. The location needs to be in SF, doesn't need to be paved but would need power, if you have any Idea's that would be great, I have tried the commercial brokers but we need to be a little more creative, we can't afford much we have a limited budget, doesn't have to be much but will need soon i think. We have a good business here that gives a living to local people, Any help you can give us would be appreciated, Thanks Dana

Dana Dominguez



DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "Bridges, George" <george.bridges@sfgov.org>
To: dana.dominguez <dana@dldlumber.com>
Cc: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>; Danny Cooke <Danny.Cooke@lennar.com>
Sent: Monday, November 4, 2013 3:21 PM
Subject: RE: Hunters Point Follow up

Dana,

I have contacted Danny Cooke with Lennar and he will be reaching out to you in the next day or so. I also talked with RO to ensure proper time is given to submit a bid for the project.

If you feel as if people are not responding in a reasonable manner or providing you with a reasonable timeframe to submit a bid in the future, please let me know which project and what subcontractor so that we can ensure fair competition.

I am committed to increasing opportunities for BVHP and other local businesses in San Francisco.

Sincerely,
George

From: dana dominguez [mailto:dana@dldlumber.com]

Sent: Monday, November 04, 2013 1:49 PM

To: Bridges, George

Subject: Hunters Point Follow up

Good Afternoon, i have waited to email you to see how much help your input with the new director of construction for Lennar was going to help DLD Lumber. I also reached out to Butler Enterprise I have talked to Sid, and i met face to face with him. We talked about my concerns with how the project was being let out. I have also talked to RO and let them know how very interested we are on this project. I have also talked to you on more than one occasion about my concerns with the bidding process. I have even sat down and listen to how there was going to be a level playing field with the parties in control of purchasing the lumber and or building material. We have bid this job to RO knowing they were not going to do the work themselves , DLD Lumber Company is committed to providing jobs for local people, as I have stated in the past we have out reached to all parties involved in this project. The Blocks 50-51 have both gone to companies outside the county of San Francisco, 1 to Oakland and 1 to Stockton. Your office isn't doing it's job in reference to monitoring and addressing the concerns of Local Small Business. I reached out to over 60 days ago, and you haven't followed up with me to see if we were getting any work on the project, DLD has invested many hours into this project with pre bid meetings site visits emails. I will be calling the Mayors Office and Supervisors for our District to express my concerns of the bid process for this project. Thank You Dana

Dana Dominguez



DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>

To: dana dominguez <dana@dldlumber.com>

Sent: Monday, August 19, 2013 4:42 PM

Subject: Re: Blk 50-51

Dana,

I had a meeting last week with the new Director of Construction at Lennar and he is aware of your concerns. He is committed to ensuring contractors and suppliers in the SE part of the City of SF have access to the opportunities.

I also talked with Sid Martin and Derf Butler with Butler Enterprises who are instrumental in the Contractor's Assistance Program at the HPSY. Please feel free to stop by to talk with Sid Martin 8-1pm daily at the trailer on the right before you go into the HPSY. I told Mr. Martin that I would sent you an email in hopes of you getting information in a timely manner.

Also, I hope you will bid to the Nibbi/Cahill J/V at Hunters View Phase 2. Please continue to follow the bids at the City's Bid and Contracts site:
<http://mission.sfgov.org/OCABidPublication/>

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: dana dominguez <dana@dldlumber.com>
To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
Date: 08/05/2013 09:18 AM
Subject: Blk 50-51

Good Morning George, Thank you for the information, and i look forward to making contact with the people at Lennar, i however have yet to have anyone from there company reach out to us or return our many messages in the past 2 years. When we spoke last week and I expressed some frustration with the way this project has been advertise to include local business, I had hoped you might take a little time to help us with the current project.(50-51) Lennar has instructed there General Contractor to use a non local Material supplier for there Lumber needs for BLK 50-51. I tried to communicate to you in our phone conversation last week that we have been trying to be involved since this project was first advertise. DLD Lumber went to all the meetings and talked the GC and the subs. We have done all the proper things in order to have a chance to supply BLK 50-51 with our services, to not even be considered is not acceptable, I'm sure you fully understand my frustration, a Small Local Business like ours pays

our Taxes to the city, we employ local people. i look forward to hearing from you again, Dana

Dana Dominguez

DLD Lumber
1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana@dldlumber.com
Cc: Landon Browning <Landon.Browning@Lennar.com>;
cheryl.m.smith@lennar.com; Thor.Kaslofsky@sfgov.org
Sent: Monday, July 29, 2013 3:41 PM
Subject: RE: Upcoming Bids for Blocks 53 and 54

Dana,

Thank you for your call last week.

I have sent Landon Browning an email who is responsible to the next project out to bid.

Feel free to reach out to him if you do not hear back from him later in the week

Landon Browning
Acquisitions Manager
Lennar Urban
One California Street
Suite 2700
San Francisco, CA 94111

Office: (415) 995-4811
Cell: (415) 716-6154
Fax: (415) 995-1778

landon.browning@lennar.com

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor

San Francisco, CA 94103

Phone: (415) 749-2546

Fax: (415) 749-2565

Email: george.bridges@sfgov.org

From: [Karen Bey](#)
To: [Karen Bey](#)
Cc: [Dustin Rieger](#); [Derf Butler](#); Sidney@butlereg.com; [La Shon Walker](#)
Subject: Hilltop Streetscape - Addendum 3
Date: Wednesday, September 09, 2015 8:57:14 AM

This email is to notify you that [Addendum 3](#) and the related files for the Hilltop Streetscape RFP has been posted to the OCII website and to Box.com. Please note that the [bid due date has been extended to September 21, 2015.](#)

Here is the link to the Addendum 3 files on Box.com:

Link to Hilltop Streetscape RFP – Addendums:

<https://lennar.box.com/s/k47xc6jwgtgpvhyylayr8yr5yd8v8tggq>

In addition, the Pre-Bid Attendance record and business cards have been posted on Box.com. Here is the link on Box.com:

Link to Hilltop Streetscape RFP – Correspondence:

<https://lennar.box.com/s/ic37bhil5m7a8ik3vlf1djvc7eipjwrz>

(Includes Pre-Bid Attendance Record and Business Cards)

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: [McKinney, Kasheica \(CII\)](#)
To: [Lee, Raymond \(CII\)](#); [Bridges, George \(CII\)](#)
Subject: Hilltop Streetscape RFP Vol I_2015 v5.doc
Date: Wednesday, August 12, 2015 1:24:29 PM
Attachments: [Streetscape RFP Vol I_2015 v5.doc](#)

Hi George, Ray,

I've attached the Hilltop Streetscape RFP with a few suggestions. Most of the RFP is technical scope, but in the first few pages there are just a couple of changes that could be considered. I also sent Clay an email with the OCA form and updated SBE policy, just in case he has any questions, we can discuss it during the meeting.

Kasheica

From: [Mark Luckhardt](#)
To: [Lee, Raymond \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#)
Cc: [Hussain, Lila \(CII\)](#); [Karen Bey](#)
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP
Date: Monday, January 25, 2016 5:04:55 PM
Attachments: [Volume 1 - MGD&U Plan Set.doc](#)

Hi Ray and Kasheica-

Attached is the draft RFP for the above mentioned project (HPAP MGD&U). I would like to post this on Thursday if that is enough time, but if not, can move all the dates to Tuesday of next week. Could you please review and let me know if you have any comments? If you'd like to see the plans, they can be viewed at the following link:

<https://lennar.box.com/s/uxkn6htim0pt9ldjkc8ewh9ovz9ui6uk>

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Karen Bey](#)
To: [Bridges, George](#); [Kaslofsky, Thor](#)
Cc: [Mark Luckhardt](#); [Jeffrey C Martin](#); "[Bronson.Johnson@Lennar.com](#)"; [Deborah Millow](#)
Subject: HPS 1 Draft RFP for City Review
Date: Tuesday, March 11, 2014 11:41:40 AM
Attachments: [HPS 1 - Parks RFP Vol I 2014 0310.doc](#)
[HPS1_BVHP_Employment_Contracting_Policy_-_Executed.pdf](#)
[HPS1 Project Labor Agreement_Executed_03-24-08.pdf](#)

George/Thor,

Attached is the draft copy of the RFP for the Hilltop Parks. Please review it and let us know if you have any comments. We'd like to get this posted tomorrow.

Thanks!

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

----- Forwarded by Karen Bey/SANFRANCISCO/WEST/Lennar on 03/11/2014 11:32 AM -----

From: Jeffrey C Martin/SANFRANCISCO/WEST/Lennar
To: Karen Bey/SANFRANCISCO/WEST/Lennar@Lennar
Cc: Mark Luckhardt/SANFRANCISCO/WEST/Lennar@Lennar, Bronson Johnson/SANFRANCISCO/WEST/Lennar@Lennar, Deborah Millow/SANFRANCISCO/WEST/Lennar@Lennar
Date: 03/11/2014 10:54 AM
Subject: HPS 1 Draft RFP for City Review

Karen,

Attached is the Draft RFP for the HPS 1 Hilltop Parks, and the referenced employment agreements from the DDA.

Please forward to the Agency for review and see if we can get a clean copy of their latest SBE policy for HPS Phase 1.

I can provide the plans and tech specs (Volume II) if needed.

Regards,

LENNAR
URBAN

Jeffrey C. Martin, P.E.
Environmental Manager
One California St., Ste 2700
San Francisco, CA 94111
Office: (415) 344-8841
Mobile: (415) 539-9261

www.lennarurban.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: [Arash Baradaran](#)
To: [Bridges, George \(CI\)](#)
Cc: [Mike Gorman](#); [Sidney A. Martin](#)
Subject: HPS Block 49 - O'Brien Mechanical
Date: Thursday, September 18, 2014 6:26:17 PM
Attachments: [image001.png](#)

Hi George,

We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: [Mike Gorman](#)
To: [Bridges, George \(CII\)](#)
Cc: [Jimenez, Sarah \(MYR\)](#); [Petra McAllister](#); [Arash Baradaran](#)
Subject: HPS Block 49 Labor Compliance Precon Meeting
Date: Thursday, September 25, 2014 10:28:16 AM
Attachments: [image001.png](#)

George,

Here is the list. I'll make sure 1 person (only) comes from each company. We can stand, not a problem.

- Azul
- Condon-Johnson
- Young Elec
- OBMI
- Alamillo
- Phoenix
- Dees-Hennessey
- Dolan
- FD Thomas
- Cahill/TSM
- Cosco Fire
- Shooter & Butts

Thanks,

Mike Gorman
Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 **F** (415) 986-4406

cahill-sf.com

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Thursday, September 25, 2014 9:28 AM
To: Mike Gorman
Cc: Jimenez, Sarah (MYR)
Subject: RE: HPS Block 49 - O'Brien Mechanical

Mike

Which subcontractor will be attending the meeting?

Unfortunately, the room will only hold 12 people relatively comfortably. Therefore, I suggest one representative who is responsible for hiring would be ideal.

Thanks
George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]
Sent: Wednesday, September 24, 2014 4:25 PM
To: Bridges, George (CII); Arash Baradaran
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com; Jimenez, Sarah (MYR); Jackson, Prentiss (MYR); Patrick Mulligan; Nim, Ken; Rhoe, Ronnie (MYR); Petra McAllister
Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Thanks for confirming. Just one clarification, are we meeting on Tuesday 9/30, or Wednesday 10/1? See below.

We will start chasing down the subcontractor information sheets in order to have them completed and back to you 24 hours prior to our meeting.

Mike Gorman
Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104
P (415) 677-0661 **F** (415) 986-4406
cahill-sf.com

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Wednesday, September 24, 2014 4:19 PM
To: Mike Gorman; Arash Baradaran
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com; Jimenez, Sarah (MYR); Jackson, Prentiss (MYR); 'Patrick Mulligan'; Nim, Ken; Rhoe, Ronnie (MYR)
Subject: RE: HPS Block 49 - O'Brien Mechanical

Mike

I have scheduled a room on **Tuesday, October 1st** at 9:30am. We are located at 1 South Van Ness Avenue, 5th Floor.

Currently, Sarah and Ray are available.

George

From: Bridges, George (CII)
Sent: Wednesday, September 24, 2014 2:33 PM
To: 'Mike Gorman'; Arash Baradaran
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com;

jseverino@amcalhousing.com; Jimenez, Sarah (MYR); Jackson, Prentiss (MYR); 'Patrick Mulligan'; Nim, Ken; Rhoe, Ronnie (MYR)
Subject: RE: HPS Block 49 - O'Brien Mechanical

Mike

I have reached out to CityBuild to see if 9 or 10am of Oct 1st works with their schedule.

I will respond to you when I receive a confirmation.

Please find a copy of the Subcontractors' Information Form to be completed prior to the pre-con meetings. As I am sure you remember, it is helpful to send us completed copies of the forms a day before the meeting for our review and so that we are not sitting around waiting of the subs to fill-in the information. Also, please make sure the individual responsible for hiring for each of the firms attend so that we can get a firm commitment to comply with the spirit of the program and achieve the local hiring goal.

Please let me know if you have any further questions.

George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]
Sent: Wednesday, September 24, 2014 8:44 AM
To: Arash Baradaran; Bridges, George (CII)
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com
Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.
Thanks,

Mike Gorman
Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104
P (415) 677-0661 **F** (415) 986-4406
cahill-sf.com

From: Arash Baradaran [<mailto:abaradaran@cahill-sf.com>]
Sent: Friday, September 19, 2014 6:56 AM
To: Bridges, George (CII)
Cc: Mike Gorman; Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII)

Subject: Re: HPS Block 49 - O'Brien Mechanical

Hi George,

Regarding the workforce pre-con meeting we would like to go ahead and schedule it for 9/30, as currently everything is on track for close of escrow 9/26 and NTP issued 9/29, with expectation that we would mobilize on 9/30.

Thanks,

Arash Baradaran

Cahill Contractors, Inc.

Tel 415-986-0600 x628 Fax 415-986-4406

On Thu, Sep 18, 2014 at 6:39 PM, Bridges, George (CII) <george.bridges@sfgov.org> wrote:
Arash

Thank you for your attention to this matter so quickly. Please let us know the potential SBE participation as soon as possible.

In talking with Ray, it would be ideal to conduct the kick-off workforce pre-construction after October 8th. If we find next week that the start date is in fact earlier in October, Ray has agreed to help facilitate a meeting at our office. This might occur on Tuesday or Wednesday the week of September 29th. It is my preference that we confirm this meeting next week.

George

On Sep 18, 2014, at 6:26 PM, "Arash Baradaran" <abaradaran@cahill-sf.com> wrote:

Hi George,

We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager

< >

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 F (415) 986-4406 C (415) 450-5713

cahill-sf.com

From: [Arash Baradaran](#)
To: [Bridges, George \(OCII\)](#)
Cc: [Lee, Raymond C. \(OCII\)](#); [Bre Jones](#); [Sidney A. Martin](#); [Cahill Estimating](#); [Anye Spivey](#); [Dennis Kim](#)
Subject: HPS Block 49 pre-bid conference - draft agenda
Date: Tuesday, June 17, 2014 2:10:49 PM
Attachments: [image001.png](#)
[DRAFT agenda pre-bid meeting 6.18.14.docx](#)

George,

Please see attached draft agenda for tomorrow's pre-bid conference and let me know if you have any revisions.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: [Kaslofsky, Thor](#)
To: [Cheryl Smith](#); Danny.Cooke@lennar.com; [Bridges, George](#); [Jack Robertson Lennar](#); [Patrick Banks Lennar](#); [Terry Mitchell Lennar](#); [Lawson, Wells](#); [Scott Smith](#); [Akwa-Asare, Amabel](#)
Subject: HPS Contracting update for the Commission Nov 5th
Date: Sunday, November 03, 2013 5:25:00 PM
Attachments: [HPS-Phase 1 Contracting Update 110513.ppt](#)

Good to talk with everyone last week about this Tuesday's presentation. Attached is the draft of the presentation. All of my talking points are not filled in yet, but you can get the idea of what is being said from each slide. Let me know if anyone has any edits/comments.

During the presentation Commissioners will ask questions.....unless a Commissioner address the question to a specific person, I will take the question and answer if possible or ask either George or Danny or Derf to address the question. Danny, you have the 2nd to last slide (your name is on it). I jotted down some bullets that I think should be covered, but please let me know if you have any edits.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: [Jeffrey Martin](#)
To: [Kaslofsky, Thor \(CII\)](#); [Lee, Raymond C. \(CII\)](#)
Cc: [Bridges, George \(CII\)](#); [Akwa-Asare, Amabel \(CII\)](#); [Karen Bey](#); [Dustin Rieger](#)
Subject: HPS1 - RFP for Hillpoint Regional Park/ Coleman Bluff Path Rebid
Date: Wednesday, December 03, 2014 11:29:16 AM
Attachments: [HPS 1 - Hillpoint Park RFP Vol I 2014 1202 ReBid.doc](#)

Thor, Raymond, et al,

Attached is the draft RFP for the subject parks project.

The plans and specifications are posted to box.com: <https://lennar.box.com/s/s75u2jp4sizuxulo17x0>

Please let us know if you have any comments or questions as soon as possible as we intend to go public this week.

Best Regards,

Jeffrey C. Martin, P.E.
Environmental Manager
www.lennarurban.com

O: 415.344.8841
M: 415.539.9261

One Sansome Street, Suite 3200
San Francisco, CA 94104

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: [Arash Baradaran](#)
To: [Bridges, George](#)
Cc: [Dorf@butlerreg.com](#); [Terry Mitchell](#); [Cheryl M Smith](#); [Landon Browning](#); [Chuck Palley](#); [Miguel Guzman](#); [Richard Faigle](#); [Julie Park](#)
Subject: Hunter's Block Shipyard Blocks 56/57 - Shoring Bid
Date: Tuesday, October 22, 2013 2:25:15 PM
Attachments: [image001.png](#)

Hi George,

We met this morning with the Lennar team at Hunter's Point to review the BVHP outreach program. As a result we are proposing to extend the bid date and pre-bid meeting date (currently scheduled for 11/12 and 10/30, respectively) to allow for 30 days of advertising to take place at additional publications including the Sun Reporter, the Examiner, and Small Business Exchange. We have confirmed we will be able to start advertising in these publications by this Thursday 10/24. With that, we are proposing to extend the bid date to Monday 11/25 at 2:00 pm, and move the pre-bid conference to 11/11 (I propose 10:00 am but will adjust as needed). Also, the pre-bid conference would take place at the Construction Assistance Program trailer at Hunter's Point.

Please confirm the above is acceptable, or any let us know of any alternate dates/times for the pre-bid conference. Assuming we hear back today or early tomorrow, we will set up the advertisements with the new dates. We would issue a revision to our original bid letter and send this to all publications/plan rooms including the OCA website.

Thanks,

Arash Baradaran

Senior Estimator



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: [dana.dominguez](#)
To: [Bridges, George](#)
Subject: Hunters Point Follow up
Date: Monday, November 04, 2013 1:49:29 PM

Good Afternoon, i have waited to email you to see how much help your input with the new director of construction for Lennar was going to help DLD Lumber. I also reached out to Butler Enterprise I have talked to Sid, and i met face to face with him. We talked about my concerns with how the project was being let out. I have also talked to RO and let them know how very interested we are on this project. I have also talked to you on more than one occasion about my concerns with the bidding process. I have even sat down and listen to how there was going to be a level playing field with the parties in control of purchasing the lumber and or building material. We have bid this job to RO knowing they were not going to do the work themselves , DLD Lumber Company is committed to providing jobs for local people, as I have stated in the past we have out reached to all parties involved in this project. The Blocks 50-51 have both gone to companies outside the county of San Francisco, 1 to Oakland and 1 to Stockton. Your office isn't doing it's job in reference to monitoring and addressing the concerns of Local Small Business. I reached out to over 60 days ago, and you haven't followed up with me to see if we were getting any work on the project, DLD has invested many hours into this project with pre bid meetings site visits emails. I will be calling the Mayors Office and Supervisors for our District to express my concerns of the bid process for this project. Thank You Dana

Dana Dominguez



DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana.dominguez <dana@dldlumber.com>
Sent: Monday, August 19, 2013 4:42 PM
Subject: Re: Blk 50-51

Dana,

I had a meeting last week with the new Director of Construction at Lennar and he is aware of your concerns. He is committed to ensuring contractors and suppliers in the SE part of the City of SF have access to the opportunities.

I also talked with Sid Martin and Derf Butler with Butler Enterprises who are instrumental in the Contractor's Assistance Program at the HPSY. Please feel free to stop by to talk with Sid Martin 8-1pm daily at the trailer on the right before you go into the HPSY. I told Mr. Martin that I would sent you an email in hopes of you getting information in a timely manner.

Also, I hope you will bid to the Nibbi/Cahill J/V at Hunters View Phase 2. Please continue to follow the bids at the City's Bid and Contracts site: <http://mission.sfgov.org/OCABidPublication/>

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: dana dominguez <dana@dldlumber.com>
To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
Date: 08/05/2013 09:18 AM
Subject: Blk 50-51

Good Morning George, Thank you for the information, and i look forward to making contact with the people at Lennar, i however have yet to have anyone from there company reach out to us or return our many messages in the past 2 years. When we spoke last week and I expressed some frustration with the way this project has been advertise to include local business, I had hoped you might take a little time to help us with the current project.(50-51) Lennar has instructed there General Contractor to use a non local Material supplier for there Lumber needs for BLK 50-51. I tried to communicate to you in our phone conversation last week that we have been trying to be involved since this project was first advertise. DLD Lumber went to all the meetings and talked the GC and the subs. We have done all the proper things in order to have a chance to supply BLK 50-51 with our services, to not even be considered is not acceptable, I'm sure you fully understand my frustration, a Small Local Business like ours pays our Taxes to the city, we employe local people. i look forward to hearing from you again, Dana

Dana Dominguez

DLD Lumber
1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana@dldlumber.com
Cc: Landon Browning <Landon.Browning@Lennar.com>;
cheryl.m.smith@lennar.com; Thor.Kaslofsky@sfgov.org
Sent: Monday, July 29, 2013 3:41 PM
Subject: RE: Upcoming Bids for Blocks 53 and 54

Dana,

Thank you for your call last week.

I have sent Landon Browning an email who is responsible to the next project out to bid.

Feel free to reach out to him if you do not hear back from him later in the week

Landon Browning
Acquisitions Manager
Lennar Urban
One California Street
Suite 2700
San Francisco, CA 94111

Office: (415) 995-4811
Cell: (415) 716-6154
Fax: (415) 995-1778

landon.browning@lennar.com

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: [Dennis Kim](#)
To: [Bridges, George \(CII\)](#); LaShon.A.Walker@lennar.com; [Anye Spivey](#); [Sidney A. Martin](#)
Cc: [Arash Baradaran](#)
Subject: Hunter's Point Shipyard Block 52, Bldg 5 - Pre-bid Meeting
Date: Tuesday, September 15, 2015 2:13:12 PM
Attachments: [image001.png](#)
[Blocks 52 agenda pre-bid meeting 9.16.15.docx](#)

All, the pre-bid meeting is scheduled for tomorrow morning at 10am at Hunter's Point Shipyard, Building 101 for the Hunters Point Shipyard Block 52, Building 5 bid.

George, attached is a draft of the agenda. It's the same as previous meetings that we've had, but if you would like to make any edits please let me know.

In addition, after the meeting, we would like to provide an opportunity for any interested bidders to walk the site.

Dennis Kim

Estimator



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0682 **F** (415) 986-4406 **C** (415) 505-4374

cahill-sf.com

From: [Karen Bey](#)
To: Karen.Bey@lennar.com
Cc: [Bridges, George](#); [Lo, Ferry](#); [Kaslofsky, Thor](#); [Mcfadden, Patricia A CIV NAVFACHO, BRAC PMO](#); [Bronson Johnson](#); [Jermaine Smith](#); [Derf Butler](#); [Terry Mitchell](#)
Subject: Hunters Point Shipyard Security RFP - Question & Answer Log _011414
Date: Tuesday, January 14, 2014 2:04:12 PM
Attachments: [Question & Answer Log_011414 .pdf](#)

Attached is the Hunters Point Security RFP Question and Answer Log. It includes questions that have been received to date since the pre-bid meeting held on January 7th.

The deadline for questions is tomorrow, January 15, 2014. All questions for additional information must be electronic mail only.

In addition, I will be forwarding a copy of this Question and Answer log to the city for posting on their website. The link to the city website is:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=7586>

Please continue to check the website for any updates!

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

From: [Karen Bey](#)
To: [Karen Bey](#)
Cc: [Bridges, George](#); [Lo, Ferry](#); [Kaslofsky, Thor](#); [Mcfadden, Patricia A CIV NAVFACHO, BRAC PMO](#); [Bronson Johnson](#); [Jermaine Smith](#); [Derf Butler](#); [Terry Mitchell](#)
Subject: Hunters Point Shipyard Security RFP - Question & Answer Log _011614
Date: Thursday, January 16, 2014 2:51:36 PM
Attachments: [Question & Answer Log_011614 .pdf](#)

Attached is the Hunters Point Security RFP_final Question and Answer Log. It includes all questions that have been received since the pre-bid meeting **thru January 15th**.

A couple of the questions have updated information - so please review all questions and answers.

In addition, I will be forwarding a copy of this Question and Answer Log to the city for posting on their website. The link to the city website is:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=7586>

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

From: [Karen Bey](#)
To: [Bridges, George](#); [Kaslofsky, Thor](#); [Mcfadden, Patricia A CIV NAVFACHQ, BRAC PMO](#)
Cc: [Bronson Johnson](#)
Subject: Hunters Point Shipyard Security RFP Interviews - January 27 - 29, 2014
Date: Tuesday, January 21, 2014 12:56:01 PM

Interviews for the Hunters Point Shipyard Security Services Contractor will be held on January 27th, 28th, and 29th 2014 at One California Street, Suite #2700. Please confirm that you are available to be on the interview panel on these dates. The interviews will be held in the SOMA Room.

Thanks!

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

From: Karen Bey/SANFRANCISCO/WEST/Lennar
To: Karen Bey/SANFRANCISCO/WEST/Lennar@Lennar
Cc: "Bridges, George" <george.bridges@sfgov.org>, "Lo, Ferry" <ferry.lo@sfgov.org>, Thor.Kaslofsky@sfgov.org, "Mcfadden, Patricia A CIV NAVFACHQ, BRAC PMO" <patricia.a.mcfadden@navy.mil>, Bronson Johnson/SANFRANCISCO/WEST/Lennar@Lennar, Jermaine Smith/SANFRANCISCO/WEST/Lennar@Lennar, "Derf Butler" <Derf@butlereg.com>, Terry Mitchell <Terry.Mitchell@lennar.com>
Date: 01/16/2014 02:47 PM
Subject: Hunters Point Shipyard Security RFP - Question & Answer Log _011614

Attached is the Hunters Point Security RFP_final Question and Answer Log. It includes all questions that have been received since the pre-bid meeting **thru January 15th**.

A couple of the questions have updated information - so please review all questions and answers.

In addition, I will be forwarding a copy of this Question and Answer Log to the city for posting on their website. The link to the city website is:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=7586>

[attachment "Question & Answer Log_011614 .pdf" deleted by Karen Bey/SANFRANCISCO/WEST/Lennar]

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

From: [Butler Enterprise Group](#)
To: [Bridges, George \(CII\)](#)
Subject: Interested in New Construction Business Opportunities Information
Date: Tuesday, August 12, 2014 12:11:05 PM



Butler Enterprise Group, LLC (BE Group)

is a consulting and management firm that specializes in SBE/DBE/ and LBE Program Management and Labor Compliance Programs. BE Group is directly responsible for implementing Small Business Equity Participation Programs on Public and Private Construction Projects totaling over \$50 Billion in the past fifteen years. BE Group has partnered with industry leading Construction Management and Financial Service firms, in order to provide world-class and systematic technical assistance that will increase awareness and growth in the local and regional construction services community.

Below are list of sample projects that BE Group is currently working on:

Public Projects:

Central Subway - SFMTA

MUNI Metro Central Subway Project - Third Street Light Rail Facility

LBE/SFPUC Certification - SFPUC

Private Projects:

Candlestick Point / Hunter's Point Shipyard

N4P3 - 360 Berry Street

Kaiser Mission Bay @ 1600 Owens

**Click Here If You Are Interested In Receiving
New Construction Business Opportunities
Information**



[Forward email](#)





This email was sent to george.bridges@sfgov.org by fgarcia@butlereg.com |
Rapid removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).



| 2945 Third Street | San Francisco | CA | 94107

From: [Construction Assistance Program 2](#)
To: [Bridges, George \(CI\)](#)
Subject: Invitation to Bid
Date: Tuesday, December 09, 2014 2:39:14 PM

| | | | |
|---|--|---|--|
|  | |  | |
| INVITATION TO BID | | | |
| Pre-Bid Conference <i>(Attendance Optional)</i> Thursday, December 19, 2014 at 10:00 AM Hunters Point Shipyard, Building 101, 101 Horne Ave. San Francisco CA 94124 | | Hillpoint Regional Park / Coleman Bluff Path Hunters Point Shipyard Redevelopment Project Parcel A' | |
| Project Documents: Link to HPS - Hillpoint Regional Park/Coleman Bluff Path RFP Bid Documents: https://lennar.box.com/s/agmkbnf8cpvylxtktd4d Link to HPS - Hillpoint Regional Park/Coleman Bluff Path RFP Attachments: https://lennar.box.com/s/qcsvjqqne7oyj3l4v75e | | The Project is for the construction of the Hillpoint Regional Park and Coleman Bluff Path within Parcel A of the Hunters Point Shipyard project. The Project consists of the construction of various parks and open space including but not limited to, mobilization, /demobilization, temporary site fencing, temporary tree protection, surveying, erosion control, earthwork, storm drainage, sanitary sewer, low pressure water, park lighting/electrical, various hardscaping, irrigation, landscaping, various concrete structures, and site furnishings. | |
| BID Due: Tuesday, January 07, 2014 by 2:00PM PST | | | |
| Small Business Enterprises (SBEs), LBEs, MBEs, and WBEs are encouraged to submit bids | | | |

Contact's Info:
Karen Bey,
karen.bey@lennar.com



[Forward this email](#)



This email was sent to george.bridges@sfgov.org by fabio@hp-cap.construction |
Rapid removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).



| 2945 Third Street | San Francisco | CA | 94107

From: [Derrick Cooper](#)
To: [rseelbach@geosyntec.com](#); [fgarcia@butlerreg.com](#); [Moy, Barbara \(DPW\)](#); [Woo, Raymond \(DPW\)](#); [richard_medeghini@tmi-cm.com](#); [jflippin@engso.com](#); [bronson.johnson@lennar.com](#); [mark.luckhardt@lennar.com](#); [jeff@albionpartners.com](#); [lashon.a.walker@lennar.com](#); [jermaine.smith@lennar.com](#); [Nim, Ken \(ECN\)](#); [dustin.rieger@lennar.com](#); [karen.bey@lennar.com](#); [lchan@engso.com](#); [pete.mckean@tmi-cm.com](#); [james.brian \(DPW\)](#); [jeffrey.c.martin@lennar.com](#); [Adams, Derek \(DPW\)](#); [Jackson, Steve \(DPW\)](#); [Lee, Raymond \(GLI\)](#); [Gay, Michael \(REG\)](#); [Jackson, Premtiss \(ECN\)](#); [Derf Butler Bridges, George \(GLI\)](#); [gsorgina.m@telamoninc.com](#)
Subject: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)
Start: Wednesday, June 24, 2015 2:00:00 PM
End: Wednesday, June 24, 2015 3:00:00 PM
Location: Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St.
Attachments: [Invitation link](#)

HYPERLINK "https://www.google.com/calendar/event?action=VIEW&eid=-c29ubW8udmx1MWwwaTFR0H2czg1dm10N3MgZ2VvcmdLLmJyaWRuZXXNAc2Zub3Yub3Jn&ntok=MjYjZGNvb3BlckBob2ksaW5zY29uc3VudC5jb20yYTNhNWU2ZGYsODc3ZWZMzNnZWZjOTBIMWExYjkyZjA1MTRiZGVm&ctz=-America/Los_Angeles&hl=en" more details »

CP-01 Infrastructure - Preconstruction Meeting
CP-02, 03, 04 Demolition, Mass Grading, and Surcharge Preconstruction Conference. Agenda to follow.
When Wed Jun 24, 2015 2pm - 3pm Pacific Time
Where Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. (HYPERLINK "https://maps.google.com/maps/?q=Office+trailer+at+Hunters+Point+Shipyard+on+the+corner+of+Galvez+and+Donahue+St.&hl=en" map)
Video call HYPERLINK "https://plus.google.com/hangouts/_hollinsconsult.com/cp-01/?eid=-c29ubW8udmx1MWwwaTFR0H2czg1dm10N3MgZ2VvcmdLLmJyaWRuZXXNAc2Zub3Yub3Jn&ntok=MjYjZGNvb3BlckBob2ksaW5zY29uc3VudC5jb20yYTNhNWU2ZGYsODc3ZWZMzNnZWZjOTBIMWExYjkyZjA1MTRiZGVm&ctz=-America/Los_Angeles&hl=en" map)
Calendar dcooper@hollinsconsult.com

- Who's Derrick Cooper - organizer
- rseelbach@geosyntec.com
 - fgarcia@butlerreg.com
 - barbara
 - raymond.woo@sfdpw.org
 - richard_medeghini@tmi-cm.com
 - jflippin@engso.com
 - bronson.johnson@lennar.com
 - mark.luckhardt@lennar.com
 - jeff@albionpartners.com
 - lashon.a.walker@lennar.com
 - jermaine.smith@lennar.com
 - ken.nim@sfgov.org
 - dustin.rieger@lennar.com
 - karen.bey@lennar.com
 - lchan@engso.com
 - pete.mckean@tmi-cm.com
 - brian.r.james@sfdpw.org
 - jeffrey.c.martin@lennar.com
 - derek.adams@sfdpw.org
 - steve.jackson@sfdpw.org
 - raymond.c.lee@sfgov.org
 - michael.gay@sfgov.org
 - premtiss.jackson@sfgov.org
 - Derf Butler
 - george.bridges@sfgov.org
 - gsorgina.m@telamoninc.com

Going? HYPERLINK "https://www.google.com/calendar/event?action=RESPOND&eid=-c29ubW8udmx1MWwwaTFR0H2czg1dm10N3MgZ2VvcmdLLmJyaWRuZXXNAc2Zub3Yub3Jn&ntok=MjYjZGNvb3BlckBob2ksaW5zY29uc3VudC5jb20yYTNhNWU2ZGYsODc3ZWZMzNnZWZjOTBIMWExYjkyZjA1MTRiZGVm&ctz=-America/Los_Angeles&hl=en" Yes - HYPERLINK "https://www.google.com/calendar/event?action=RESPOND&eid=-c29ubW8udmx1MWwwaTFR0H2czg1dm10N3MgZ2VvcmdLLmJyaWRuZXXNAc2Zub3Yub3Jn&ntok=MjYjZGNvb3BlckBob2ksaW5zY29uc3VudC5jb20yYTNhNWU2ZGYsODc3ZWZMzNnZWZjOTBIMWExYjkyZjA1MTRiZGVm&ctz=-America/Los_Angeles&hl=en" Maybe - HYPERLINK "https://www.google.com/calendar/event?action=RESPOND&eid=-c29ubW8udmx1MWwwaTFR0H2czg1dm10N3MgZ2VvcmdLLmJyaWRuZXXNAc2Zub3Yub3Jn&ntok=MjYjZGNvb3BlckBob2ksaW5zY29uc3VudC5jb20yYTNhNWU2ZGYsODc3ZWZMzNnZWZjOTBIMWExYjkyZjA1MTRiZGVm&ctz=-America/Los_Angeles&hl=en" No - HYPERLINK "https://www.google.com/calendar/event?action=VIEW&eid=-c29ubW8udmx1MWwwaTFR0H2czg1dm10N3MgZ2VvcmdLLmJyaWRuZXXNAc2Zub3Yub3Jn&ntok=MjYjZGNvb3BlckBob2ksaW5zY29uc3VudC5jb20yYTNhNWU2ZGYsODc3ZWZMzNnZWZjOTBIMWExYjkyZjA1MTRiZGVm&ctz=-America/Los_Angeles&hl=en" more options »

Invitation from HYPERLINK "https://www.google.com/calendar/" Google Calendar
You are receiving this courtesy email at the account george.bridges@sfgov.org because you are an attendee of this event.
To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.
Forwarding this invitation could allow any recipient to modify your RSVP response. Learn more at <https://support.google.com/calendar/answer/37135#forwarding>

From: [Mark Luckhardt/SANFRANCISCO/WEST/Lennar](#)
To: [dcooper@hollinsconsult.com](#); [derf@butlereg.com](#); [Dustin.Rieger@LennarCorporation.onmicrosoft.com](#); [Warsh, Ethan \(CII\)](#); [Bridges, George \(CII\)](#); [Jermaine Smith/SANFRANCISCO/WEST/Lennar](#); [jpetersen@TransVacSolutions.com](#); [Karen Bey/SANFRANCISCO/WEST/Lennar](#); [Nim, Ken](#); [LaShon A.Walker@LennarCorporation.onmicrosoft.com](#); [pete_mckean@tmi-cm.com](#); [Lee, Raymond C. \(CII\)](#); [richard_medeghini@tmi-cm.com](#)
Subject: Invitation: CP-01 Infrastructure Pre-bid Meeting (Aug 27 10:00 AM PDT in Job Trailers at Galvez and Donahue)
Start: Wednesday, August 27, 2014 10:00:00 AM
End: Wednesday, August 27, 2014 11:00:00 AM
Location: Job Trailers at Galvez and Donahue
Attachments: [ecblank.gif](#)
[pic11485.gif](#)
[ATT00001.htm](#)
[c093056.ics](#)

From: [Fabio Garcia](#)
To: [Bridges, George \(OCII\)](#)
Subject: NEW EMAIL
Date: Thursday, June 05, 2014 4:25:24 PM

From: [Derek Henmi](#)
To: [Lee, Raymond C. \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: Pre-Bid Attendee List
Date: Thursday, February 12, 2015 3:18:18 PM
Attachments: [image001.png](#)
[Consultants Session.xls](#)
[Architect Session.xls](#)

Hi Ray,

Can you please post the attached attendee lists directly to the webpage?

Also, I see that the page with the powerpoint link is not posted yet, can we add that as well?

Thank you,

Derek Henmi
Project Coordinator



One Sansome St. Suite 3200
San Francisco, CA 94104
T: 415.995.4819
C: 415.717.2046
E: Derek.Henmi@lennar.com

-
This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: [Karen Bey](#)
To: [Lo, Ferry](#)
Cc: [Bridges, George](#); [Nguyen, Lucinda \(RED\)](#); [Mark Luckhardt](#); [Kaslofsky, Thor](#); [Derf Butler](#)
Subject: Pre-Bid Conference Attendance Sheet for Candlestick Park Feasibility Studies & Material Management RFP
Date: Friday, March 14, 2014 9:19:35 AM
Attachments: [Pre-Bid Attendance Sheet.pdf](#)

Ferry,

Attached is the Pre-Bid Conference attendance sheet for the Candlestick Park Feasibility Studies & Material Management RFP. Please post this on the OCII website.

Thanks!

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

From: [Construction Assistance Program 2](#)
To: [Bridges, George \(CI\)](#)
Subject: Pre-Bid Conference
Date: Wednesday, December 17, 2014 10:29:34 AM

PRE-BID CONFERENCE

**FRIDAY, DECEMBER 19th, 2014
10:00AM**

**Hunters Point Shipyard, Building 101,
101 Horne Ave.
San Francisco, CA 94124**



INVITATION TO BID

Pre-Bid Conference
(Attendance Optional)

Friday, December 19, 2014 at 10:00 AM
Hunters Point Shipyard, Building 101, 101 Horne
Ave. San Francisco CA 94124

Project Documents:

Link to HPS - Hillpoint Regional Park/Coleman
Bluff Path RFP Bid Documents:
<https://lennar.box.com/s/agmkbnf8cpvylxtkd4d>

Link to HPS - Hillpoint Regional Park/Coleman
Bluff Path RFP Attachments:
<https://lennar.box.com/s/qcsvjqne7oyj3l4v75e>

BID Due:

Hillpoint Regional Park / Coleman Bluff Path

Hunters Point Shipyard
Redevelopment Project Parcel A'

The Project is for the construction of the Hillpoint Regional Park and Coleman Bluff Path within Parcel A of the Hunters Point Shipyard project. The Project consists of the construction of various parks and open space including but not limited to, mobilization, /demobilization, temporary site fencing, temporary tree protection, surveying, erosion control, earthwork, storm drainage, sanitary sewer, low pressure water, park lighting/electrical,

Wednesday, January 07, 2015
by 2:00PM PST

various hardscaping, irrigation,
landscaping, various concrete
structures, and site furnishings.

*Small Business Enterprises (SBEs), LBEs, MBEs, and WBEs
are encouraged to submit bids*

Contact's Info:
Karen Bey,
karen.bey@lennar.com



[Forward this email](#)



This email was sent to george.bridges@sfgov.org by fabio@hp-cap.construction |
Rapid removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).



| 2945 Third Street | San Francisco | CA | 94107

From: [Kurt Lindquist](#)
To: Jack.Robertson@Lennar.com; [Landon Browning](#); George.Bridges@SFGOV.ORG; [Sidney A. Martin](#)
Cc: chris.rivera@regentcm.com
Subject: Pre-Bid Meeting Agenda
Date: Tuesday, August 06, 2013 12:07:00 PM
Attachments: [Pre Bid Meeting Agenda 8.07.13.docx](#)

Attached is the agenda for the meeting tomorrow. Please review and comment so I can finalize today and bring copies tomorrow.

Thanks,
Kurt

Kurt Lindquist | Senior Estimator

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x 116 | Direct 925-309-8138 | robertsobayashi.com

From: [Sidney A. Martin](#)
To: [Arash Baradaran](#); derf@butlereg.com; terry.mitchell@lennar.com; landon.browning@lennar.com; [Bridges, George](#)
Subject: Pre-Bid Meeting Agenda
Date: Thursday, November 07, 2013 11:22:56 AM

Good Morning Arash,

Are you or Julie Park preparing the Agenda for the Pre-Bid Meeting on Tuesday the 12th? If so can you send us a copy. The CAP office have prepare a sign - in sheet for the meeting.

Thanks,

Sidney Martin
Contractor Liaison
Construction Assistance Program
(415) 549-7393

From: [Karen Bey](#)
To: [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Dorf Butler](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Dustin Rieger](#)
Subject: Pre-Bid Meeting for HPS1 and CP/HPS2 Dust Monitoring & Reporting - February 3, 2015 @10:00
Date: Wednesday, January 21, 2015 10:55:14 AM

The Pre-Bid meeting is for the HPS1 and CP/HPS2 Dust Monitoring & Reporting RFP

From: [Dorf Butler](#)
To: [Bridges, George \(CI\)](#); [Lee, Raymond C. \(CI\)](#)
Cc: ["Mark Luckhardt"](#); ["Fabio"](#)
Subject: Prevailing Wage determination
Date: Monday, September 15, 2014 2:45:28 PM
Attachments: [Prevailing Wage Determination Dump truck off site.pdf](#)

Attached for your review is the Prevailing Wage Determination for trucking off hall. For material being off hauled and material being transported to the site.

I wanted to be clear this is the correct rate at \$22.93/hr. I downloaded this information from the DIR site.

Dorf Butler

From: [Cheryl M. Smith](#)
To: [Mjuare@Link2000loans.com](#); [derf@butlereq.com](#); [Joel@josehart.com](#); [amckinney@a2ventures.com](#); [ingrid@imwis.com](#); [mwilson@imwis.com](#); [msteinback@imwis.com](#); [d\[REDACTED\]](#); [Sharon@rencenter.org](#); [bernida@imwis.com](#); [mlopper@rencenter.org](#); [Mtartt@rencenter.org](#); [al@awconsul.com](#); [dwong@swinerton.com](#); [wperry@cornerstoneconcilium.com](#); [yjones@ycat-c.com](#)
Cc: [George.Bridges@SFGOV.ORG](#); [Terry Mitchell](#)
Subject: Question
Date: Monday, June 03, 2013 11:26:00 AM

Question:

Just to be clear the bid should be south of 200k or no more than 200k. I do not want to go over budget. I remember you said south of 200k. Is it fair to say that 170 is south enough? Or should we go lower like 150??? I am just a little unclear how to judge south of 200. Can I get a little feedback.

Answer:

Lennar has operated this program for over 5 years and know that the work can be done for less than \$200K. I can not tell anyone how much it would cost their firm to do the work so please use your best judgement to what is a fair and equitable cost for the work. With that said your cost should not exceed \$200K - thats as much as I can say.

Remember proposals are due today by 5pm - One California Street, Suite 2700

Thanks

Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: [Sidney A. Martin](#)
To: [Bridges, George](#)
Subject: Re: Elijah's Phone Number
Date: Thursday, November 14, 2013 8:40:10 AM

George,

Elijah's company is Bay Area Security Service (415) 724 -3096 lawsalam@netzero.net

Thanks,
Syd

From: "Bridges, George" <george.bridges@sfgov.org>
To: Sidney A. Martin <smartfish52002@yahoo.com>
Sent: Wednesday, November 13, 2013 4:18 PM
Subject: RE: Elijah's Phone Number

Sid

What is the name of Elijah's company? Can you send his phone number?

George Bridges, Senior Contract Compliance Specialist
Office of Community Investment & Infrastructure
Successor to SFRA
One S. Van Ness Avenue, 5th Floor
San Francisco, CA 94103
Tel (415) 749-2546
George.bridges@sfgov.org

From: [Karen Bey](#)
To: [Yolanda Jones](#)
Cc: [Monique Johnson](#); [Derf Butler](#); [Bridges, George](#)
Subject: Re: Addendum CP-01
Date: Monday, February 24, 2014 10:25:37 AM

Yolanda,

All the Addendums are posted on the OCII website. For assistance with getting copies of the Addendums and Candlestick plans, please contact Butler Enterprises who runs our Contractor Assistance Program.

His name, email and contact information is: :

Butler Enterprises
Derf Butler
(415) 550-0440 Office
"Derf Butler" <Derf@butlereg.com> Email

I've also cc:ed him on this email.

Thanks!

Karen Bey
Lennar Bay Area Urban
One California St., Suite 2700
San Francisco, Ca 94111
Direct (415) 344-8868

From: Yolanda Jones <yjones@ycat-c.com>
To: "Karen.Bey@lennar.com" <Karen.Bey@lennar.com>
Cc: Monique Johnson <mjohnson@ycat-c.com>
Date: 02/24/2014 09:28 AM
Subject: Addendum CP-01

Karen,

Can my office get the addendum to the candlestick plans today please.

Thanks,

Yolanda Jones
President



280 Newhall Street
San Francisco, CA 94124
415-647-2682 Office
415-647-2683 Fax
415-240-9857 Cell

From: [Lee, Raymond C. \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: Alice Griffith - Dry Utilities Consultant & Blk 1 Participation Spreadsheet
Date: Thursday, October 02, 2014 2:55:42 PM
Attachments: [For.Raymond.OCII.8.5.2014.xlsx](#)

George,

I incorporated Maria's data into our database and need to provide you a new user interface to the database. Attached is Maria's spreadsheet.

Ray

From: Bridges, George (CII)
Sent: Thursday, October 02, 2014 2:18 PM
To: Lee, Raymond C. (CII)
Subject: FW: Alice Griffith - Dry Utilities Consultant & Blk 1 Participation Spreadsheet

Ray

Please find the Alice Griffith Phase 3 – Block 3 list of consultants. I have revised their spreadsheet but I wanted to verify the ethnic background of the LBEs. Where can I find the list CMD sent to you?

George

From: Flores, Maricela [<mailto:Maricela.Flores@McCormackBaron.com>]
Sent: Thursday, October 02, 2014 1:37 PM
To: Bridges, George (CII)
Cc: Saunders, Mike
Subject: RE: Alice Griffith - Dry Utilities Consultant & Blk 1 Participation Spreadsheet

Hi George,

See the attached participation spreadsheet. FYI, Torti Gallas is still finalizing contract amounts with their consultants so some of the amounts may change. I'll send an updated spreadsheet if any of the fees change.

Regarding the dry utilities consultant for Phases 1 and 2, Telamon is already the civil engineer on this project. To date, we still have only identified CB Engineers and Urban Design as local SBEs for dry utility proposals. We've requested proposals from CB Engineers and Urban Design. If okay, we'll proceed with reviewing just these two proposals. Let me know.

Maricela

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Tuesday, September 30, 2014 12:17 PM
To: Flores, Maricela
Cc: Saunders, Mike
Subject: Re: Alice Griffith - Dry Utilities Consultant

Maricela

Telamon might be a 3rd option.

Can you send the consultant spreadsheet for Phase 3?

George

On Sep 26, 2014, at 11:46 PM, "Flores, Maricela" <Maricela.Flores@McCormackBaron.com> wrote:

Hi George,

I wanted to give you an update on the dry utilities consultant for Alice Griffith Phases 1 and 2. We previously discussed getting a proposal from Ed Lee at CB Engineering. MBS would like to expand the scope to include assistance with water services at PUC and get more proposals.

We've identified Urban Design as another local SBE that provides dry utilities services.

Do you have any problems with us getting a proposal from Urban Design? Let me know if there is a 3rd firm that you would like us to look into.

Thanks and have a nice weekend.

Maricela

From: [Lee, Raymond C. \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: Alice Griffith Pre Bid Follow Up (Outreach Meeting 3)
Date: Friday, October 10, 2014 12:21:00 PM

George,

Because of the high visibility, let's either you or I make their outreach meetings. I suspect they'll be within reason. (BTW, are you attending their meeting #1?)

Great suggestion on recommending that Nibbi outreach to CAP. Derf can decide how he wants to participate given that his contract is with Lennar and not Nibbi, but I'm sure Derf would want to help.

Thanks,

Ray

From: Bridges, George (CII)
Sent: Friday, October 10, 2014 12:00 PM
To: Lee, Raymond C. (CII)
Subject: RE: Alice Griffith Pre Bid Follow Up (Outreach Meeting 3)

Ray

I notice multiple outreach meetings for this project. I am unable to commit that OCII staff will attend all of the outreach meetings.

Having said that, it might be ideal for them to reach out to the HPSY CAP program. Sid helped Cahill for HPSY Block 49.

Any thoughts?

George

-----Original Appointment-----

From: Kristin Medwick [<mailto:KristinM@nibbi.com>]
Sent: Friday, October 10, 2014 11:52 AM
To: Alan Holmberg; Logan Daniels; Mike Feuz; Bridges, George (CII); Estimating Calendar; Michele Nibbi; Excelsior Room; 'maricela.flores@mccormackbaron.com'; 'Michael Baines (bainesgroupinc1110@sbcglobal.net)'; 'Mike.Saunders@McCormackBaron.com'; 'randy.rhoads@mccormackbaron.com'; 'yusef.freeman@mccormackbaron.com'; Greg Narvick; christopher39@sbcglobal.net; 'fxiao@tortigallas.com'
Subject: Alice Griffith Pre Bid Follow Up (Outreach Meeting 3)
When: Wednesday, October 29, 2014 4:30 PM-6:00 PM (UTC-08:00) Pacific Time (US & Canada).
Where: 1800 Oakdale Ave. San Francisco 94124 - Southeast Community Center, Alex Pitcher Jr. Room

From: [Karen Bey](#)
To: [Lee, Raymond \(CII\)](#); [Lo, Ferry \(CII\)](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Derf Butler](#); [Mark Luckhardt](#)
Subject: RE: Arelious Walker Slope Stabilization RFP - Pre-Bid Meeting Sign and Sheets and Business Cards
Date: Thursday, April 09, 2015 12:06:32 PM
Attachments: [Arelious Walker Slope Stabilization RFP Files Links to Box.pdf](#)

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached). It includes the pre-bid sign in sheets and related business cards for the pre-bid meeting held on April 7, 2015.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, March 20, 2015 1:43 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler
Subject: RE: Arelious Walker Slope Stabilization RFP

Solicitation is posted.

OCII website: <http://www.sfocii.org/index.aspx?page=127>
OCA website: <http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9288>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Friday, March 20, 2015 11:02 AM
To: Lee, Raymond C. (CII); Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray,

Attached is the Links to the RFP files on Box.com. Please update the OCII website to include the Links.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Thursday, March 19, 2015 5:33 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: Arelious Walker Slope Stabilization RFP

Mark,

Please see suggested edit because the RFP requires design services. April 7 works for the pre-bid meeting and the OCA form provided by Karen yesterday is fine. Send me the links to the bid docs when you're ready to post.

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 19, 2015 5:21 PM
To: Lee, Raymond C. (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Karen Bey
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Raymond-
Just following up on this. Do you think we can get this posted tomorrow?

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:23 PM
To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray-
Sorry, I forgot to include that we are proposing a pre-bid meeting for this on April 7, 2015 at Building 101 @ 10:00am. Let me know if that works for you.

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:20 PM
To: 'Raymond C. Lee'; McKinney, Kasheica (CII); George Bridges

Cc: 'Karen Bey (karen.bey@lennar.com)'

Subject: Arelious Walker Slope Stabilization RFP

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lo, Ferry \(CII\)](#)
To: [Lee, Raymond \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: Arelious Walker Slope Stabilization RFP - Pre-Bid Meeting Sign and Sheets and Business Cards
Date: Thursday, April 09, 2015 1:23:30 PM

Attachment replaced

From: Lee, Raymond (CII)
Sent: Thursday, April 09, 2015 12:19 PM
To: Lo, Ferry (CII)
Cc: Bridges, George (CII)
Subject: FW: Arelious Walker Slope Stabilization RFP - Pre-Bid Meeting Sign and Sheets and Business Cards

Ferry,

Please post when you have a moment.

Thanks,
Ray

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, April 09, 2015 12:06 PM
To: Lee, Raymond (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler; Mark Luckhardt
Subject: RE: Arelious Walker Slope Stabilization RFP - Pre-Bid Meeting Sign and Sheets and Business Cards

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached). It includes the pre-bid sign in sheets and related business cards for the pre-bid meeting held on April 7, 2015.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]

Sent: Friday, March 20, 2015 1:43 PM

To: Karen Bey; Mark Luckhardt

Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler

Subject: RE: Arelious Walker Slope Stabilization RFP

Solicitation is posted.

OCII website: <http://www.sfocii.org/index.aspx?page=127>

OCA website: <http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9288>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]

Sent: Friday, March 20, 2015 11:02 AM

To: Lee, Raymond C. (CII); Mark Luckhardt

Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler

Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray,

Attached is the Links to the RFP files on Box.com. Please update the OCII website to include the Links.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]

Sent: Thursday, March 19, 2015 5:33 PM

To: Mark Luckhardt; Karen Bey

Cc: McKinney, Kasheica (CII); Bridges, George (CII)

Subject: RE: Arelious Walker Slope Stabilization RFP

Mark,

Please see suggested edit because the RFP requires design services. April 7 works for the pre-bid meeting and the OCA form provided by Karen yesterday is fine. Send me the links to the bid docs when you're ready to post.

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]

Sent: Thursday, March 19, 2015 5:21 PM

To: Lee, Raymond C. (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Karen Bey
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Raymond-

Just following up on this. Do you think we can get this posted tomorrow?

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:23 PM
To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray-

Sorry, I forgot to include that we are proposing a pre-bid meeting for this on April 7, 2015 at Building 101 @ 10:00am. Let me know if that works for you.

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:20 PM
To: 'Raymond C. Lee'; McKinney, Kasheica (CII); George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: Arelious Walker Slope Stabilization RFP

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lee, Raymond C. \(CII\)](#)
To: [Karen Bey](#); [Mark Luckhardt](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Dorf Butler](#)
Subject: RE: Arelious Walker Slope Stabilization RFP
Date: Friday, March 20, 2015 1:43:18 PM

Solicitation is posted.

OCII website: <http://www.sfocii.org/index.aspx?page=127>

OCA website: <http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9288>

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Friday, March 20, 2015 11:02 AM
To: Lee, Raymond C. (CII); Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Dorf Butler
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray,

Attached is the Links to the RFP files on Box.com. Please update the OCII website to include the Links.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [mailto:raymond.c.lee@sfgov.org]
Sent: Thursday, March 19, 2015 5:33 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: Arelious Walker Slope Stabilization RFP

Mark,

Please see suggested edit because the RFP requires design services. April 7 works for the pre-bid meeting and the OCA form provided by Karen yesterday is fine. Send me the links to the bid docs when you're ready to post.

Ray

From: Mark Luckhardt [mailto:Mark.Luckhardt@Lennar.com]
Sent: Thursday, March 19, 2015 5:21 PM

To: Lee, Raymond C. (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Karen Bey
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Raymond-

Just following up on this. Do you think we can get this posted tomorrow?

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:23 PM
To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray-

Sorry, I forgot to include that we are proposing a pre-bid meeting for this on April 7, 2015 at Building 101 @ 10:00am. Let me know if that works for you.

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:20 PM
To: 'Raymond C. Lee'; McKinney, Kasheica (CII); George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: Arelious Walker Slope Stabilization RFP

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Karen Bey](#)
To: [Lee, Raymond C. \(CII\)](#); [Mark Luckhardt](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Derf Butler](#)
Subject: RE: Arelious Walker Slope Stabilization RFP
Date: Friday, March 20, 2015 11:03:05 AM
Attachments: [Arelious Walker Slope Stabilization RFP Files Links to Box.pdf](#)

Hi Ray,

Attached is the Links to the RFP files on Box.com. Please update the OCII website to include the Links.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Thursday, March 19, 2015 5:33 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: Arelious Walker Slope Stabilization RFP

Mark,

Please see suggested edit because the RFP requires design services. April 7 works for the pre-bid meeting and the OCA form provided by Karen yesterday is fine. Send me the links to the bid docs when you're ready to post.

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 19, 2015 5:21 PM
To: Lee, Raymond C. (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Karen Bey
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Raymond-
Just following up on this. Do you think we can get this posted tomorrow?

From: Mark Luckhardt

Sent: Tuesday, March 17, 2015 3:23 PM
To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray-

Sorry, I forgot to include that we are proposing a pre-bid meeting for this on April 7, 2015 at Building 101 @ 10:00am. Let me know if that works for you.

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:20 PM
To: 'Raymond C. Lee'; McKinney, Kasheica (CII); George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: Arelious Walker Slope Stabilization RFP

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lee, Raymond C. \(CII\)](#)
To: [Mark Luckhardt](#); [Karen Bey](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#)
Subject: RE: Arelious Walker Slope Stabilization RFP
Date: Thursday, March 19, 2015 5:32:44 PM
Attachments: [Arelious Walker Slope Stabilization RFP.doc - KM Edits.doc](#)

Mark,

Please see suggested edit because the RFP requires design services. April 7 works for the pre-bid meeting and the OCA form provided by Karen yesterday is fine. Send me the links to the bid docs when you're ready to post.

Ray

From: Mark Luckhardt [mailto:Mark.Luckhardt@Lennar.com]
Sent: Thursday, March 19, 2015 5:21 PM
To: Lee, Raymond C. (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Karen Bey
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Raymond-

Just following up on this. Do you think we can get this posted tomorrow?

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:23 PM
To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray-

Sorry, I forgot to include that we are proposing a pre-bid meeting for this on April 7, 2015 at Building 101 @ 10:00am. Let me know if that works for you.

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:20 PM
To: 'Raymond C. Lee'; McKinney, Kasheica (CII); George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: Arelious Walker Slope Stabilization RFP

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Karen Bey](#)
To: [Lee, Raymond C. \(CII\)](#); [Mark Luckhardt](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Derf Butler](#)
Subject: RE: Arelious Walker Slope Stabilization RFP
Date: Friday, March 20, 2015 1:45:24 PM

Thanks Ray!

From: Lee, Raymond C. (CII) [mailto:raymond.c.lee@sfgov.org]
Sent: Friday, March 20, 2015 1:43 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler
Subject: RE: Arelious Walker Slope Stabilization RFP

Solicitation is posted.

OCII website: <http://www.sfocii.org/index.aspx?page=127>
OCA website: <http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9288>

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Friday, March 20, 2015 11:02 AM
To: Lee, Raymond C. (CII); Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); La Shon Walker; Derf Butler
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray,

Attached is the Links to the RFP files on Box.com. Please update the OCII website to include the Links.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [mailto:raymond.c.lee@sfgov.org]
Sent: Thursday, March 19, 2015 5:33 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: Arelious Walker Slope Stabilization RFP

Mark,

Please see suggested edit because the RFP requires design services. April 7 works for the pre-bid meeting and the OCA form provided by Karen yesterday is fine. Send me the links to the bid docs when you're ready to post.

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 19, 2015 5:21 PM
To: Lee, Raymond C. (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Karen Bey
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Raymond-

Just following up on this. Do you think we can get this posted tomorrow?

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:23 PM
To: 'Raymond C. Lee'; 'McKinney, Kasheica (CII)'; George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: RE: Arelious Walker Slope Stabilization RFP

Hi Ray-

Sorry, I forgot to include that we are proposing a pre-bid meeting for this on April 7, 2015 at Building 101 @ 10:00am. Let me know if that works for you.

From: Mark Luckhardt
Sent: Tuesday, March 17, 2015 3:20 PM
To: 'Raymond C. Lee'; McKinney, Kasheica (CII); George Bridges
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: Arelious Walker Slope Stabilization RFP

Hi Ray-

Attached is a draft of the Arelious Walker Slope Stabilization RFP. We are finalizing this document and plan to post it to the bidding website on Friday, 3/20/15. Could you please review and provide any comments prior to then? It should incorporate all the edits you just made for the CP-0234 Surcharge RFP. Thanks!

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Kaslofsky, Thor \(CII\)](#)
To: [Lee, Raymond C. \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: Astron default on Block 50 Hunters Point Shipyard
Date: Friday, July 11, 2014 11:22:18 AM

It would be great if you could ask them as you have been the main point of contact. Also, I found out from Derf at the CAP program that Astron never drew on their working capital loan.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Office of Community Investment and Infrastructure
(successor to the Redevelopment Agency)
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
Developer's website: <http://thesfshipyard.com/>
=====

From: Lee, Raymond C. (CII)
Sent: Friday, July 11, 2014 9:12 AM
To: Kaslofsky, Thor (CII)
Cc: Bridges, George (CII)
Subject: RE: Astron default on Block 50 Hunters Point Shipyard

Thor,

Thanks for the edits. Just to be sure, were you planning to contact Lennar for this statement or should I?

Ray

From: Kaslofsky, Thor (CII)
Sent: Thursday, July 10, 2014 3:34 PM
To: Lee, Raymond C. (CII)
Cc: Bridges, George (CII)
Subject: RE: Astron default on Block 50 Hunters Point Shipyard

Ray,

See my comments below in red. Also I just spoke with Sally (who spoke with Tiffany), and Tiffany just had a meeting with Sup. Cohen and Rhonda Simmons, and she wants a statement from Lennar as to what has happened and what steps they are taking to manage and rectify this situation.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Office of Community Investment and Infrastructure
(successor to the Redevelopment Agency)
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
Developer's website: <http://thesfshipyard.com/>
=====

From: Bridges, George (CII)
Sent: Thursday, July 10, 2014 3:02 PM
To: Lee, Raymond C. (CII); Kaslofsky, Thor (CII)
Subject: RE: Astron default on Block 50 Hunters Point Shipyard

Ray

I do not have any edits.

George

From: Lee, Raymond C. (CII)
Sent: Thursday, July 10, 2014 2:01 PM
To: Kaslofsky, Thor (CII); Bridges, George (CII)
Subject: RE: Astron default on Block 50 Hunters Point Shipyard

Guys, I plan to send the following to Tiffany, Sally and Jim. Please let me know if you have any edits. Thanks -Ray

Regarding HPS Block 50 and 54 and the dispute between Roberts-Obayashi, general contractor, and Astron Development Corp. (carpentry subcontractor and minority **San Francisco SBE**), Thor, George, and I spoke with Astron yesterday and Lennar/Roberts-Obayashi today. The following is a recap of our conversations.

Teleconference with Astron on Wednesday, July 9

First, we made clear that our involvement in a contractor-subcontractor dispute is limited. We asked Astron what they would like our office to do. Clyde Miller **or C Miller**, VP of Astron (who was the only individual from Astron who participated in the conference call) stated that he would like us to hear his story and help in any way because Astron cannot afford to fight this with attorneys due to costs and it being a small business. We told him that we can help facilitate a meeting with Roberts-Obayashi but cannot guarantee a result and that our conversation today is to gather facts, which were stated as follows:

- Astron has two subcontracts with RO: Block 50=\$1.6M and Block 54=approx. \$850K (\$2.45M total)
- Astron expects their Block 50 contract to increase because of change orders: \$35K approved, \$129K submitted pending approval, and an unspecified amount for additional change orders (sounds like claims for schedule delays and extended overhead as described by C Miller)
- According to them, they have had difficulty with RO since they began work in October 2013 because of the following:
 - Late payments (exceeding 75 days, which prompted RO to suggest advancing funds to cover his payroll)
 - In fact, according to C Miller, Astron never asked to have its payroll covered; he stated that Astron would have been fine if payments were on time.
 - Deductions taken against Astron's invoices (which were unexplained according to Astron), e.g., Oct 2013 billing of \$68K were only paid at \$42K. Again, according to C Miller, there was not an explanation, stating that RO unilaterally made the decision to deduct. C Miller stated that RO's deductions continued in Nov and Dec 2013, and presumably until this day.
- Astron has approx. \$15-20K in payroll due this Friday for which Astron does not have funds.
- Astron stated that they are working on Block 54 and expects \$14-25K in its first billing to be paid sometime next week and about \$80K in its second billing to be paid in mid-Aug. According to C Miller, there is no current dispute on Block 54.
- Also, C Miller stated that RO is putting some of the over project's schedule delays on Astron, but that when Aston was hired the project was already months behind. This makes delay claims hard to untangle.

In our assessment, there is obviously a dispute between RO and Astron regarding the schedule of values, the quality of workmanship (RO claims some of Astron's worked failed an engineer's inspection), the level of progress in Astron's progress billings for Block 50. We asked Astron to provide the foregoing information and some additional financial information in writing, which C Miller stated he would do. We concluded our conversation by stating that we'll look at his information when they're provided and will follow-up with him, likely with a meeting with Lennar and RO.

Teleconference with Lennar/Roberts-Obayashi today

On July 10, 2014, Thor, George and I participated in a teleconference with Scott Smith or S Smith, president of Roberts-Obayashi, Shawn Perkins and La Shon Walker, both of Lennar. S Smith provided the following facts:

- Astron's Block 50 contract is \$1.6M, of which \$1.4M has been paid to Astron. However, there remains \$274K in unpaid suppliers (known as of this date) and approx. \$100K expected for union trust funds. In addition, RO has already expended more than \$200K to correct Astron's construction deficiencies. In sum, RO feels that Astron has already exceeded its contract (\$1.4M + \$274K + \$100K + \$200K = \$1.9M or about \$340K deficit). Moreover, RO feels that another \$200K+ is needed to complete all of Astron's work.
- RO provided Astron a notice of default this morning, effectively terminating Astron's contract for Block 50 effective today.

- RO stated that Astron front loaded his schedule of values and cited, as an example, that Astron back loaded his siding work from what should be \$200K to \$100K. RO also stated that Astron would bill for more work than was actually performed, citing an instance when Astron billed for essentially all roof work on several buildings when only roof trusses were installed on one building.
- When asked, RO confirmed that deductions and deficiencies were communicated to Astron, both verbally and in writing, and, in some cases, notices to cure within 72 hours were provided.
- When asked what RO plans to do moving forward, S Scott stated that RO intends to self-complete the remainder of Astron's work on Block 50 and would like to substitute Astron with another SBE on Block 54.

In response to RO's plan, we emphasized to Lennar and RO that (1) substitution of an SBE would require replacing Astron with another SBE, with first consideration given to BVHP area businesses, and (2) RO (or its subcontractor) should pick up any displaced workers on the project. RO understood and agreed.

We also commented that Astron's contractor's license is suspended by the Contractor's State License Board (date of suspension unknown), which was news to Lennar and RO. We concluded our meeting by asking to be apprised of events and stated that we'll contact them again with a response to material provided by Astron.

It should be noted that after our conversation and upon closer inspection, Astron's contractor's license profile states that it is exempt from workers compensation because it has no employees effective since July 18, 2013. This is an obvious misrepresentation (and a violation of law) and Astron should not have been on the project since the beginning. It appears RO did not perform its due diligence when it attempted to increase SBE participation late last year.

I will keep everyone apprised as events develop.

Ray

From: Kaslofsky, Thor (CII)
Sent: Thursday, July 10, 2014 11:02 AM
To: Oerth, Sally (CII)
Cc: Lee, Raymond C. (CII); Bridges, George (CII)
Subject: FW: Astron default on Block 50 Hunters Point Shipyard

Sally,

Per our conversation, RO has given formal notice to Astron of their intent to terminate Astron's contract as a result of their dispute.

Ray, George and I spoke with Astron yesterday, and we have a conf call at 11 am to hear RO and Lennar's side of the story. Whatever the contractual outcome of RO and Astron's relationship, we will emphasize with Lennar that it will be important to maintain project schedule and not have any protests, to pick up Astron's existing workers if possible (especially local BVHP folks), and if Astron is

replaced that a BVHP SBE is used to fulfill that scope of work.

Best regards,
Thor

=====

Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Office of Community Investment and Infrastructure
(successor to the Redevelopment Agency)
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
Developer's website: <http://thesfshipyard.com/>

=====

From: Bridges, George (CII)
Sent: Thursday, July 10, 2014 9:45 AM
To: Lee, Raymond C. (CII); Kaslofsky, Thor (CII)
Subject: FW: Astron default on Block 50 Hunters Point Shipyard

FYI

From: Scott Smith [<mailto:Scott@jerocorp.com>] **Sent:** Thursday, July 10, 2014 9:39 AM
To: clyde.miller@astrondevelopmentcorp.com; kraig debro
Cc: Tim Clark; Neil Oosterbaan; James Orellana; Bonnie Enderlein; Shawn Perkins; Bridges, George (CII)
Subject: Astron default on Block 50 Hunters Point Shipyard

Clyde,

Attached is a formal letter concerning your contract default. Based on your lack of reply to my e-mails on how you intend to finish this project and your abandoning of the site on Monday we find you in full default. We will seek reimbursement of costs and expect you to pay your suppliers and the union trust funds all outstanding amounts. I will follow with a recap of outstanding payments to subs today so we can understand your plans for payment.

We have been notified by the union that there have been several workers complaining of bounced checks even though we were funding your payroll needs. This will also require full resolution.

Scott Smith | President

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x111 | Direct 925-272-0928 | Mobile 925-570-6915 | robertsobayashi.com

From: Cannon Scanning [<mailto:cannonsscanning@outlook.com>]
Sent: Thursday, July 10, 2014 9:29 AM
To: Scott Smith
Subject: Attached Image

From: [Arash Baradaran](#)
To: [Cahill Estimating](#); [Bridges, George \(OCII\)](#)
Cc: [Lo, Ferry \(OCII\)](#); [Lee, Raymond C.](#)
Subject: RE: BID MEMO #1: Hunters Point Shipyard Phase I, Blocks 56&57
Date: Tuesday, April 29, 2014 1:34:17 PM
Attachments: [image001.png](#)

George-

I have a call in to Sidney Martin at CAP to coordinate for tomorrow – we will either post signs or have someone present to indicate the cancellation for those who did not get the announcement.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: Cahill Estimating [mailto:estimating@cahill-sf.com]
Sent: Tuesday, April 29, 2014 1:00 PM
To: Bridges, George (OCII)
Cc: Lo, Ferry (OCII); Arash Baradaran; Lee, Raymond C.
Subject: Re: BID MEMO #1: Hunters Point Shipyard Phase I, Blocks 56&57

I'm not sure about the other question. I'll let Arash respond. But I have emailed the SBE and LBE lists already.

On Apr 29, 2014, at 12:03 PM, "Bridges, George (OCII)" <george.bridges@sfgov.org> wrote:

Arash

Will someone be at the site to make sure people know the bid has been cancelled?

Will an announcement go out to SBEs & LBEs?

George

On Apr 29, 2014, at 10:55 AM, "Cahill Estimating" <estimating@cahill-sf.com> wrote:

Hi George,

Please see Bid Memo #1 attached. This Memo will postpone the Bid

Date and CANCEL tomorrow's pre-bid meeting for a later date.

Thank you,

Julie

Estimating



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0611 **F** (415) 986-4406

cahill-sf.com

<Bid Memo #1.pdf>

From: [dana.dominguez](#)
To: George.Bridges@SFGOV.ORG
Subject: Re: Blk 50-51
Date: Wednesday, August 21, 2013 1:52:00 PM

George, Thank you for the Email, will i be hearing from the director of construction with Lennar? With all due respect I don't agree there is a fair access to opportunities with this developer, after the meeting i attended for BLK 53-54 it seems that I'm not the only local business that is frustrated with the way Successor Agency to the San Francisco Redevelopment Agency and Lennar have handled the first 2 buildings (50-51). In regards to Butler Enterprises i understand that they provide a value to the local business, our company doesn't have a need for Contractor's Assistance Program. BLK 50-51 has been in the works for sometime 2+yrs, I have been to the Pre -Bid meetings, we are The only Certified Lumber Company that is located in the SE Dist 10. We have reached out Lennar to try and sit down with them to discuss how we can work together, never a response. We have reached out through the GC to see if there is anyway we could talk to Lennar about how DLD Lumber could be involved with 50-51. We have more than reached out to all parties involved with very little to no feedback. I'm not really sure i understand what access to opportunities means? Does it mean they advertise and low man gets it, and that being local business has no add value to the project? I'm sure you are aware that having a business in SF with employees that live locally in San Francisco adds value, and that it cost more money to run a business in San Francisco, The company that is shipping the BLK 50 lumber package has 4 locations and is based in the valley. They pay no local Taxes and hire no local people. How is that a level playing field? The people of this community look at this as another lost opportunity, once again i appreciate the follow up but would like to see more positive results for our effort.
Dana

Dana Dominguez

DLD Lumber
1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana.dominguez <dana@dldlumber.com>
Sent: Monday, August 19, 2013 4:42 PM
Subject: Re: Blk 50-51

Dana,

I had a meeting last week with the new Director of Construction at Lennar and he is aware of your concerns. He is committed to ensuring contractors and suppliers in the SE part of the City of SF have access to the opportunities.

I also talked with Sid Martin and Derf Butler with Butler Enterprises who are instrumental in the Contractor's Assistance Program at the HPSY.

Please feel free to stop by to talk with Sid Martin 8-1pm daily at the trailer on the right before you go into the HPSY. I told Mr. Martin that I would sent you an email in hopes of you getting information in a timely manner.

Also, I hope you will bid to the Nibbi/Cahill J/V at Hunters View Phase 2. Please continue to follow the bids at the City's Bid and Contracts site: <http://mission.sfgov.org/OCABidPublication/>

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: dana dominguez <dana@dldlumber.com>
To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
Date: 08/05/2013 09:18 AM
Subject: Blk 50-51

Good Morning George, Thank you for the information, and i look forward to making contact with the people at Lennar, i however have yet to have anyone from there company reach out to us or return our many messages in the past 2 years. When we spoke last week and I expressed some frustration with the way this project has been advertise to include local business, I had hoped you might take a little time to help us with the current project.(50-51) Lennar has instructed there General Contractor to use a non local Material supplier for there Lumber needs for BLK 50-51. I tried to communicate to you in our phone conversation last week that we have been trying to be involved since this project was first advertise. DLD Lumber went to all the meetings and talked the GC and the subs. We have done all the proper things in order to have a chance to supply BLK 50-51 with our services, to not even be considered is not acceptable, I'm sure you fully understand my frustration, a Small Local Business like ours pays our Taxes to the city, we employe local people. i look forward to hearing from you again, Dana

Dana Dominguez

DLD Lumber

1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana@dldlumber.com
Cc: Landon Browning <Landon.Browning@Lennar.com>;
cheryl.m.smith@lennar.com; Thor.Kaslofsky@sfgov.org
Sent: Monday, July 29, 2013 3:41 PM
Subject: RE: Upcoming Bids for Blocks 53 and 54

Dana,

Thank you for your call last week.

I have sent Landon Browning an email who is responsible to the next project out to bid.

Feel free to reach out to him if you do not hear back from him later in the week

Landon Browning
Acquisitions Manager
Lennar Urban
One California Street
Suite 2700
San Francisco, CA 94111

Office: (415) 995-4811
Cell: (415) 716-6154
Fax: (415) 995-1778

landon.browning@lennar.com

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: [Arash Baradaran](#)
To: [Bridges, George \(OCII\) \(RED\)](#)
Subject: RE: Block 49 - agenda for pre-bid
Date: Friday, April 04, 2014 4:41:24 PM
Attachments: [image001.png](#)

OK, it looks like we probably will be getting documents Monday and going out to bid Tuesday, so that timing would work. I will confirm with you next week, but for now please pencil in 4/23 at 11:00 am.

Thanks,
Arash

From: Bridges, George (OCII) (RED) [mailto:george.bridges@sfgov.org]
Sent: Friday, April 04, 2014 2:56 PM
To: Arash Baradaran
Subject: RE: Block 49 - agenda for pre-bid

Arash

We talked about a pre-bid for Blocks 56/57. I am currently available on April 22 or 23 at 11am. I have 10am meetings both days new the HPSY Trailer so I will be able to make it on time.

George

From: Arash Baradaran [mailto:abaradaran@cahill-sf.com]
Sent: Wednesday, April 02, 2014 12:05 PM
To: Bridges, George (OCII) (RED)
Cc: Sidney A. Martin; brejones@jfjones.com
Subject: Block 49 - agenda for pre-bid

Hi George,
Here is a draft pre-bid conference agenda for block 49 shoring package. Please let me know if you have any edits.

Thanks,

Arash Baradaran
Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: [Bonnie Enderlein](#)
To: [Mathew Schulze](#); tomt@jerocorp.com; kdebro@astrondevelopmentcorp.com; danny.cooke@lennar.com; [Bridges, George](#); sidney@butlereg.com
Cc: [Tim Clark](#)
Subject: RE: Block 50 Payment
Date: Tuesday, January 14, 2014 9:57:44 AM

I'm cc'ing Tim Clark, the PM for this project. I'm not sure who Tom T is but we don't have a Tom at JERO...so I'm thinking it was meant for Tim.

Bonnie Enderlein | Project Accountant

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x101 | Direct 925-272-0865 | robertsobayashi.com

From: Mathew Schulze [mailto:matt@dldlumber.com]
Sent: Tuesday, January 14, 2014 9:48 AM
To: tomt@jerocorp.com; Bonnie Enderlein; kdebro@astrondevelopmentcorp.com; danny.cooke@lennar.com; george.bridges@sfgov.org; sidney@butlereg.com
Subject: Block 50 Payment

Good morning,

I just wanted to thank everyone that is involved in getting SBE companies involved in the Hunters Point Navy Shipyard Redevelopment Project.

Astron Development contacted DLD Lumber for some plywood and needed it the next day. I contacted Tom at Roberts Obayashi to confirm that they would do a joint check since Astron does not have an account with DLD Lumber. Tom confirmed that they would and got me in contact with Bonnie who is handling all the payments. After delivery, I immediately sent over a copy of the signed delivery tag, signed estimate agreeing to the price, and invoice. I then mailed the original conditional release sign in blue ink per Lennar's request. Roberts Obayashi has all supporting documentation for payment.

Since Astron Development does not have an account and still has not completed the credit application, our invoice is due on receipt. I understand that it may take a few days to cut check but it has been 3-1/2 weeks since we promptly delivered the material and all of the necessary paperwork. I have talked to Bonnie and she stated that Lennar only pays when all of the subs have all of their paperwork in. So our payment is being held up because a sub contractor, that has nothing to do with DLD Lumber, has not completed their paperwork.

Please remember that we are a SBE and other companies are SBE and it is not right to hold up payment for reasons that we cannot control. Let me know with a date the check will be cut to DLD Lumber.

Sincerely

Matt Schulze
DLD Lumber Co.
PH: 415.467.6832
Fax: 415.467.6937

www.dldlumber.com
Superior Service

From: [Danny Cooke](#)
To: [Mathew Schulze](#)
Cc: [bonnie@jerocorp.com](#); [Bridges, George](#); [kdeb@astrondevelopmentcorp.com](#); [sidney@butlereg.com](#); [tomt@jerocorp.com](#); [Judith Johnsen](#)
Subject: Re: Block 50 Payment
Date: Thursday, January 16, 2014 8:56:06 AM

Matt,

Thanks for reaching out and expressing your concern.

We needed to check into some specifics of the work for which you are requesting payment. It appears that this lumber delivery occurred in December. Roberts Obayashi just submitted their Dec progress payment to us (actually last week) Terms are 30 days pay, so Lennar would not be issuing payment till Feb. These are the terms Roberts Obayashi signed up for. Depending on the terms of your contract with Astron or Roberts Obayashi, you may have entitlement to an early pay. Either way, this is something Lennar is not privvy to nor involved with. Scott Smith agreed to check into it on your behalf.

Thanks again for the inquiry.

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Mathew Schulze <matt@dldlumber.com>
To: "tomt@jerocorp.com" <tomt@jerocorp.com>, "bonnie@jerocorp.com" <bonnie@jerocorp.com>, "kdeb@astrondevelopmentcorp.com" <kdeb@astrondevelopmentcorp.com>, "danny.cooke@lennar.com" <danny.cooke@lennar.com>, "george.bridges@sfgov.org" <george.bridges@sfgov.org>, "sidney@butlereg.com" <sidney@butlereg.com>
Date: 01/14/2014 09:48 AM
Subject: Block 50 Payment

Good morning,

I just wanted to thank everyone that is involved in getting SBE companies involved in the Hunters Point Navy Shipyard Redevelopment Project.

Astron Development contacted DLD Lumber for some plywood and needed it the next day. I contacted Tom at Roberts Obayashi to confirm that they would do a joint check since Astron does not have an account with DLD Lumber. Tom confirmed that they would and got me in contact with Bonnie who is handling all the payments. After delivery, I immediately sent over a copy of the signed delivery tag, signed estimate agreeing to the price, and invoice. I then mailed the original conditional release sign in blue ink per Lennar's request. Roberts Obayashi has all supporting documentation for payment.

Since Astron Development does not have an account and still has not completed the credit application, our invoice is due on receipt. I understand that it may take a few days to cut check but it has been 3-1/2 weeks since we promptly delivered the material and all of the necessary paperwork. I have talked to Bonnie and she stated that Lennar only pays when all of the subs have all of their paperwork in. So our payment is being held up because a sub contractor, that has nothing to do with DLD Lumber, has not completed their paperwork.

Please remember that we are a SBE and other companies are SBE and it is not right to hold up payment for reasons that we cannot control. Let me know with a date the check will be cut to DLD Lumber.

Sincerely

Matt Schulze
DLD Lumber Co.
PH: 415.467.6832
Fax: 415.467.6937
www.dldlumber.com
Superior Service

From: [Lee, Raymond \(CII\)](#)
To: [Anye Spivey](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: Block 52 - Revised OCA Form for George Bridges
Date: Wednesday, April 01, 2015 12:38:02 PM
Attachments: [image001.png](#)
[image002.png](#)

A little early at 1:10 or after your meeting at 3:30 would work. Thanks.

From: Anye Spivey [mailto:Anye.Spivey@Lennar.com]
Sent: Wednesday, April 01, 2015 12:10 PM
To: Lee, Raymond (CII)
Cc: Bridges, George (CII)
Subject: RE: Block 52 - Revised OCA Form for George Bridges

I will be at OCII at 1:30 – 3:30. I could get there a little early to chat? I could also call you at 12:30.



Anye Spivey
Development Manager
One Sansome Street
Suite 3200
San Francisco, CA 94104
Phone: (415) 995-1772
Fax: (415) 995-1778
anye.spivey@lennar.com
www.lennarurban.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Lee, Raymond (CII) [mailto:raymond.c.lee@sfgov.org]
Sent: Wednesday, April 01, 2015 10:25 AM
To: Anye Spivey
Cc: Bridges, George (CII)
Subject: RE: Block 52 - Revised OCA Form for George Bridges

Anye,

I'm following up to see if you have a moment to discuss Block 52 today. Can you give me or George a call? I will be unavailable 1:30-3PM.

Thanks,
Ray

From: Lee, Raymond (CII)
Sent: Monday, March 30, 2015 3:19 PM
To: Anye Spivey

Cc: Bridges, George (CII)
Subject: RE: Block 52 - Revised OCA Form for George Bridges

Anye,

Can you let me know when it's a good time for me and George to call you? We'd like 15 minutes to discuss timing of bids for Block 52.

Thanks,
Ray

Raymond Lee
Contract Compliance Supervisor
Office of Community Investment and Infrastructure
(Successor to the SF Redevelopment Agency)
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103-5416
(415) 749-2593
raymond.c.lee@sfgov.org

From: Arash Baradaran [<mailto:abaradaran@cahill-sf.com>]
Sent: Monday, March 30, 2015 1:27 PM
To: Bridges, George (CII)
Cc: Anye Spivey; Derek Henmi; Jason Sommers; Cahill Estimating; Sidney A. Martin
Subject: FW: Block 52 - Revised OCA Form for George Bridges

Hi George,

We wanted to let you know that we expect to issue our first bid package for hunters point shipyard block 52. This will be for building 5 only, and will be limited to early trades such as earthwork, concrete, and waterproofing. We are expecting to receive documents tomorrow and issue the bid package the following day; we may switch the bid day to May 1 so we are not so tight.

The attached letters are drafts based on the previously used documents from 56/57. If there is any updated language you would like us to pick up please let us know.

Also, we would like your input on the prebid conference, both date/time and location. We had them for the other jobs before at the auditorium at HPS but that was when we were bidding all trades, this will be a more limited scope. The CAP trailer may be another option?

For planning ahead, the intent is currently to bid all remaining trades for building 5 in a subsequent bid package in May. We will also be bidding out buildings 3 & 4 together, then 1 & 2 last. It is likely those pairs of buildings will also be split into two bid packages each.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: Jason Sommers [mailto:jsommers@cahill-sf.com]

Sent: Monday, March 30, 2015 11:07 AM

To: Arash Baradaran

Subject: FW: Block 52 - Revised OCA Form for George Bridges

Arash – I revised the OCA form to match the Block 56/57 form.

Jason Sommers

Assistant Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 1800; San Francisco, CA 94104

P (415) 677-0607 **F** (415) 986-4406 **C** (707) 477-8133

cahill-sf.com

From: Jason Sommers [mailto:jsommers@cahill-sf.com]

Sent: Monday, March 30, 2015 10:50 AM

To: Arash Baradaran

Subject: Prep for Block 52 Bid/Notify George Bridges?

Arash – I've started prepping to release the Block 52 Building 5 Early Trade bid on this Wednesday, 4/1/15, which would allow us to have a 4/30/15 due date. I'm made a request for bid letter, filled out the OCII form and made a sub list. Everything can be found in the below file path (letter and OCII form attached). I've also prepped Julie for a Wednesday release, but we need George Bridges buy in before advertising. Have you spoke with him about Block 52? If not, I can reach out to him. I also picked the optional pre-bid conference and job walk date for April 16th @ 1PM (two weeks before the bids are due).

W:\Estimating\ESTIMATING\PROJECTS\Hunter's Point Block 52\GMP - 04.01.15 BID - Building 5 Early Trades

Jason Sommers

Assistant Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 1800; San Francisco, CA 94104

P (415) 677-0607 **F** (415) 986-4406 **C** (707) 477-8133

cahill-sf.com

From: [Sidney A. Martin](#)
To: [Ross Deloria](#); [Don Coker](#); [Sanjib Sah](#); [Nathan Rundel](#)
Cc: [Shawn Perkins](#); [Derf Butler](#); [Bridges, George \(CII\)](#); [La Shon Walker](#)
Subject: Re: Block 55 - Pre-Bid Conference
Date: Tuesday, February 10, 2015 9:47:01 AM

Good Morning everyone, Block 48 is a different animal, the community is watching that project closely. Give the day to talk to Lennar Staff.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

On Tuesday, February 10, 2015 9:36 AM, Ross Deloria <ross.deloria@buildgc.com> wrote:

I am about to send in the OCA package for Block 48, could we plan the Pre-Bid conference for that project back to back with block 55? How about beginning at 11am on the 25th?

From: Sidney A. Martin [<mailto:smartfish52002@yahoo.com>]
Sent: Tuesday, February 10, 2015 9:28 AM
To: Ross Deloria; Don Coker; Sanjib Sah; Nathan Rundel
Subject: Re: Block 55 - Pre-Bid Conference

I will have the room set up.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

On Monday, February 9, 2015 4:06 PM, Ross Deloria <ross.deloria@buildgc.com> wrote:

Pre-bid conference for Block 55

From: [Sidney A. Martin](#)
To: [Bridges, George \(CII\)](#)
Cc: [Ross Deloria](#); [Don Coker](#); [Sanjib Sah](#); [Nathan Rundel](#); [Shawn Perkins](#); [Dorf Butler](#); [La Shon Walker](#); [Lee, Raymond C. \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Kaslofsky, Thor \(CII\)](#)
Subject: Re: Block 55 - Pre-Bid Conference
Date: Tuesday, February 10, 2015 10:03:03 AM

Ross/George

Yes they are both MEP Pre-Bid meeting, I still need to talk with La Shon Walker and Shawn Perkins. They would both have to attend the meetings, I am not sure this fit in their schedules.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

On Tuesday, February 10, 2015 9:55 AM, "Bridges, George (CII)" <george.bridges@sfgov.org> wrote:

Sid/Ross

Is the Pre-bid meeting for MEP/F for both projects.

If so, I would propose something like, one at 10am and the second at 10:30am.

I do not believe we have received the final link and OCA form for my review prior to sending to Ferry Lo in my office who will post the bid on OCII and the City's websites.

George

On Feb 10, 2015, at 9:47 AM, Sidney A. Martin <smartfish52002@yahoo.com> wrote:

Good Morning everyone, Block 48 is a different animal, the community is watching that project closely. Give the day to talk to Lennar Staff.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

On Tuesday, February 10, 2015 9:36 AM, Ross Deloria <ross.deloria@buildgc.com> wrote:

I am about to send in the OCA package for Block 48, could we plan the Pre-Bid conference for that project back to back with block 55? How about beginning at 11am on the 25th?

From: Sidney A. Martin [<mailto:smartfish52002@yahoo.com>]

Sent: Tuesday, February 10, 2015 9:28 AM

To: Ross Deloria; Don Coker; Sanjib Sah; Nathan Rundel

Subject: Re: Block 55 - Pre-Bid Conference

I will have the room set up.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

On Monday, February 9, 2015 4:06 PM, Ross Deloria <ross.deloria@buildgc.com> wrote:

Pre-bid conference for Block 55

From: [Ross Deloria](#)
To: [Bridges, George \(CII\)](#); [Sidney A. Martin \(smartfish52002@yahoo.com\)](#)
Cc: [Nathan Rundel](#); [Don Coker](#); [Sanjib Sah](#); [Lo, Ferry \(CII\)](#); [Lee, Raymond C. \(CII\)](#)
Subject: RE: Block 55 and 48 MEP Bids
Date: Friday, February 13, 2015 11:36:41 AM
Attachments: [image001.png](#)
[image002.png](#)
[OCII Website Posting - Cover Sheet - Block 55.pdf](#)
[P-325 OCA Website Form - Hunters Point Shipyard Block 55 - Vertical Construction.doc](#)
[OCII Website Posting - Cover Sheet - Block 55.doc](#)
[OCII Website Posting - Cover Sheet - Block 48.pdf](#)
[P-325 OCA Website Form - Hunters Point Shipyard Block 48 - Vertical Construction.doc](#)
[OCII Website Posting - Cover Sheet - Block 48.doc](#)

George/Ferry/Sid,

Please let me know if there is anything else you need.

Thank you,

Ross DeLoria
C: 415.493.8161

BUILDGROUP
457 Minna Street, Suite 100, San Francisco, CA 94103

www.buildgc.com

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Friday, February 13, 2015 10:29 AM
To: Ross Deloria; Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah; Lo, Ferry (CII); Lee, Raymond C. (CII)
Subject: RE: Block 55 and 48 MEP Bids

Ross/Nathan

HPSY Block 55 OCA form and bid information looks fine.

As of Wednesday, I understood that the Build Group also planned to issue Block 48 MEP bid as well but I have not seen an OCA form that included both projects. Please edit the OCA form to include both if that is the case.

While I understand this may be the team's first HPSY project, typically, I like to review and post in a few emails but this has been a lot of back and forth.

As for posting on OCII and the City's websites, you will send the OCA form(s) and bid information once approved to Ferry Lo in my office who is copied on this message. Please copy me when you send information to him.

Feb 25th at 10am for the pre-bid meeting works fine for me.

Please let me know if you have any further questions or concerns.

George

From: Ross Deloria [<mailto:ross.deloria@buildgc.com>]
Sent: Friday, February 13, 2015 9:12 AM
To: Bridges, George (CII); Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah
Subject: FW: Block 55 and 48 MEP Bids

George/Sid,

What can I do to ensure this gets posted today.

Ross DeLoria
C: 415.493.8161

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

www.buildgc.com

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Friday, February 13, 2015 9:10 AM
To: Nathan Rundel
Cc: Don Coker; Ross Deloria
Subject: RE: Block 55 and 48 MEP Bids

This is approved. Proceed as resolved with Sid.

Thank you,

LENNAR
URBAN

Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308

shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Nathan Rundel [<mailto:nathan@buildgc.com>]

Sent: Wednesday, February 11, 2015 10:11 AM

To: Shawn Perkins

Cc: Don Coker; Ross Deloria

Subject: Block 55 and 48 MEP Bids

Shawn-

I really want to get the package out. Can you help put pressure on George to approve?

Thanks,

Nathan

Nathan Rundel

President, Core and Shell

C: 415.531.8135

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Ross Deloria](#)
To: [Bridges, George \(CII\)](#); [Sidney A. Martin \(smartfish52002@yahoo.com\)](#)
Cc: [Sanjib Sah](#); [Lo, Ferry \(CII\)](#)
Subject: RE: Block 55 and 48 MEP Bids
Date: Friday, February 13, 2015 11:21:03 AM
Attachments: [image001.png](#)
[image002.png](#)

I will be sending them within the next hour

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Friday, February 13, 2015 11:20 AM
To: Ross Deloria; Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Sanjib Sah; Lo, Ferry (CII)
Subject: RE: Block 55 and 48 MEP Bids

Ross

I just talked to Sid and Ferry

Since there are 2 sets of bid docs, there should be an OCA form completed for each project.

Please make sure I am copied on when you send them to Ferry today by 1:30pm.

George

From: Ross Deloria [<mailto:ross.deloria@buildgc.com>]
Sent: Friday, February 13, 2015 10:43 AM
To: Bridges, George (CII)
Cc: Sanjib Sah
Subject: RE: Block 55 and 48 MEP Bids

Would you like one OCA form to include both or does it make more sense to do 2 separate OCA forms/cover sheets?

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Friday, February 13, 2015 10:29 AM
To: Ross Deloria; Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah; Lo, Ferry (CII); Lee, Raymond C. (CII)
Subject: RE: Block 55 and 48 MEP Bids

Ross/Nathan

HPSY Block 55 OCA form and bid information looks fine.

As of Wednesday, I understood that the Build Group also planned to issue Block 48 MEP bid as well but I have not seen an OCA form that included both projects. Please edit the OCA form to include both if that is the case.

While I understand this may be the team's first HPSY project, typically, I like to review and post in a

few emails but this has been a lot of back and forth.

As for posting on OCII and the City's websites, you will send the OCA form(s) and bid information once approved to Ferry Lo in my office who is copied on this message. Please copy me when you send information to him.

Feb 25th at 10am for the pre-bid meeting works fine for me.

Please let me know if you have any further questions or concerns.

George

From: Ross Deloria [<mailto:ross.deloria@buildgc.com>]
Sent: Friday, February 13, 2015 9:12 AM
To: Bridges, George (CII); Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah
Subject: FW: Block 55 and 48 MEP Bids

George/Sid,

What can I do to ensure this gets posted today.

Ross DeLoria
C: 415.493.8161

BUILDGROUP
457 Minna Street, Suite 100, San Francisco, CA 94103
www.buildgc.com

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Friday, February 13, 2015 9:10 AM
To: Nathan Rundel
Cc: Don Coker; Ross Deloria
Subject: RE: Block 55 and 48 MEP Bids

This is approved. Proceed as resolved with Sid.

Thank you,

LENNAR
URBAN

Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308
shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Nathan Rundel [<mailto:nathan@buildgc.com>]
Sent: Wednesday, February 11, 2015 10:11 AM
To: Shawn Perkins
Cc: Don Coker; Ross Deloria
Subject: Block 55 and 48 MEP Bids

Shawn-

I really want to get the package out. Can you help put pressure on George to approve?

Thanks,

Nathan

Nathan Rundel
President, Core and Shell
C: 415.531.8135

BUILDGROUP
457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Ross Deloria](#)
To: [Bridges, George \(CII\)](#)
Cc: [Sanjib Sah](#)
Subject: RE: Block 55 and 48 MEP Bids
Date: Friday, February 13, 2015 10:44:53 AM
Attachments: [image001.png](#)
[image002.png](#)

Would you like one OCA form to include both or does it make more sense to do 2 separate OCA forms/cover sheets?

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Friday, February 13, 2015 10:29 AM
To: Ross Deloria; Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah; Lo, Ferry (CII); Lee, Raymond C. (CII)
Subject: RE: Block 55 and 48 MEP Bids

Ross/Nathan

HPSY Block 55 OCA form and bid information looks fine.

As of Wednesday, I understood that the Build Group also planned to issue Block 48 MEP bid as well but I have not seen an OCA form that included both projects. Please edit the OCA form to include both if that is the case.

While I understand this may be the team's first HPSY project, typically, I like to review and post in a few emails but this has been a lot of back and forth.

As for posting on OCII and the City's websites, you will send the OCA form(s) and bid information once approved to Ferry Lo in my office who is copied on this message. Please copy me when you send information to him.

Feb 25th at 10am for the pre-bid meeting works fine for me.

Please let me know if you have any further questions or concerns.

George

From: Ross Deloria [mailto:ross.deloria@buildgc.com]
Sent: Friday, February 13, 2015 9:12 AM
To: Bridges, George (CII); Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah
Subject: FW: Block 55 and 48 MEP Bids

George/Sid,

What can I do to ensure this gets posted today.

Ross DeLoria
C: 415.493.8161

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

www.buildgc.com

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Friday, February 13, 2015 9:10 AM
To: Nathan Rundel
Cc: Don Coker; Ross Deloria
Subject: RE: Block 55 and 48 MEP Bids

This is approved. Proceed as resolved with Sid.

Thank you,



Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308
shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Nathan Rundel [<mailto:nathan@buildgc.com>]
Sent: Wednesday, February 11, 2015 10:11 AM
To: Shawn Perkins
Cc: Don Coker; Ross Deloria
Subject: Block 55 and 48 MEP Bids

Shawn-

I really want to get the package out. Can you help put pressure on George to approve?

Thanks,

Nathan

Nathan Rundel

President, Core and Shell

C: 415.531.8135

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Ross Deloria](#)
To: [Bridges, George \(CII\)](#)
Cc: [Sidney A. Martin \(smartfish52002@yahoo.com\)](#); [Nathan Rundel](#); [Don Coker](#); [Sanjib Sah](#); [Lo, Ferry \(CII\)](#); [Lee, Raymond C. \(CII\)](#)
Subject: RE: Block 55 and 48 MEP Bids
Date: Friday, February 13, 2015 12:03:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[OCII Website Posting - Cover Sheet - Block 55.doc](#)
[P-325 OCA Website Form - Hunters Point Shipyard Block 55 - Vertical Construction.doc](#)
[P-325 OCA Website Form - Hunters Point Shipyard Block 48 - Vertical Construction.doc](#)
[OCII Website Posting - Cover Sheet - Block 48.doc](#)

George both letters have had "There will be a pre-bid conference on February 25th, 2015 at 10:00 A.M. at The Hunters Point Shipyard Building 101, 101 Horne Ave., San Francisco, CA 94124." The only changes I just made were putting them both to 10am.

Please let me know if there is anything else you need

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Friday, February 13, 2015 11:55 AM
To: Ross Deloria
Cc: Sidney A. Martin (smartfish52002@yahoo.com); Nathan Rundel; Don Coker; Sanjib Sah; Lo, Ferry (CII); Lee, Raymond C. (CII)
Subject: Re: Block 55 and 48 MEP Bids

Ross

I am out of the office but I ask that you please review attachments and make the following edits:

Pre-bid is at 10am for both projects.

The pre-bid meeting of 10am should be listed on both bid letters and OCA forms. (One of the bid letters does not even have the pre-bid conference included.)

Please make sure both OCA forms include Hunters Point Shipyard - followed by address for the pre-bid conference.

After you make those changes, please send to me for one last review ok?

Thanks
George

On Feb 13, 2015, at 11:36 AM, Ross Deloria <ross.deloria@buildgc.com> wrote:

George/Ferry/Sid,

Please let me know if there is anything else you need.

Thank you,

Ross DeLoria
C: 415.493.8161

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

www.buildgc.com

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Friday, February 13, 2015 10:29 AM
To: Ross Deloria; Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah; Lo, Ferry (CII); Lee, Raymond C. (CII)
Subject: RE: Block 55 and 48 MEP Bids

Ross/Nathan

HPSY Block 55 OCA form and bid information looks fine.

As of Wednesday, I understood that the Build Group also planned to issue Block 48 MEP bid as well but I have not seen an OCA form that included both projects. Please edit the OCA form to include both if that is the case.

While I understand this may be the team's first HPSY project, typically, I like to review and post in a few emails but this has been a lot of back and forth.

As for posting on OCII and the City's websites, you will send the OCA form(s) and bid information once approved to Ferry Lo in my office who is copied on this message. Please copy me when you send information to him.

Feb 25th at 10am for the pre-bid meeting works fine for me.

Please let me know if you have any further questions or concerns.

George

From: Ross Deloria [<mailto:ross.deloria@buildgc.com>]
Sent: Friday, February 13, 2015 9:12 AM
To: Bridges, George (CII); Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Don Coker; Sanjib Sah
Subject: FW: Block 55 and 48 MEP Bids

George/Sid,

What can I do to ensure this gets posted today.

Ross DeLoria
C: 415.493.8161

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

www.buildgc.com

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Friday, February 13, 2015 9:10 AM
To: Nathan Rundel
Cc: Don Coker; Ross Deloria
Subject: RE: Block 55 and 48 MEP Bids

This is approved. Proceed as resolved with Sid.

Thank you,



Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308
shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Nathan Rundel [<mailto:nathan@buildgc.com>]
Sent: Wednesday, February 11, 2015 10:11 AM
To: Shawn Perkins
Cc: Don Coker; Ross Deloria
Subject: Block 55 and 48 MEP Bids

Shawn-

I really want to get the package out. Can you help put pressure on George to approve?

Thanks,

Nathan

Nathan Rundel

President, Core and Shell

C: 415.531.8135

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

<OCII Website Posting - Cover Sheet - Block 55.pdf>

<P-325 OCA Website Form - Hunters Point Shipyard Block 55 - Vertical Construction.doc>

<OCII Website Posting - Cover Sheet - Block 55.doc>

<OCII Website Posting - Cover Sheet - Block 48.pdf>

<P-325 OCA Website Form - Hunters Point Shipyard Block 48 - Vertical Construction.doc>

<OCII Website Posting - Cover Sheet - Block 48.doc>

From: [Nim, Ken](#)
To: ["Derf Butler"](#); ["Jermaine Smith"](#); ["Mark Luckhardt"](#); ["Fabio"](#); ["Sidney A. Martin"](#)
Cc: ["Joe Capriola"](#); ["Peter Knuth"](#); ["Andrew Baird"](#); ["Rick Gusman"](#); ["Jeffrey Martin"](#); ["Derrick Cooper"](#); ["Pete McKean"](#); ["Richard Medeghini"](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); ["La Shon Walker"](#); [Woo, Raymond](#); ["Dustin Rieger"](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#); [Jimenez, Sarah \(MYR\)](#)
Subject: RE: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 10:41:25 AM

All,

Sarah Jimenez will be representing CityBuild Compliance team for the meeting. Thank you for the notice. Please provide address.

Sincerely,

Ken Nim, Workforce Compliance Manager
Office of Economic and Workforce Development (OEWD), Workforce Division
City and County of San Francisco

1 South Van Ness, 5th Fl., San Francisco, CA 94103
415.701.4853 (DIRECT) 415.701.4848 (MAIN) 415.701.4894 (FAX)
ken.nim@sfgov.org (EMAIL) Visit us at: <http://www.WorkforceDevelopmentSF.org>

 *please consider the environment prior to printing this email*

From: Derf Butler [<mailto:derf@butlereg.com>]
Sent: Friday, October 24, 2014 10:32 AM
To: 'Jermaine Smith'; 'Mark Luckhardt'; 'Fabio'; 'Sidney A. Martin'
Cc: 'Joe Capriola'; 'Peter Knuth'; 'Andrew Baird'; 'Rick Gusman'; 'Jeffrey Martin'; 'Derrick Cooper'; 'Pete McKean'; 'Richard Medeghini'; Moy, Barbara; Lee, Raymond C. (CII); Bridges, George (CII); 'La Shon Walker'; Woo, Raymond; 'Dustin Rieger'; Nim, Ken; Jackson, Prentiss (MYR); Smothers, Andrew (REC); Gay, Michael (REC)
Subject: RE: Candlestick Demolition & Abatement Pre-Con Meeting

The CAP team is available. The project Manager assigned to this project from our team is Fabio Garcia Contractor Liaison for the CAP 2 office. Please add him to email trail.

Fabio Garcia
Contractor Liaison
CAP 2 Program
fgarcia@butlereg.com

From: Jermaine Smith [<mailto:Jermaine.Smith@lennar.com>]
Sent: Friday, October 24, 2014 10:03 AM
To: Mark Luckhardt
Cc: Joe Capriola; Peter Knuth; Andrew Baird; Rick Gusman; Jeffrey Martin; Derrick Cooper; Pete

McKean; Richard Medeghini; Barbara Moy; Raymond C. Lee; George Bridges; La Shon Walker; Woo, Raymond; Dustin Rieger; derf@butlereg.com; Nim, Ken; Jackson, Prentiss (MYR); Smothers, Andrew (REC); Mike Gay

Subject: Re: Candlestick Demolition & Abatement Pre-Con Meeting

Mark

I am available

Thank you

Sent from my iPhone

On Oct 24, 2014, at 9:00 AM, "Mark Luckhardt" <Mark.Luckhardt@Lennar.com> wrote:

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Peter Knuth](#)
To: [Mark Luckhardt](#)
Cc: [Joe Capriola](#); [Andrew Baird](#); [Rick Gusman](#); [Jeffrey Martin](#); [Derrick Cooper](#); [Pete McKean](#); [Richard Medeghini](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Woo, Raymond](#); [Dustin Rieger](#); [Jermaine Smith](#); [derf@butlereq.com](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#); [Tonia Shambo](#)
Subject: Re: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 10:42:16 AM

Mark,

Silverado will be there in full force.

Peter Knuth
2855 Mandela Parkway
Oakland, CA 94608
peter@silveradocontractors.com
415.725.3060

On Oct 24, 2014, at 9:00 AM, Mark Luckhardt <Mark.Luckhardt@Lennar.com> wrote:

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Derf Butler](#)
To: ["Jermaine Smith"](#); ["Mark Luckhardt"](#); ["Fabio"](#); ["Sidney A. Martin"](#)
Cc: ["Joe Capriola"](#); ["Peter Knuth"](#); ["Andrew Baird"](#); ["Rick Gusman"](#); ["Jeffrey Martin"](#); ["Derrick Cooper"](#); ["Pete McKean"](#); ["Richard Medeghini"](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); ["La Shon Walker"](#); [Woo, Raymond](#); ["Dustin Rieger"](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#)
Subject: RE: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 10:33:02 AM

The CAP team is available. The project Manager assigned to this project from our team is Fabio Garcia Contractor Liaison for the CAP 2 office. Please add him to email trail.

Fabio Garcia
Contractor Liaison
CAP 2 Program
fgarcia@butlereg.com

From: Jermaine Smith [mailto:Jermaine.Smith@lennar.com]
Sent: Friday, October 24, 2014 10:03 AM
To: Mark Luckhardt
Cc: Joe Capriola; Peter Knuth; Andrew Baird; Rick Gusman; Jeffrey Martin; Derrick Cooper; Pete McKean; Richard Medeghini; Barbara Moy; Raymond C. Lee; George Bridges; La Shon Walker; Woo, Raymond; Dustin Rieger; derf@butlereg.com; Nim, Ken; Jackson, Prentiss (MYR); Smothers, Andrew (REC); Mike Gay
Subject: Re: Candlestick Demolition & Abatement Pre-Con Meeting

Mark

I am available

Thank you

Sent from my iPhone

On Oct 24, 2014, at 9:00 AM, "Mark Luckhardt" <Mark.Luckhardt@Lennar.com> wrote:

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Jermaine Smith](#)
To: [Mark Luckhardt](#)
Cc: [Joe Capriola](#); [Peter Knuth](#); [Andrew Baird](#); [Rick Gusman](#); [Jeffrey Martin](#); [Derrick Cooper](#); [Pete McKean](#); [Richard Medeghini](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Woo, Raymond](#); [Dustin Rieger](#); [derf@butlereg.com](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#)
Subject: Re: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 10:09:18 AM

Mark

I am available

Thank you

Sent from my iPhone

On Oct 24, 2014, at 9:00 AM, "Mark Luckhardt" <Mark.Luckhardt@Lennar.com> wrote:

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lee, Raymond C. \(CII\)](#)
To: [Mark Luckhardt](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 9:14:50 AM

Mark,

George is out of the office until 10/28/14 but either he or I can arrange our schedules to attend the pre-con next Tuesday at 9:30.

Ray

From: Mark Luckhardt [mailto:Mark.Luckhardt@Lennar.com]
Sent: Friday, October 24, 2014 9:00 AM
To: Joe Capriola; Peter Knuth; Andrew Baird; Rick Gusman; Jeffrey Martin; Derrick Cooper; 'Pete McKean'; Richard Medeghini; Moy, Barbara; Lee, Raymond C. (CII); Bridges, George (CII); La Shon Walker; Woo, Raymond; Dustin Rieger; Jermaine Smith; derf@butlereg.com; Nim, Ken; Jackson, Prentiss (MYR); Smothers, Andrew (REC); Gay, Michael (REC)
Subject: Candlestick Demolition & Abatement Pre-Con Meeting

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Rick Gusman](#)
To: [Mark Luckhardt](#); [Joe Capriola](#); [Peter Knuth](#); [Andrew Baird](#); [Jeffrey Martin](#); [Derrick Cooper](#); [Pete McKean](#); [Richard Medeghini](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Woo, Raymond](#); [Dustin Rieger](#); [Jermaine Smith](#); derf@butlereg.com; [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#)
Subject: RE: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 9:04:31 AM

Greetings Mark, my attendance is confirmed for the preconstruction meeting at the Stick on 10.28.14 at 9:30 am.

Rick Gusman

From: Mark Luckhardt [mailto:Mark.Luckhardt@Lennar.com]
Sent: Friday, October 24, 2014 9:00 AM
To: Joe Capriola; Peter Knuth; Andrew Baird; Rick Gusman; Jeffrey Martin; Derrick Cooper; 'Pete McKean'; Richard Medeghini; Barbara Moy; Raymond C. Lee; George Bridges; La Shon Walker; Woo, Raymond; Dustin Rieger; Jermaine Smith; derf@butlereg.com; Nim, Ken; Jackson, Prentiss (MYR); Smothers, Andrew (REC); Mike Gay
Subject: Candlestick Demolition & Abatement Pre-Con Meeting

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [La Shon Walker](#)
To: [Mark Luckhardt](#)
Cc: [Joe Capriola](#); [Peter Knuth](#); [Andrew Baird](#); [Jermaine Smith](#); [Rick Gusman](#); [Jeffrey Martin](#); [Derrick Cooper](#); [Pete McKean](#); [Richard Medeghini](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [Woo, Raymond](#); [Dustin Rieger](#); [derf@butlereg.com](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#)
Subject: RE: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 11:31:50 AM

I am available.

Best Regards,

La Shon

La Shon A. Walker
Director of Community Affairs
Lennar Urban
One Sansome Street, Suite 3200
San Francisco, CA 94104
(415) 995-1770 ext 538
(415) 344-8848 Direct
(415) 344-8847 FAX
LaShon.A.Walker@lennar.com

From: Jermaine.Smith@lennar.com [mailto:Jermaine.Smith@lennar.com]
Sent: Friday, October 24, 2014 10:03 AM
To: Mark Luckhardt
Cc: [Joe Capriola](#); [Peter Knuth](#); [Andrew Baird](#); [Rick Gusman](#); [Jeffrey Martin](#); [Derrick Cooper](#); [Pete McKean](#); [Richard Medeghini](#); [Barbara Moy](#); [Raymond C. Lee](#); [George Bridges](#); [La Shon Walker](#); [Woo, Raymond](#); [Dustin Rieger](#); [derf@butlereg.com](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Mike Gay](#)
Subject: Re: Candlestick Demolition & Abatement Pre-Con Meeting

Mark

I am available

Thank you

Sent from my iPhone

On Oct 24, 2014, at 9:00 AM, "Mark Luckhardt" <Mark.Luckhardt@Lennar.com> wrote:

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

p: 415.247.2933

f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Derrick Cooper](#)
To: [Peter Knuth](#)
Cc: [Mark Luckhardt](#); [Joe Capriola](#); [Andrew Baird](#); [Rick Gusman](#); [Jeffrey Martin](#); [Pete McKean](#); [Richard Medeghini](#); [Moy, Barbara](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [La Shon Walker](#); [Woo, Raymond](#); [Dustin Rieger](#); [Jermaine Smith](#); [derf@butlereg.com](#); [Nim, Ken](#); [Jackson, Prentiss \(MYR\)](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#); [Tonia Shambo](#)
Subject: Re: Candlestick Demolition & Abatement Pre-Con Meeting
Date: Friday, October 24, 2014 10:43:59 AM

TMI/HCI team is available.

Thanks,

--

Derrick Cooper

Hollins Consulting, Inc (HCI)
(510) 499-6260

On Fri, Oct 24, 2014 at 10:41 AM, Peter Knuth <peter@silveradocontractors.com> wrote:
Mark,

Silverado will be there in full force.

Peter Knuth
2855 Mandela Parkway
Oakland, CA 94608
peter@silveradocontractors.com
[415.725.3060](tel:415.725.3060)

On Oct 24, 2014, at 9:00 AM, Mark Luckhardt <Mark.Luckhardt@Lennar.com> wrote:

All-

We would like to schedule the Preconstruction Meeting for Candlestick Demolition & Abatement for Tuesday 10/28/14 at 9:30am at the stadium. Can you all please confirm if you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: [415.920.3482](tel:415.920.3482)

p: [415.247.2933](tel:415.247.2933)

f: [415.995.1778](tel:415.995.1778)

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Mark Luckhardt](#)
To: [Karen Bey](#)
Cc: [Bridges, George \(CII\)](#); [Kaslofsky, Thor \(CII\)](#); [REDACTED]; [Lo, Ferry \(CII\)](#); [Lee, Raymond C. \(CII\)](#)
Subject: Re: Candlestick Infrastructure - CP-01
Date: Wednesday, August 13, 2014 4:05:17 PM
Attachments: [CP-01 IP Volume 1.doc](#)

Hi All-

Here is the draft RFP for the CP-01 Infrastructure Improvements Project.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: Karen Bey/SANFRANCISCO/WEST/Lennar
To: "Bridges, George (CII)" <george.bridges@sfgov.org>, "Kaslofsky, Thor (CII)" <thor.kaslofsky@sfgov.org>
Cc: [REDACTED] <[REDACTED]>, "Lo, Ferry (CII)" <ferry.lo@sfgov.org>, Mark Luckhardt <Mark.Luckhardt@lennar.com>, "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org>
Date: 08/12/2014 11:11 AM
Subject: Re: Candlestick Infrastructure - CP-01

FYI -- We will be issuing a new RFP this Friday for **Candlestick Infrastructure - CP--01**. We will get you a draft RFP and OCA form for your review by tomorrow.

Karen Bey
Lennar Bay Area Urban
One Sansome St., Suite 3200
San Francisco, Ca 94104
Direct (415) 344-8868

From: [Karen Bey](#)
To: [Lo, Ferry \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Mark Luckhardt](#); [Derf Butler](#); [La Shon Walker](#); [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1
Date: Monday, December 28, 2015 4:42:27 PM
Attachments: [Links to RFP Box Files - CP_HPS2 On Call Environmental Consulting Services .pdf](#)

Hi Ferry,

Please also post the updated Links file. I'll attach it again for your convenience.

Thank you!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Monday, December 28, 2015 4:25 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Added please check for accuracy.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🌐 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, December 28, 2015 4:14 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ray,

I've attached Addendum No. 1 to be posted to the OCII website. Also, please post the attached updated Links to RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, December 18, 2015 10:18 AM
To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lee, Raymond (CII)' <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Updated Links to Box.com

Hi Ray/Ferry:

Attached is an updated Links to Box.com file which includes a new link to the Correspondence folder on Box. The Correspondence folder **includes copies of the pre-bid attendance sheets, scanned copies of the business cards and the Presentation.**

Please post the updated Links on the OCII website.

Thanks!

Karen Bey

One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, December 04, 2015 9:14 AM
To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Thanks Ferry!

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 2:22 PM
To: McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Karen Bey <Karen.Bey@Lennar.com>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10342>

Link created here:

<http://sfocii.org/rfps-rfqs-bids>

Please check for accuracy



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: McKinney, Kasheica (CII)
Sent: Thursday, December 03, 2015 2:16 PM
To: Karen Bey; Lo, Ferry (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry,

My apologies, I forgot totally include the form on the email I sent to you; Karen sent it over last week. Thanks Karen for resending!

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 1:38 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry – they were sent last week, and you were cc:ed (please email below dated 11/25/15) and Ray and Kasheica approved. I've attached it again.

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 1:23 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Is this new? Can we have the OCA forms?



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 11:45 AM
To: McKinney, Kasheica (CII); Lee, Raymond (CII); Lo, Ferry (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Kasheica/Ferry,

Please post the CP/HPS2 On-Call Environmental Consulting Services RFP today – 12/3/15. I've attached the RFP and the Links to the RFP files on Box.com for posting on the OCII website.

Please confirm when they are posted.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: McKinney, Kasheica (CII) [<mailto:kasheica.mckinney@sfgov.org>]
Sent: Monday, November 30, 2015 2:02 PM
To: Karen Bey <Karen.Bey@Lennar.com>; Woo, Raymond (DPW) <Raymond.Woo@sfdpw.org>; Lo, Ferry (CII) <ferry.lo@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Karen,

We will plan to move forward with the release of this RFP on Thursday, Dec. 3rd.

Best,

Kasheica



Kasheica McKinney, Esq.
Contract Compliance

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2422
🌐 www.sfocii.org

Confidentiality Notice: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and/or privileged information. Any review, use disclosure or distribution by persons or entities other than the intended recipient(s) is prohibited. If you are not the intended recipient, please notify the sender by reply and destroy all copies (electronic or otherwise) on the original message. Thank you.

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Wednesday, November 25, 2015 1:50 PM
To: Woo, Raymond (DPW); Lo, Ferry (CII); McKinney, Kasheica (CII)
Cc: Bronson Johnson; Jeffrey Martin
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray/Ferry,

I made a revision to the OCA form – please see attached revision. I changed the description to read Candlestick Point/Hunters Point Shipyard Phase 2 instead of Candlestick Point Hunters Point Shipyard Phase 11 per Jeff's request. No other changes were made.

Please disregard the previous OCA form.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Wednesday, November 25, 2015 11:32 AM

To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Bronson Johnson <bronson.johnson@lennar.com>

Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray,

I've attached the completed OCA form for your review and approval. Once I get your approval, I will send you the Links to the RFP files on Box.com. Also, please confirm that the pre-bid conference date and time work for you.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: [Lo, Ferry \(CII\)](#)
To: [Karen Bey](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Mark Luckhardt](#); [Derf Butler](#); [La Shon Walker](#); [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1
Date: Wednesday, December 30, 2015 10:16:44 AM

Karen, isn't this the same you sent me earlier? That was also updated, can you compare the one in the website and your latest attachment if they are the same, please. Thank you.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Monday, December 28, 2015 4:42 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker; Bridges, George (CII)
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ferry,

Please also post the updated Links file. I'll attach it again for your convenience.

Thank you!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Monday, December 28, 2015 4:25 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>;

Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Added please check for accuracy.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, December 28, 2015 4:14 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ray,

I've attached Addendum No. 1 to be posted to the OCII website. Also, please post the attached updated Links to RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Friday, December 18, 2015 10:18 AM

To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lee, Raymond (CII)' <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Updated Links to Box.com

Hi Ray/Ferry:

Attached is an updated Links to Box.com file which includes a new link to the Correspondence folder on Box. The Correspondence folder **includes copies of the pre-bid attendance sheets, scanned copies of the business cards and the Presentation.**

Please post the updated Links on the OCII website.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Friday, December 04, 2015 9:14 AM

To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Thanks Ferry!

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]

Sent: Thursday, December 03, 2015 2:22 PM

To: McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Karen Bey <Karen.Bey@Lennar.com>;

Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10342>

Link created here:

<http://sfocii.org/rfps-rfq-bids>

Please check for accuracy



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: McKinney, Kasheica (CII)
Sent: Thursday, December 03, 2015 2:16 PM
To: Karen Bey; Lo, Ferry (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry,

My apologies, I forgot totally include the form on the email I sent to you; Karen sent it over last week. Thanks Karen for resending!

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 1:38 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry – they were sent last week, and you were cc:ed (please email below dated 11/25/15) and Ray and Kasheica approved. I've attached it again.

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 1:23 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Is this new? Can we have the OCA forms?



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
☎ 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 11:45 AM
To: McKinney, Kasheica (CII); Lee, Raymond (CII); Lo, Ferry (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Kasheica/Ferry,

Please post the CP/HPS2 On-Call Environmental Consulting Services RFP today – 12/3/15. I've attached the RFP and the Links to the RFP files on Box.com for posting on the OCII website.

Please confirm when they are posted.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: McKinney, Kasheica (CII) [<mailto:kasheica.mckinney@sfgov.org>]
Sent: Monday, November 30, 2015 2:02 PM
To: Karen Bey <Karen.Bey@Lennar.com>; Woo, Raymond (DPW) <Raymond.Woo@sfdpw.org>; Lo, Ferry (CII) <ferry.lo@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Karen,

We will plan to move forward with the release of this RFP on Thursday, Dec. 3rd.

Best,

Kasheica



Kasheica McKinney, Esq.
Contract Compliance

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2422
🌐 www.sfocii.org

Confidentiality Notice: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and/or privileged information. Any review, use disclosure or distribution by persons or entities other than the intended recipient(s) is prohibited. If you are not the intended recipient, please notify the sender by reply and destroy all copies (electronic or otherwise) on the original message. Thank you.

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Wednesday, November 25, 2015 1:50 PM
To: Woo, Raymond (DPW); Lo, Ferry (CII); McKinney, Kasheica (CII)
Cc: Bronson Johnson; Jeffrey Martin
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray/Ferry,

I made a revision to the OCA form – please see attached revision. I changed the description to read Candlestick Point/Hunters Point Shipyard Phase 2 instead of Candlestick Point Hunters Point Shipyard Phase 11 per Jeff's request. No other changes were made.

Please disregard the previous OCA form.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Wednesday, November 25, 2015 11:32 AM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Bronson Johnson <bronson.johnson@lennar.com>
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray,

I've attached the completed OCA form for your review and approval. Once I get your approval, I will send you the Links to the RFP files on Box.com. Also, please confirm that the pre-bid conference date and time work for you.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: [Karen Bey](#)
To: [Lo, Ferry \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Mark Luckhardt](#); [Dorf Butler](#); [La Shon Walker](#); [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1
Date: Wednesday, December 30, 2015 12:04:22 PM

Hi Ferry,

Thanks, when I last checked I didn't see the updated version of the Links file, so I sent it again; but perhaps I was looking at the wrong RFP files.

Thanks again,
Karen Bey

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Wednesday, December 30, 2015 10:17 AM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Dorf Butler <dorf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Karen, isn't this the same you sent me earlier? That was also updated, can you compare the one in the website and your latest attachment if they are the same, please. Thank you.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🌐 www.sfocii.org

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Monday, December 28, 2015 4:42 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Dorf Butler; La Shon Walker; Bridges, George (CII)

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ferry,

Please also post the updated Links file. I'll attach it again for your convenience.

Thank you!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Monday, December 28, 2015 4:25 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Added please check for accuracy.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, December 28, 2015 4:14 PM

To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ray,

I've attached Addendum No. 1 to be posted to the OCII website. Also, please post the attached updated Links to RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, December 18, 2015 10:18 AM
To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lee, Raymond (CII)' <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Updated Links to Box.com

Hi Ray/Ferry:

Attached is an updated Links to Box.com file which includes a new link to the Correspondence folder on Box. The Correspondence folder **includes copies of the pre-bid attendance sheets, scanned copies of the business cards and the Presentation.**

Please post the updated Links on the OCII website.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, December 04, 2015 9:14 AM
To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Thanks Ferry!

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 2:22 PM
To: McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Karen Bey <Karen.Bey@Lennar.com>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10342>

Link created here:

<http://sfocii.org/rfps-rfq-bids>

Please check for accuracy



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: McKinney, Kasheica (CII)
Sent: Thursday, December 03, 2015 2:16 PM
To: Karen Bey; Lo, Ferry (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry,

My apologies, I forgot totally include the form on the email I sent to you; Karen sent it over last week. Thanks Karen for resending!

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 1:38 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry – they were sent last week, and you were cc:ed (please email below dated 11/25/15) and Ray and Kasheica approved. I've attached it again.

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 1:23 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Is this new? Can we have the OCA forms?



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 11:45 AM
To: McKinney, Kasheica (CII); Lee, Raymond (CII); Lo, Ferry (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Kasheica/Ferry,

Please post the CP/HPS2 On-Call Environmental Consulting Services RFP today – 12/3/15. I've attached the RFP and the Links to the RFP files on Box.com for posting on the OCII website.

Please confirm when they are posted.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: McKinney, Kasheica (CII) [<mailto:kasheica.mckinney@sfgov.org>]
Sent: Monday, November 30, 2015 2:02 PM
To: Karen Bey <Karen.Bey@Lennar.com>; Woo, Raymond (DPW) <Raymond.Woo@sfdpw.org>; Lo, Ferry (CII) <ferry.lo@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Karen,

We will plan to move forward with the release of this RFP on Thursday, Dec. 3rd.

Best,

Kasheica



Kasheica McKinney, Esq.
Contract Compliance

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2422
🏠 www.sfocii.org

Confidentiality Notice: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and/or privileged information. Any review, use disclosure or distribution by persons or entities other than the intended recipient(s) is prohibited. If you are not the intended recipient, please notify the sender by reply and destroy all copies (electronic or otherwise) on the original message. Thank you.

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Wednesday, November 25, 2015 1:50 PM
To: Woo, Raymond (DPW); Lo, Ferry (CII); McKinney, Kasheica (CII)
Cc: Bronson Johnson; Jeffrey Martin
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray/Ferry,

I made a revision to the OCA form – please see attached revision. I changed the description to read Candlestick Point/Hunters Point Shipyard Phase 2 instead of Candlestick Point Hunters Point Shipyard Phase 11 per Jeff's request. No other changes were made.

Please disregard the previous OCA form.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Wednesday, November 25, 2015 11:32 AM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>;

Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Bronson Johnson <bronson.johnson@lennar.com>

Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray,

I've attached the completed OCA form for your review and approval. Once I get your approval, I will send you the Links to the RFP files on Box.com. Also, please confirm that the pre-bid conference date and time work for you.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: [Lo, Ferry \(CII\)](#)
To: [Karen Bey](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Mark Luckhardt](#); [Derf Butler](#); [La Shon Walker](#); [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Question and Answer Log
Date: Wednesday, January 13, 2016 3:38:22 PM

Link file replaced



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Tuesday, January 12, 2016 11:16 AM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker; Bridges, George (CII)
Subject: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Question and Answer Log

Hi Ray/Ferry,

The Question and Answer log has been posted on Box.com. Please post the attached updated Links to the RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Monday, December 28, 2015 4:25 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Added please check for accuracy.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, December 28, 2015 4:14 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ray,

I've attached Addendum No. 1 to be posted to the OCII website. Also, please post the attached updated Links to RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Friday, December 18, 2015 10:18 AM

To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lee, Raymond (CII)' <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP
- Updated Links to Box.com

Hi Ray/Ferry:

Attached is an updated Links to Box.com file which includes a new link to the Correspondence folder on Box. The Correspondence folder **includes copies of the pre-bid attendance sheets, scanned copies of the business cards and the Presentation.**

Please post the updated Links on the OCII website.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: Karen Bey

Sent: Friday, December 04, 2015 9:14 AM

To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Thanks Ferry!

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]

Sent: Thursday, December 03, 2015 2:22 PM

To: McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Karen Bey <Karen.Bey@Lennar.com>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin

<Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10342>

Link created here:

<http://sfocii.org/rfps-rfqs-bids>

Please check for accuracy



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: McKinney, Kasheica (CII)
Sent: Thursday, December 03, 2015 2:16 PM
To: Karen Bey; Lo, Ferry (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry,

My apologies, I forgot totally include the form on the email I sent to you; Karen sent it over last week. Thanks Karen for resending!

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 1:38 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry – they were sent last week, and you were cc:ed (please email below dated 11/25/15) and Ray and Kasheica approved. I've attached it again.

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 1:23 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Is this new? Can we have the OCA forms?



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 11:45 AM
To: McKinney, Kasheica (CII); Lee, Raymond (CII); Lo, Ferry (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Kasheica/Ferry,

Please post the CP/HPS2 On-Call Environmental Consulting Services RFP today – 12/3/15. I've attached the RFP and the Links to the RFP files on Box.com for posting on the OCII website.

Please confirm when they are posted.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: McKinney, Kasheica (CII) [<mailto:kasheica.mckinney@sfgov.org>]
Sent: Monday, November 30, 2015 2:02 PM
To: Karen Bey <Karen.Bey@Lennar.com>; Woo, Raymond (DPW) <Raymond.Woo@sfdpw.org>; Lo, Ferry (CII) <ferry.lo@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Karen,

We will plan to move forward with the release of this RFP on Thursday, Dec. 3rd.

Best,

Kasheica



Kasheica McKinney, Esq.
Contract Compliance

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2422
🏠 www.sfocii.org

Confidentiality Notice: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and/or privileged information. Any review, use disclosure or distribution by persons or entities other than the intended recipient(s) is prohibited. If you are not the intended recipient, please notify the sender by reply and destroy all copies (electronic or otherwise) on the original message. Thank you.

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Wednesday, November 25, 2015 1:50 PM

To: Woo, Raymond (DPW); Lo, Ferry (CII); McKinney, Kasheica (CII)
Cc: Bronson Johnson; Jeffrey Martin
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray/Ferry,

I made a revision to the OCA form – please see attached revision. I changed the description to read Candlestick Point/Hunters Point Shipyard Phase 2 instead of Candlestick Point Hunters Point Shipyard Phase 11 per Jeff's request. No other changes were made.

Please disregard the previous OCA form.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Wednesday, November 25, 2015 11:32 AM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Bronson Johnson <bronson.johnson@lennar.com>
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray,

I've attached the completed OCA form for your review and approval. Once I get your approval, I will send you the Links to the RFP files on Box.com. Also, please confirm that the pre-bid conference date and time work for you.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: [Karen Bey](#)
To: [Lo, Ferry \(CII\)](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Mark Luckhardt](#); [Derf Butler](#); [La Shon Walker](#); [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Question and Answer Log
Date: Wednesday, January 13, 2016 3:42:53 PM

Thanks Ferry!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Wednesday, January 13, 2016 3:38 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Question and Answer Log

Link file replaced



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Tuesday, January 12, 2016 11:16 AM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker; Bridges, George (CII)
Subject: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP -

Question and Answer Log

Hi Ray/Ferry,

The Question and Answer log has been posted on Box.com. Please post the attached updated Links to the RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Monday, December 28, 2015 4:25 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>; Bridges, George (CII) <george.bridges@sfgov.org>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Added please check for accuracy.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfcii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, December 28, 2015 4:14 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)

Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ray,

I've attached Addendum No. 1 to be posted to the OCII website. Also, please post the attached updated Links to RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, December 18, 2015 10:18 AM
To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lee, Raymond (CII)' <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Updated Links to Box.com

Hi Ray/Ferry:

Attached is an updated Links to Box.com file which includes a new link to the Correspondence folder on Box. The Correspondence folder **includes copies of the pre-bid attendance sheets, scanned copies of the business cards and the Presentation.**

Please post the updated Links on the OCII website.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Friday, December 04, 2015 9:14 AM

To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Thanks Ferry!

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]

Sent: Thursday, December 03, 2015 2:22 PM

To: McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Karen Bey <Karen.Bey@Lennar.com>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10342>

Link created here:

<http://sfocii.org/rfps-rfqs-bids>

Please check for accuracy



C. Ferry Lo

Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103

📞 415.749.2467

🏠 www.sfocii.org

From: McKinney, Kasheica (CII)
Sent: Thursday, December 03, 2015 2:16 PM
To: Karen Bey; Lo, Ferry (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry,

My apologies, I forgot totally include the form on the email I sent to you; Karen sent it over last week. Thanks Karen for resending!

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 1:38 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry – they were sent last week, and you were cc:ed (please email below dated 11/25/15) and Ray and Kasheica approved. I've attached it again.

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 1:23 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Is this new? Can we have the OCA forms?



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 11:45 AM
To: McKinney, Kasheica (CII); Lee, Raymond (CII); Lo, Ferry (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Kasheica/Ferry,

Please post the CP/HPS2 On-Call Environmental Consulting Services RFP today – 12/3/15. I've attached the RFP and the Links to the RFP files on Box.com for posting on the OCII website.

Please confirm when they are posted.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: McKinney, Kasheica (CII) [<mailto:kasheica.mckinney@sfgov.org>]
Sent: Monday, November 30, 2015 2:02 PM
To: Karen Bey <Karen.Bey@Lennar.com>; Woo, Raymond (DPW) <Raymond.Woo@sfdpw.org>; Lo, Ferry (CII) <ferry.lo@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Karen,

We will plan to move forward with the release of this RFP on Thursday, Dec. 3rd.

Best,

Kasheica



Kasheica McKinney, Esq.
Contract Compliance

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2422
🏠 www.sfocii.org

Confidentiality Notice: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and/or privileged information. Any review, use disclosure or distribution by persons or entities other than the intended recipient(s) is prohibited. If you are not the intended recipient, please notify the sender by reply and destroy all copies (electronic or otherwise) on the original message. Thank you.

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Wednesday, November 25, 2015 1:50 PM
To: Woo, Raymond (DPW); Lo, Ferry (CII); McKinney, Kasheica (CII)
Cc: Bronson Johnson; Jeffrey Martin
Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray/Ferry,

I made a revision to the OCA form – please see attached revision. I changed the description to read Candlestick Point/Hunters Point Shipyard Phase 2 instead of Candlestick Point Hunters Point Shipyard Phase 11 per Jeff's request. No other changes were made.

Please disregard the previous OCA form.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Wednesday, November 25, 2015 11:32 AM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Bronson Johnson <bronson.johnson@lennar.com>

Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray,

I've attached the completed OCA form for your review and approval. Once I get your approval, I will send you the Links to the RFP files on Box.com. Also, please confirm that the pre-bid conference date and time work for you.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: [Lo, Ferry \(CII\)](#)
To: [Karen Bey](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [Bronson Johnson](#); [Jeffrey Martin](#); [Mark Luckhardt](#); [Derf Butler](#); [La Shon Walker](#); [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1
Date: Monday, December 28, 2015 4:25:08 PM

Added please check for accuracy.



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfocii.org

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Monday, December 28, 2015 4:14 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt; Derf Butler; La Shon Walker
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Addendum No. 1

Hi Ray,

I've attached Addendum No. 1 to be posted to the OCII website. Also, please post the attached updated Links to RFP files on Box.com.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Friday, December 18, 2015 10:18 AM

To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lee, Raymond (CII)' <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>; Derf Butler <derf@butlereg.com>; La Shon Walker <LaShon.A.Walker@lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services RFP - Updated Links to Box.com

Hi Ray/Ferry:

Attached is an updated Links to Box.com file which includes a new link to the Correspondence folder on Box. The Correspondence folder **includes copies of the pre-bid attendance sheets, scanned copies of the business cards and the Presentation.**

Please post the updated Links on the OCII website.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey

Sent: Friday, December 04, 2015 9:14 AM

To: 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <bronson.johnson@lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Mark Luckhardt <Mark.Luckhardt@lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Thanks Ferry!

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]

Sent: Thursday, December 03, 2015 2:22 PM

To: McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Karen Bey <Karen.Bey@Lennar.com>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>

Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10342>

Link created here:

<http://sfocii.org/rfps-rfqs-bids>

Please check for accuracy



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103

📞 415.749.2467

🏠 www.sfocii.org

From: McKinney, Kasheica (CII)
Sent: Thursday, December 03, 2015 2:16 PM
To: Karen Bey; Lo, Ferry (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry,

My apologies, I forgot totally include the form on the email I sent to you; Karen sent it over last week. Thanks Karen for resending!

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 1:38 PM
To: Lo, Ferry (CII); McKinney, Kasheica (CII); Lee, Raymond (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Ferry – they were sent last week, and you were cc:ed (please email below dated 11/25/15) and Ray and Kasheica approved. I've attached it again.

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, December 03, 2015 1:23 PM
To: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>; Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Is this new? Can we have the OCA forms?



C. Ferry Lo
Sr. Programmer Analyst

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2467
🏠 www.sfcii.org

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, December 03, 2015 11:45 AM
To: McKinney, Kasheica (CII); Lee, Raymond (CII); Lo, Ferry (CII)
Cc: Bronson Johnson; Jeffrey Martin; Mark Luckhardt
Subject: RE: Candlestick Point/Hunters Point Phase 2 On-Call Environmental Consulting Services - RFP

Hi Kasheica/Ferry,

Please post the CP/HPS2 On-Call Environmental Consulting Services RFP today – 12/3/15. I've attached the RFP and the Links to the RFP files on Box.com for posting on the OCII website.

Please confirm when they are posted.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: McKinney, Kasheica (CII) [<mailto:kasheica.mckinney@sfgov.org>]
Sent: Monday, November 30, 2015 2:02 PM
To: Karen Bey <Karen.Bey@Lennar.com>; Woo, Raymond (DPW) <Raymond.Woo@sfdpw.org>; Lo, Ferry (CII) <ferry.lo@sfgov.org>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>; Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>
Subject: RE: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Karen,

We will plan to move forward with the release of this RFP on Thursday, Dec. 3rd.

Best,

Kasheica



Kasheica McKinney, Esq.
Contract Compliance

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
📞 415.749.2422
🏠 www.sfocii.org

Confidentiality Notice: This email message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and/or privileged information. Any review, use disclosure or distribution by persons or entities other than the intended recipient(s) is prohibited. If you are not the intended recipient, please notify the sender by reply and destroy all copies (electronic or otherwise) on the original message. Thank you.

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Wednesday, November 25, 2015 1:50 PM
To: Woo, Raymond (DPW); Lo, Ferry (CII); McKinney, Kasheica (CII)

Cc: Bronson Johnson; Jeffrey Martin

Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray/Ferry,

I made a revision to the OCA form – please see attached revision. I changed the description to read Candlestick Point/Hunters Point Shipyard Phase 2 instead of Candlestick Point Hunters Point Shipyard Phase 11 per Jeff's request. No other changes were made.

Please disregard the previous OCA form.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: Karen Bey

Sent: Wednesday, November 25, 2015 11:32 AM

To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>

Cc: 'McKinney, Kasheica (CII)' <kasheica.mckinney@sfgov.org>; 'Lo, Ferry (CII)' <ferry.lo@sfgov.org>; Jeffrey Martin <Jeffrey.C.Martin@lennar.com>; Bronson Johnson <bronson.johnson@lennar.com>

Subject: Candlestick Point/Hunters Point Phase 11 On-Call Environmental Consulting Services - RFP

Hi Ray,

I've attached the completed OCA form for your review and approval. Once I get your approval, I will send you the Links to the RFP files on Box.com. Also, please confirm that the pre-bid conference date and time work for you.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: [Kaslofsky, Thor](#)
To: [Bridges, George](#); [Derf Butler](#)
Subject: RE: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW
Date: Tuesday, March 11, 2014 10:18:35 AM

Derf,

Sorry I have a schedule conflict for this. But keep up the good work on this outreach and the workshops!

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Bridges, George
Sent: Tuesday, March 11, 2014 10:16 AM
To: Derf Butler
Cc: Kaslofsky, Thor
Subject: RE: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW

Derf

Good to see you yesterday. Unfortunately, I have a prior commitment and will not be able to attend.

Would you encourage firms not currently LBE certified with the City to seek certification since we have a first consideration for SF-based SBEs/LBEs.

Thanks,
George

From: Derf Butler [<mailto:Derf@butlereg.com>]
Sent: Tuesday, March 11, 2014 9:50 AM
To: Bridges, George
Cc: Kaslofsky, Thor
Subject: FW: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW

Will you guys be able to attend this workshop would like to have you on the agenda explaining the SBE program?

From: Derf Butler [<mailto:Derf@butlereg.com>]
Sent: Tuesday, March 11, 2014 8:43 AM
To: 'Bronson Johnson'
Cc: 'Mark Luckhardt'; 'Terry Mitchell'; 'Karen.Bey@lennar.com'
Subject: FW: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW

We had 38 RSVP as of yesterday. I will provide an update at the end of today for you.

From: marketing@butlereg.com [mailto:marketing@butlereg.com]

Sent: Monday, March 10, 2014 2:31 PM

To: derf@butlereg.com

Subject: CANDLESTICK POINT/HUNTERS POINT SHIPYARD PROJECTS OVERVIEW

||

A FEW SEATS LEFT

CLICK HERE TO RESERVE YOURS NOW !

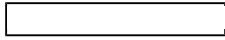
□

□

□

□

[Forward this email](#)



This email was sent to derf@butlereg.com by marketing@butlereg.com | [Update Profile/Email Address](#) | Instant removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).
| 2945 Third Street | San Francisco | CA | 94107

From: [Lee, Raymond C. \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: Candlestick Stadium Demolition & Abatement Pre-Construction Meeting
Date: Tuesday, October 28, 2014 8:56:03 AM

George,

I will attend the pre-con and will talk with you this afternoon.

Ray

From: Bridges, George (CII)
Sent: Tuesday, October 28, 2014 7:30 AM
To: Lee, Raymond C. (CII)
Subject: Fwd: Candlestick Stadium Demolition & Abatement Pre-Construction Meeting

Ray

Let's catch up when you get a chance. I am just going through my emails and I see Soma Hotel asked for a meeting with Tiffany.

With regards to the Candlestick project, I would guess you had not had the conversation with Mark about inviting CityBuild to pre-con meeting.

Can you attend today's meeting since you have been involved with this project?

It would also be helpful if you explain to Mark how you see workforce pre-con kick-off meetings to follow.

Please let me know what you think.

George

Begin forwarded message:

From: Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Date: October 27, 2014 at 5:49:51 PM PDT
To: Joe Capriola <joe@silveradocontractors.com>, Peter Knuth <peter@silveradocontractors.com>, Andrew Baird <andrew@silveradocontractors.com>, Rick Gusman <rick@silveradocontractors.com>, Jeffrey Martin <Jeffrey.C.Martin@Lennar.com>, Derrick Cooper <dcooper@hollinsconsult.com>, 'Pete McKean' <pete_mckean@tmi-cm.com>, Richard Medeghini <Richard_Medeghini@tmi-cm.com>, Barbara Moy <Barbara.Moy@sfdpw.org>, "Raymond C. Lee" <raymond.c.lee@sfgov.org>, George Bridges <george.bridges@sfgov.org>, La Shon Walker <LaShon.A.Walker@lennar.com>, "Woo, Raymond" <Raymond.Woo@sfdpw.org>,

Dustin Rieger <Dustin.Rieger@lennar.com>, "Jermaine Smith" <Jermaine.Smith@Lennar.com>, "derf@butlereg.com" <derf@butlereg.com>, "Nim, Ken" <ken.nim@sfgov.org>, "Jackson, Prentiss (MYR)" <prentiss.jackson@sfgov.org>, "Smothers, Andrew (REC)" <andrew.smothers@sfgov.org>, Mike Gay <michael.gay@sfgov.org>, "Jimenez, Sarah (MYR)" <sarah.jimenez@sfgov.org>, Fabio Garcia <fgarcia@butlereg.com>

Subject: Candlestick Stadium Demolition & Abatement Pre-Construction Meeting

Hello All-

Please find the attached agenda for tomorrow's meeting.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Mark Luckhardt](#)
To: [Bridges, George \(CII\)](#)
Cc: [Lo, Ferry \(CII\)](#); [Karen Bey](#); [Lee, Raymond C. \(CII\)](#); [Kaslofsky, Thor \(CII\)](#)
Subject: RE: Candlestick Stadium Demolition & Abatement RFP
Date: Tuesday, August 05, 2014 5:13:24 PM
Attachments: [Candlestick Demo RFP.doc](#)

George et al-

Please find the attached Spec for the Candlestick Demo RFP to be posted on Friday. It is a working draft, so please let me know of any specific changes you would like to make. If you can make any such edits in Track Changes and send back to me, I can make sure to incorporate them in to the final draft. Thanks!

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: "Bridges, George (CII)" <george.bridges@sfgov.org>
To: Mark Luckhardt <Mark.Luckhardt@lennar.com>
Cc: "Lo, Ferry (CII)" <ferry.lo@sfgov.org>, [Karen Bey](#) <Karen.Bey@lennar.com>, "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org>, "Kaslofsky, Thor (CII)" <thor.kaslofsky@sfgov.org>
Date: 07/31/2014 05:24 PM
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Thanks!

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]
Sent: Thursday, July 31, 2014 5:20 PM
To: Bridges, George (CII)
Cc: Lo, Ferry (CII); Karen Bey; Lee, Raymond C. (CII); Kaslofsky, Thor (CII)
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Hi George-

I can send you a draft on Monday or Tuesday. We will be making final edits to it up until Friday.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: "Bridges, George (CII)" <george.bridges@sfgov.org>
To: Karen Bey <Karen.Bey@lennar.com>, "Lo, Ferry (CII)" <ferry.lo@sfgov.org>
Cc: "Kaslofsky, Thor (CII)" <thor.kaslofsky@sfgov.org>, Mark Luckhardt <Mark.Luckhardt@lennar.com>, "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org>
Date: 07/31/2014 03:25 PM
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

Karen

Will we also receive the RFP to review early next week?

Please add Ray to your list.

FYI, I will be out of the office Aug 20th and returning Sept. 8th.

Thanks
George

From: Karen Bey [<mailto:Karen.Bey@lennar.com>]
Sent: Thursday, July 31, 2014 2:47 PM
To: Lo, Ferry (CII); Bridges, George (CII)
Cc: Kaslofsky, Thor (CII); Mark Luckhardt
Subject: RE: Candlestick Stadium Demolition & Abatement RFP

FYI -

Just wanted to let you know that we are planning to release the **Candlestick Stadium Demolition & Abatement** RFP next Friday, August 8th.

George/Thor - I'll have the OCA form completed for your review sometime Friday morning.

Karen Bey
Lennar Bay Area Urban
One Sansome St., Suite 3200
San Francisco, Ca 94104
Direct (415) 344-8868

From: [Sidney A. Martin](#)
To: [Lee, Raymond C. \(CII\)](#)
Cc: [Dorf Butler](#); jamilla.butler@yahoo.com; [Bridges, George \(CII\)](#)
Subject: Re: CAP BBQ Mixer
Date: Friday, August 22, 2014 11:53:31 AM

Thank you for the quick response, just let us know what you may need us to set up for you the day of the event.

Thanks,

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

On Friday, August 22, 2014 11:46 AM, "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org> wrote:

Sid,

Thanks! George is currently out of the office for a long deserved break but I'm sure one of us (if not both) would be certain to attend. Thanks also for helping us with outreach and offering to distribute notices of contracting opportunities. We'll provide a list closer to the event.

Ray

From: Sidney A. Martin [<mailto:smartfish52002@yahoo.com>]
Sent: Friday, August 22, 2014 11:32 AM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Dorf Butler; jamilla.butler@yahoo.com
Subject: CAP BBQ Mixer

Good Morning George and Ray,
The Lennar HPS CAP Program is having a BBQ Mixer on September 19th, 2014 at the HPS Sustainability Center (Frog Building), 451 Galvez Ave, SF 94124 from 3:30 PM to 6:30 PM. We are celebrating the CAP program first year of operation and honoring local contractors who have participated in our workshops over the year.

If you can fit this event in your schedule we would like to have you attend. We are only asking that you introduce yourself and the Agency, but if you would like to have a table set up for OCII, we can do that for you or maybe you could provide a list showing other projects coming up in the near future and we could put that on a table for OCII information. Which either option fit let us know how you would like it set up.

Some of the sponsors are City College's Architecture/Construction Manager Dept., Roberts Obayashi, Cahill Contractors, Nibbi Construction, Suffolk Construction and we will send a invite to the CAC Committee Members, Renaissance and CityBuild to attend as guest, not sponsors.

Thank you, Hope you can attend.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

From: [Lee, Raymond C. \(CII\)](#)
To: [Sidney A. Martin](#)
Cc: [Derf Butler](#); jamilla.butler@yahoo.com; [Bridges, George \(CII\)](#)
Subject: RE: CAP BBQ Mixer
Date: Friday, August 22, 2014 11:46:52 AM

Sid,

Thanks! George is currently out of the office for a long deserved break but I'm sure one of us (if not both) would be certain to attend. Thanks also for helping us with outreach and offering to distribute notices of contracting opportunities. We'll provide a list closer to the event.

Ray

From: Sidney A. Martin [<mailto:smartfish52002@yahoo.com>]
Sent: Friday, August 22, 2014 11:32 AM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Derf Butler; jamilla.butler@yahoo.com
Subject: CAP BBQ Mixer

Good Morning George and Ray,
The Lennar HPS CAP Program is having a BBQ Mixer on September 19th, 2014 at the HPS Sustainability Center (Frog Building), 451 Galvez Ave, SF 94124 from 3:30 PM to 6:30 PM. We are celebrating the CAP program first year of operation and honoring local contractors who have participated in our workshops over the year.

If you can fit this event in your schedule we would like to have you attend. We are only asking that you introduce yourself and the Agency, but if you would like to have a table set up for OCII, we can do that for you or maybe you could provide a list showing other projects coming up in the near future and we could put that on a table for OCII information. Which either option fit let us know how you would like it set up.

Some of the sponsors are City College's Architecture/Construction Manager Dept., Roberts Obayashi, Cahill Contractors, Nibbi Construction, Suffolk Construction and we will send a invite to the CAC Committee Members, Renaissance and CityBuild to attend as guest, not sponsors.

Thank you, Hope you can attend.

Sidney Martin
Contractor Liaison
Lennar - Hunter's Point Shipyard
Construction Assistance Program
(415) 760-6746 Cell
(415) 549-7393 CAP Office
(415) 549-7394 Fax

From: [Dorf Butler](#)
To: ["Cheryl M. Smith"](#)
Cc: ["Terry Mitchell"](#); George.Bridges@SFGOV.ORG; Thor.Kaslofsky@sfgov.org
Subject: RE: CAP Interviews
Date: Tuesday, June 18, 2013 1:58:00 PM

We are honored to be one of the teams selected for interviews, and we are confirming our attendance for Thursday, June 20 at 3:15.

Sincerely,

Dorf Butler
Butler Enterprise Group, LLC

From: Cheryl M Smith [mailto:Cheryl.M.Smith@lennar.com]
Sent: Tuesday, June 18, 2013 1:45 PM
To: Dorf@butlereg.com
Cc: Terry Mitchell; George.Bridges@SFGOV.ORG; Thor.Kaslofsky@sfgov.org
Subject: CAP Interviews

Mr. Butler,

Congratulations - Your teams' proposal scored at the level to be invited in for a team presentation and interview.

Your presentation should be no more than 20 minutes and focus on the Construction Assistance Program as follows:

- how will the key elements of the program be implemented
- describe the day to day operations
- identify the skill ability of the on site staff (do not re-state qualifications of principals - that information was in the proposals)
- describe how your team will present a cohesive unit to the community (seamless performance)
- explain your proposed budget
- if you are a collaboration - who will be the signatory firm on contract with Lennar

Please be prepared for a 20 minute Q&A session after your presentation - the panel may ask questions from your proposal and or your presentation. Also note we will not accept any additional written materials at the interviews but may request other information prior to our final selection.

Your team is scheduled for: Thursday, June 20 at 3:15p
Lennar Urban, One California Street,
Suite 2700, SF

Please confirm this appointment via e-mail

Thanks
Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: [Landon Browning](#)
To: [Landon Browning](#)
Cc: [Chuck Palley](#); abaradaran@cahill-sf.com; [Cheryl M Smith](#); Derf@butlereg.com; [Terry Mitchell](#); [Bridges, George](#)
Subject: Re: Contracting Policy requirements
Date: Tuesday, October 22, 2013 3:33:33 PM

Including George this time, re advertising below.



Landon Browning
Acquisitions Manager
Lennar Corporation

landon.browning@lennar.com
www.lennarurban.com

Office Phone: 415-995-4811
Cell Phone: 415-716-6154
FAX Number: 415-995-1778

One California Street, Suite 2700
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Landon Browning/SANFRANCISCO/WEST/Lennar
To: Chuck Palley <cpalley@cahill-sf.com>
Cc: "abaradaran@cahill-sf.com" <abaradaran@cahill-sf.com>, Cheryl M Smith <Cheryl.M.Smith@lennar.com>, "Derf@butlereg.com" <Derf@butlereg.com>, Terry Mitchell <Terry.Mitchell@lennar.com>
Date: 10/22/2013 03:27 PM
Subject: Re: Contracting Policy requirements

Chuck and Terry

below are our advertising contacts.

| |
|--|
| SF Examiner |
| sliss@sfexaminer.com |
| Samuel Liss |
| 415-359-2814 |
| |
| Small Business Exchange |
| nvo@sbeinc.com |
| Nabil Vo |
| 800-800-8534 |
| |
| Sun Reporter |
| sunreporter@sbcglobal.net |
| Amelia Ashley-Ward |
| 415-671-1000 |



Landon Browning
Acquisitions Manager
Lennar Corporation

landon.browning@lennar.com
www.lennarurban.com

Office Phone: 415-995-4811
Cell Phone: 415-716-6154
FAX Number: 415-995-1778

One California Street, Suite 2700
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Chuck Palley <cpalley@cahill-sf.com>
To: Cheryl M Smith <Cheryl.M.Smith@lennar.com>
Cc: "abaradaran@cahill-sf.com" <abaradaran@cahill-sf.com>, "Derf@butlereg.com" <Derf@butlereg.com>, Landon Browning <Landon.Browning@lennar.com>, Terry Mitchell <Terry.Mitchell@lennar.com>
Date: 10/22/2013 03:23 PM
Subject: Re: Contracting Policy requirements

Hi Cheryl,

Yes, we are committed to working to maximize local contracting and will engage proactively with you, Derf, Terry and others to promote local sub opportunities. We know that early effort and planning is what will make this successful and we commit to that.

I look forward to meeting you soon.

Thanks

Chuck Palley

On Oct 22, 2013, at 12:38 PM, Cheryl M Smith <Cheryl.M.Smith@lennar.com> wrote:

Chuck and Arash,

I regret that I was not able to attend the meeting in person this morning. It was difficult to hear you all this morning but I did hear that you are committed to working collectively so we all meet our local contracting goals. To that end I have attached a summary of the BVHP ECP, the policy for selecting contractors, and our RFP outreach form - please review these documents and let me know if you have any questions.

Please note that this project has a First Priority to BVHP contractors, second to San Francisco contractors, and finally all other SBE's on all construction, and professional services opportunities.

You are now aware of the Construction Assistance Program operated by Derf Butler and team, this program is a community benefit program and is in place to 1) assist local contractors in gaining access to opportunities on the Hunters Point Shipyard 2) to support t us and our General Contractors in meeting the BVHP Policy goals. The program is only successful if we are all aware of what's happening on the project so please keep us engaged by adding Terry Mitchell, Derf Butler, and myself to all correspondence related to contracting opportunities on your work at the HPS.

I look forward to working with the Cahill team.

Thanks

Cheryl

Cheryl Smith,

Director of Community Affairs

Lennar Urban

One California Street, #2700

San Francisco, CA 94111

(415) 344-8848

<Agency's Policy for Selecting Contractors.pdf>

<BVHP Employment & Contracting Policy Summary.pdf>

<RFP OUTREACH Form 2013.pdf>

From: [Karen Bey](#)
To: [Lee, Raymond \(CII\)](#); [Lo, Ferry \(CII\)](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [Mark Luckhardt](#); [La Shon Walker](#); [Dorf Butler](#)
Subject: RE: CP Center Surcharge RFP - Addendum 4
Date: Wednesday, April 15, 2015 4:34:47 PM
Attachments: [Addendum 4.pdf](#)

Hi Ray/Ferry,

Please post the attached Addendum 4 to the OCII website.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, April 10, 2015 1:56 PM
To: 'Lo, Ferry (CII)'; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Dorf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 3 to the OCII website? **Please note, it includes the Q&A log thru 4/3/2015.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, April 02, 2015 2:49 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Dorf Butler

Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Attachment added, Due changed to 4/23/15

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, April 02, 2015 2:18 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 2 to the OCII website? **Please note, the bid due date has been extended to April 23, 2015 @ 2:00 PM.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Monday, March 30, 2015 2:59 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Added and replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, March 30, 2015 2:15 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 1 to the OCII website? In addition, please post the attached updated Links to Box to the OCII website. It includes the links to Addendum 1.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Tuesday, March 24, 2015 3:59 PM
To: Karen Bey; Lee, Raymond C. (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 24, 2015 3:43 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached)? It includes the pre-bid sign in sheets and related business cards for the meeting held today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 5:44 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Lo, Ferry (CII)
Subject: RE: CP Center Surcharge RFP

The solicitation is posted:
<http://www.sfocii.org/index.aspx?page=127>

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9237>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 4:20 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Attached are the Links to the RFP files on box.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Tuesday, March 10, 2015 3:49 PM
To: 'Lee, Raymond C. (CII)'; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Great, thanks. And yes, I'm working on that now. Also, please see the revised P-325 form. I've included Att 5 which was missing until now.

Thanks!

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 3:39 PM
To: Karen Bey; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Karen,

The form looks fine...I'm available for the pre-bid on March 24, 10 am. Will you be sending us the

RFP documents or link to the documents for posting?

Thanks,
Ray

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 3:19 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Please take a look at the attached P-325 Form and let me know if it's approved. Once you approve, we'll be ready to post the RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, March 09, 2015 4:57 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Sounds good.

Does 10:00am on March 24 work for you all to do the prebid?

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Monday, March 09, 2015 2:57 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark,

The SBE policy is correct. Regarding funding, we wanted to double-check that there isn't any public funds as a precaution.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, March 09, 2015 12:59 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Hi Ray-

I just incorporated all of your changes into the document. Is there a new SBO Policy with the new name? The attachment I am using for this is the attached document.

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, March 06, 2015 5:36 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 05, 2015 5:12 PM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Karen Bey
Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lee, Raymond \(CII\)](#)
To: [Karen Bey](#); [Lo, Ferry \(CII\)](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [Mark Luckhardt](#); [La Shon Walker](#); [Dorf Butler](#)
Subject: RE: CP Center Surcharge RFP - Addendum 4
Date: Wednesday, April 15, 2015 4:56:36 PM

Addendum 4 has been posted:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9237>

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Wednesday, April 15, 2015 4:35 PM
To: Lee, Raymond (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Dorf Butler
Subject: RE: CP Center Surcharge RFP - Addendum 4

Hi Ray/Ferry,

Please post the attached Addendum 4 to the OCII website.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Friday, April 10, 2015 1:56 PM
To: 'Lo, Ferry (CII)'; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Dorf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 3 to the OCII website? **Please note, it includes the Q&A log thru 4/3/2015.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]

Sent: Thursday, April 02, 2015 2:49 PM

To: Karen Bey; Lee, Raymond (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler

Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Attachment added, Due changed to 4/23/15

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]

Sent: Thursday, April 02, 2015 2:18 PM

To: Lo, Ferry (CII); Lee, Raymond (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler

Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 2 to the OCII website? **Please note, the bid due date has been extended to April 23, 2015 @ 2:00 PM.**

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]

Sent: Monday, March 30, 2015 2:59 PM

To: Karen Bey; Lee, Raymond (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt

Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Added and replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]

Sent: Monday, March 30, 2015 2:15 PM

To: Lo, Ferry (CII); Lee, Raymond (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt

Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 1 to the OCII website? In addition, please post the attached updated Links to Box to the OCII website. It includes the links to Addendum 1.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Tuesday, March 24, 2015 3:59 PM
To: Karen Bey; Lee, Raymond C. (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 24, 2015 3:43 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached)? It includes the pre-bid sign in sheets and related business cards for the meeting held today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 5:44 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Lo, Ferry (CII)
Subject: RE: CP Center Surcharge RFP

The solicitation is posted:

<http://www.sfocii.org/index.aspx?page=127>

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9237>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 4:20 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Attached are the Links to the RFP files on box.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Tuesday, March 10, 2015 3:49 PM
To: 'Lee, Raymond C. (CII)'; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Great, thanks. And yes, I'm working on that now. Also, please see the revised P-325 form. I've included Att 5 which was missing until now.

Thanks!

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]

Sent: Tuesday, March 10, 2015 3:39 PM
To: Karen Bey; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Karen,

The form looks fine...I'm available for the pre-bid on March 24, 10 am. Will you be sending us the RFP documents or link to the documents for posting?

Thanks,
Ray

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 3:19 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Please take a look at the attached P-325 Form and let me know if it's approved. Once you approve, we'll be ready to post the RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, March 09, 2015 4:57 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Sounds good.

Does 10:00am on March 24 work for you all to do the prebid?

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Monday, March 09, 2015 2:57 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark,

The SBE policy is correct. Regarding funding, we wanted to double-check that there isn't any public funds as a precaution.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, March 09, 2015 12:59 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Hi Ray-

I just incorporated all of your changes into the document. Is there a new SBO Policy with the new name? The attachment I am using for this is the attached document.

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, March 06, 2015 5:36 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 05, 2015 5:12 PM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Karen Bey
Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Karen Bey](#)
To: [Lo, Ferry \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [Mark Luckhardt](#); [La Shon Walker](#); [Derf Butler](#)
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box
Date: Friday, April 10, 2015 1:56:27 PM
Attachments: [Addendum 3.pdf](#)

Hi Ray/Ferry,

Can you post the attached Addendum 3 to the OCII website? **Please note, it includes the Q&A log thru 4/3/2015.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Thursday, April 02, 2015 2:49 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Attachment added, Due changed to 4/23/15

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Thursday, April 02, 2015 2:18 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 2 to the OCII website? **Please note, the bid due date has been extended to April 23, 2015 @ 2:00 PM.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104

karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Monday, March 30, 2015 2:59 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Added and replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, March 30, 2015 2:15 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 1 to the OCII website? In addition, please post the attached updated Links to Box to the OCII website. It includes the links to Addendum 1.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Tuesday, March 24, 2015 3:59 PM
To: Karen Bey; Lee, Raymond C. (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 24, 2015 3:43 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached)? It includes the pre-bid sign in sheets and related business cards for the meeting held today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 5:44 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Lo, Ferry (CII)
Subject: RE: CP Center Surcharge RFP

The solicitation is posted:
<http://www.sfocii.org/index.aspx?page=127>
<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9237>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 4:20 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Attached are the Links to the RFP files on box.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Tuesday, March 10, 2015 3:49 PM
To: 'Lee, Raymond C. (CII)'; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Great, thanks. And yes, I'm working on that now. Also, please see the revised P-325 form. I've included Att 5 which was missing until now.

Thanks!

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 3:39 PM
To: Karen Bey; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Karen,

The form looks fine...I'm available for the pre-bid on March 24, 10 am. Will you be sending us the RFP documents or link to the documents for posting?

Thanks,
Ray

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 3:19 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Please take a look at the attached P-325 Form and let me know if it's approved. Once you approve, we'll be ready to post the RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, March 09, 2015 4:57 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Sounds good.

Does 10:00am on March 24 work for you all to do the prebid?

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Monday, March 09, 2015 2:57 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark,

The SBE policy is correct. Regarding funding, we wanted to double-check that there isn't any public funds as a precaution.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, March 09, 2015 12:59 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Hi Ray-

I just incorporated all of your changes into the document. Is there a new SBO Policy with the new name? The attachment I am using for this is the attached document.

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, March 06, 2015 5:36 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)

Subject: RE: CP Center Surcharge RFP

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]

Sent: Thursday, March 05, 2015 5:12 PM

To: Bridges, George (CII); Lee, Raymond C. (CII)

Cc: Karen Bey

Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lo, Ferry \(CII\)](#)
To: [Karen Bey](#); [Lee, Raymond \(CII\)](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [Mark Luckhardt](#); [La Shon Walker](#); [Derf Butler](#)
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box
Date: Thursday, April 02, 2015 2:49:09 PM

Attachment added, Due changed to 4/23/15

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Thursday, April 02, 2015 2:18 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 2 to the OCII website? **Please note, the bid due date has been extended to April 23, 2015 @ 2:00 PM.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Monday, March 30, 2015 2:59 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Added and replaced

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Monday, March 30, 2015 2:15 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 1 to the OCII website? In addition, please post the attached updated Links to Box to the OCII website. It includes the links to Addendum 1.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Tuesday, March 24, 2015 3:59 PM
To: Karen Bey; Lee, Raymond C. (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 24, 2015 3:43 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached)? It includes the pre-bid sign in sheets and related business cards for the meeting held today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 5:44 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Lo, Ferry (CII)
Subject: RE: CP Center Surcharge RFP

The solicitation is posted:

<http://www.sfocii.org/index.aspx?page=127>

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9237>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]

Sent: Tuesday, March 10, 2015 4:20 PM

To: Lee, Raymond C. (CII); Lo, Ferry (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt

Subject: RE: CP Center Surcharge RFP

Hi Ray,

Attached are the Links to the RFP files on box.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: Karen Bey

Sent: Tuesday, March 10, 2015 3:49 PM

To: 'Lee, Raymond C. (CII)'; Lo, Ferry (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt

Subject: RE: CP Center Surcharge RFP

Hi Ray,

Great, thanks. And yes, I'm working on that now. Also, please see the revised P-325 form. I've included Att 5 which was missing until now.

Thanks!

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]

Sent: Tuesday, March 10, 2015 3:39 PM

To: Karen Bey; Lo, Ferry (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt

Subject: RE: CP Center Surcharge RFP

Karen,

The form looks fine...I'm available for the pre-bid on March 24, 10 am. Will you be sending us the RFP documents or link to the documents for posting?

Thanks,
Ray

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 3:19 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Please take a look at the attached P-325 Form and let me know if it's approved. Once you approve, we'll be ready to post the RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, March 09, 2015 4:57 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Sounds good.

Does 10:00am on March 24 work for you all to do the prebid?

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Monday, March 09, 2015 2:57 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark,

The SBE policy is correct. Regarding funding, we wanted to double-check that there isn't any public funds as a precaution.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, March 09, 2015 12:59 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Hi Ray-

I just incorporated all of your changes into the document. Is there a new SBO Policy with the new name? The attachment I am using for this is the attached document.

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, March 06, 2015 5:36 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 05, 2015 5:12 PM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Karen Bey
Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Karen Bey](#)
To: [Lo, Ferry \(CII\)](#); [Lee, Raymond \(CII\)](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [Mark Luckhardt](#); [La Shon Walker](#); [Dorf Butler](#)
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box
Date: Thursday, April 02, 2015 2:18:51 PM
Attachments: [Addendum 2.pdf](#)

Hi Ray/Ferry,

Can you post the attached Addendum 2 to the OCII website? **Please note, the bid due date has been extended to April 23, 2015 @ 2:00 PM.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Monday, March 30, 2015 2:59 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Added and replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, March 30, 2015 2:15 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 1 to the OCII website? In addition, please post the attached updated Links to Box to the OCII website. It includes the links to Addendum 1.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]

Sent: Tuesday, March 24, 2015 3:59 PM

To: Karen Bey; Lee, Raymond C. (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt

Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]

Sent: Tuesday, March 24, 2015 3:43 PM

To: Lee, Raymond C. (CII); Lo, Ferry (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt

Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached)? It includes the pre-bid sign in sheets and related business cards for the meeting held today.

Thanks!

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]

Sent: Tuesday, March 10, 2015 5:44 PM

To: Karen Bey; Mark Luckhardt

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Lo, Ferry (CII)

Subject: RE: CP Center Surcharge RFP

The solicitation is posted:

<http://www.sfocii.org/index.aspx?page=127>

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9237>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]

Sent: Tuesday, March 10, 2015 4:20 PM

To: Lee, Raymond C. (CII); Lo, Ferry (CII)

Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Attached are the Links to the RFP files on box.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Tuesday, March 10, 2015 3:49 PM
To: 'Lee, Raymond C. (CII)'; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Great, thanks. And yes, I'm working on that now. Also, please see the revised P-325 form. I've included Att 5 which was missing until now.

Thanks!

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 3:39 PM
To: Karen Bey; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Karen,

The form looks fine...I'm available for the pre-bid on March 24, 10 am. Will you be sending us the RFP documents or link to the documents for posting?

Thanks,
Ray

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 3:19 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Please take a look at the attached P-325 Form and let me know if it's approved. Once you approve, we'll be ready to post the RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, March 09, 2015 4:57 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Sounds good.

Does 10:00am on March 24 work for you all to do the prebid?

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Monday, March 09, 2015 2:57 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark,

The SBE policy is correct. Regarding funding, we wanted to double-check that there isn't any public funds as a precaution.

Thanks,

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, March 09, 2015 12:59 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Hi Ray-

I just incorporated all of your changes into the document. Is there a new SBO Policy with the new name? The attachment I am using for this is the attached document.

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, March 06, 2015 5:36 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Thursday, March 05, 2015 5:12 PM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Karen Bey
Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lo, Ferry \(CII\)](#)
To: [Karen Bey](#); [Lee, Raymond \(CII\)](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#); [Mark Luckhardt](#); [La Shon Walker](#); [Derf Butler](#)
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box
Date: Friday, April 10, 2015 3:42:02 PM

Added

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Friday, April 10, 2015 1:56 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 3 to the OCII website? **Please note, it includes the Q&A log thru 4/3/2015.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [mailto:ferry.lo@sfgov.org]
Sent: Thursday, April 02, 2015 2:49 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Attachment added, Due changed to 4/23/15

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Thursday, April 02, 2015 2:18 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt; La Shon Walker; Derf Butler
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 2 to the OCII website? **Please note, the bid due date has been extended to April 23, 2015 @ 2:00 PM.**

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Monday, March 30, 2015 2:59 PM
To: Karen Bey; Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Added and replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Monday, March 30, 2015 2:15 PM
To: Lo, Ferry (CII); Lee, Raymond (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you post the attached Addendum 1 to the OCII website? In addition, please post the attached updated Links to Box to the OCII website. It includes the links to Addendum 1.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lo, Ferry (CII) [<mailto:ferry.lo@sfgov.org>]
Sent: Tuesday, March 24, 2015 3:59 PM
To: Karen Bey; Lee, Raymond C. (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Replaced

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 24, 2015 3:43 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP - Pre-Bid Conference Attendance Sheets & Business Cards - Updated Links to Box

Hi Ray/Ferry,

Can you please post the updated Links to Box to the OCII website (see attached)? It includes the pre-bid sign in sheets and related business cards for the meeting held today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 5:44 PM
To: Karen Bey; Mark Luckhardt
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Lo, Ferry (CII)
Subject: RE: CP Center Surcharge RFP

The solicitation is posted:

<http://www.sfocii.org/index.aspx?page=127>

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=9237>

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 4:20 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Attached are the Links to the RFP files on box.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Tuesday, March 10, 2015 3:49 PM
To: 'Lee, Raymond C. (CII)'; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Great, thanks. And yes, I'm working on that now. Also, please see the revised P-325 form. I've included Att 5 which was missing until now.

Thanks!

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Tuesday, March 10, 2015 3:39 PM
To: Karen Bey; Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Karen,

The form looks fine...I'm available for the pre-bid on March 24, 10 am. Will you be sending us the RFP documents or link to the documents for posting?

Thanks,
Ray

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, March 10, 2015 3:19 PM
To: Lee, Raymond C. (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); Bridges, George (CII); Mark Luckhardt
Subject: RE: CP Center Surcharge RFP

Hi Ray,

Please take a look at the attached P-325 Form and let me know if it's approved. Once you approve,

we'll be ready to post the RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, March 09, 2015 4:57 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Sounds good.

Does 10:00am on March 24 work for you all to do the prebid?

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Monday, March 09, 2015 2:57 PM
To: Mark Luckhardt; Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Mark,

The SBE policy is correct. Regarding funding, we wanted to double-check that there isn't any public funds as a precaution.

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, March 09, 2015 12:59 PM
To: Lee, Raymond C. (CII); Karen Bey
Cc: McKinney, Kasheica (CII); Bridges, George (CII)
Subject: RE: CP Center Surcharge RFP

Hi Ray-

I just incorporated all of your changes into the document. Is there a new SBO Policy with the new name? The attachment I am using for this is the attached document.

From: Lee, Raymond C. (CII) [<mailto:raymond.c.lee@sfgov.org>]

Sent: Friday, March 06, 2015 5:36 PM

To: Mark Luckhardt; Karen Bey

Cc: McKinney, Kasheica (CII); Bridges, George (CII)

Subject: RE: CP Center Surcharge RFP

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]

Sent: Thursday, March 05, 2015 5:12 PM

To: Bridges, George (CII); Lee, Raymond C. (CII)

Cc: Karen Bey

Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

p: 415.247.2933

f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lee, Raymond C. \(CII\)](#)
To: [Mark Luckhardt](#); [Karen Bey](#)
Cc: [McKinney, Kasheica \(CII\)](#); [Bridges, George \(CII\)](#)
Subject: RE: CP Center Surcharge RFP
Date: Friday, March 06, 2015 5:35:37 PM
Attachments: [Lennar_CP020304 Bid Gen. Cond. DRAFT2.doc](#)

Mark and Karen,

Please see tracked changes for our edits and coordinate with us on pre-bid meeting and proposal due dates.

For clarity, will this contract be funded with public funds, e.g. DPW, etc.? If yes, we may need to insert additional language regarding bidder registration for public works. Please let us know.

Thanks,
Ray

From: Mark Luckhardt [mailto:Mark.Luckhardt@Lennar.com]
Sent: Thursday, March 05, 2015 5:12 PM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Karen Bey
Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Lee, Raymond C. \(CII\)](#)
To: [Mark Luckhardt](#); [Bridges, George \(CII\)](#)
Cc: [Karen Bey](#)
Subject: RE: CP Center Surcharge RFP
Date: Monday, March 09, 2015 9:46:07 AM
Attachments: [RE CP Center Surcharge RFP.msg](#)
[Construction Workforce Hire Policy.docx](#)

Mark,

Please see attachment for comments. I don't recall handing out anything during the pre-bid...I think the handout was for the pre-construction, workforce kick-off meeting (?). Anyway, attached is a copy in case there's any language you want to use.

Ray

From: Mark Luckhardt [mailto:Mark.Luckhardt@Lennar.com]
Sent: Monday, March 09, 2015 9:28 AM
To: Bridges, George (CII); Lee, Raymond C. (CII)
Cc: Karen Bey
Subject: RE: CP Center Surcharge RFP

Hi George and Ray-

Have you had a chance to read through this? I am hoping to get this posted early tomorrow.

Ray-

You had a handout you passed around at our last pre-bid. Could you send that through in an electronic format? I may copy and paste portions of that into the spec if that would be OK.

From: Mark Luckhardt
Sent: Thursday, March 05, 2015 5:12 PM
To: George Bridges; 'Raymond C. Lee'
Cc: 'Karen Bey (karen.bey@lennar.com)'
Subject: CP Center Surcharge RFP

Hi George and Ray-

Attached is a draft of the CP center Surcharge RFP we intend to post early next week. The technical sections will be modified, but the general sections should be updated. Any yellow indicates updates still needed. Can you review and provide any feedback so we can plan on sending to Ferry on Monday or Tue next week?

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Jackson, Prentiss \(MYR\)](#)
To: [Derrick Cooper](#); [Mark Luckhardt](#); [Pete McKean](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [Richard Medeghini](#); [Woo, Raymond](#); [Dustin Rieger](#); [La Shon Walker](#); [derf@butlereg.com](#); [Smothers, Andrew \(REC\)](#); [Gay, Michael \(REC\)](#); [Nim, Ken](#); [Moy, Barbara](#); [Jeffrey Martin](#); [Jermaine Smith](#); [Cwike@anvilbuilders.com](#); [apeart@anvilbuilders.com](#); [gsilveira@anvilbuilders.com](#); [cgunning@anvilbuilders.com](#)
Subject: RE: CP-01 Infrastructure Pre-Con Meeting
Date: Thursday, November 06, 2014 1:13:58 PM

I can attend but will be late.

Prentiss A. Jackson, Jr.
CityBuild Employment Liaison
City and County of San Francisco
1 South Van Ness, 5th Floor
(415) 701-4831 (Direct)
(415) 701-4848 (Main)
www.workforcedevelopmentsf.org

From: Derrick Cooper [dcooper@hollinsconsult.com]
Sent: Thursday, November 6, 2014 10:50 AM
To: Mark Luckhardt; Pete McKean; Lee, Raymond C. (CII); Bridges, George (CII); Richard Medeghini; Woo, Raymond; Dustin Rieger; La Shon Walker; Jackson, Prentiss (MYR); derf@butlereg.com; Smothers, Andrew (REC); Gay, Michael (REC); Nim, Ken; Moy, Barbara; Jeffrey Martin; Jermaine Smith; Cwike@anvilbuilders.com; apeart@anvilbuilders.com; gsilveira@anvilbuilders.com; cgunning@anvilbuilders.com
Subject: CP-01 Infrastructure Pre-Con Meeting

All,
Please let me know if you are available Thursday 11/13/14 for the CP-01 Infrastructure Preconstruction Meeting at 2:30 PM. Potential meeting location will be the office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. All please confirm whether you are available? With this many attendees required, your flexibility to accommodate the schedule is appreciated. I will send out an invitation once it appears that the time will work.

Thanks

--

Derrick Cooper
Hollins Consulting, Inc (HCI)
(510) 499-6260<tel:%28510%29%20499-6260>

From: [Lee, Raymond C.](#)
To: [Bridges, George \(OCII\)](#)
Subject: RE: CP-01 Surcharge Pre-Con Meeting
Date: Tuesday, April 29, 2014 2:06:02 PM

George,

Let's both go...I'd like to attend, at least the first few times, to get a sense of the meetings.

Thanks,

Ray

From: Bridges, George (OCII)
Sent: Tuesday, April 29, 2014 12:06 PM
To: Lee, Raymond C.
Subject: Re: CP-01 Surcharge Pre-Con Meeting

Raymond

I can attend this meeting tomorrow. Let me know if you will also attend ok?

George

On Apr 29, 2014, at 9:03 AM, "Lee, Raymond C." <raymond.c.lee@sfgov.org> wrote:

George,

I can attend the pre-construction meeting while you attend the pre-bid tomorrow. Can you provide me a short script of what you normally present at the pre-con meeting?

Thanks,

Ray

From: Bridges, George (OCII)
Sent: Tuesday, April 29, 2014 8:58 AM
To: Mark Luckhardt
Cc: Bronson Johnson; Lee, Raymond C.; Kaslofsky, Thor (OCII); Lawson, Wells (MYR); Nim, Ken; Jackson, Prentiss (MYR); Majors, Marc (MYR)
Subject: RE: CP-01 Surcharge Pre-Con Meeting

Mark

I know we had a kick-off pre-construction meeting to discuss the workforce needs on the project but I think it would be ideal if Ken Nim with CityBuild could attend the meeting tomorrow as well as Thor if he is available.

I have an 11am pre-bid for Blocks 56/57 at the HPSY so I more than likely will not be

able to attend. I will check-in with my supervisor, Raymond Lee to see if he is able to attend.

George

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]

Sent: Monday, April 28, 2014 9:30 AM

To: Bronson Johnson; Karen Bey; Jermaine Smith; Jeffrey C Martin; wil@evansbrothers.com; jose@evansbrothers.com; Pete McKean; ghollins@hollinsconsult.com; richard_medeghini@tmi-cm.com; Bridges, George (OCII); Moy, Barbara (DPW); lchan@engeo.com; jfippin@engeo.com; rbrandt@geosyntec.com; JAustin@Geosyntec.com; RSeelbach@Geosyntec.com; derf@butlereg.com; LaShon.A.Walker@LennarCorporation.onmicrosoft.com

Subject: CP-01 Surcharge Pre-Con Meeting

Hello All-

I would like to schedule the pre-construction meeting for the CP-01 Surcharge project for 10:00am on Wednesday 4/30/14. We will meet at our offices at 1 California St, Ste 2700. Please respond with your availability, and an alternate time if this absolutely does not work. Due to the multiple parties attending, your accommodation of this meeting time is much appreciated.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Mark Luckhardt](#)
To: [Bridges, George \(OCII\)](#)
Cc: [Bronson Johnson](#); [Nim, Ken](#); [Majors, Marc \(MYR\)](#); [Jackson, Prentiss \(MYR\)](#); [Lee, Raymond C.](#); [Kaslofsky, Thor \(OCII\)](#); [Lawson, Wells \(MYR\)](#)
Subject: RE: CP-01 Surcharge Pre-Con Meeting
Date: Tuesday, April 29, 2014 10:31:07 AM

Hi George-

I received your voicemail. Yes, please extend the invite to OEWD and Citybuild as you see fit. Thanks.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: "Bridges, George (OCII)" <george.bridges@sfgov.org>
To: Mark Luckhardt <Mark.Luckhardt@lennar.com>
Cc: Bronson Johnson <Bronson.Johnson@Lennar.com>, "Lee, Raymond C." <raymond.c.lee@sfgov.org>, "Kaslofsky, Thor (OCII)" <thor.kaslofsky@sfgov.org>, "Lawson, Wells (MYR)" <wells.lawson@sfgov.org>, "Nim, Ken" <ken.nim@sfgov.org>, "Jackson, Prentiss (MYR)" <prentiss.jackson@sfgov.org>, "Majors, Marc (MYR)" <marc.majors@sfgov.org>
Date: 04/29/2014 08:58 AM
Subject: RE: CP-01 Surcharge Pre-Con Meeting

Mark

I know we had a kick-off pre-construction meeting to discuss the workforce needs on the project but I think it would be ideal if Ken Nim with CityBuild could attend the meeting tomorrow as well as Thor if he is available.

I have an 11am pre-bid for Blocks 56/57 at the HPSY so I more than likely will not be able to attend. I will check-in with my supervisor, Raymond Lee to see if he is able to attend.

George

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]
Sent: Monday, April 28, 2014 9:30 AM
To: Bronson Johnson; Karen Bey; Jermaine Smith; Jeffrey C Martin; wil@evansbrothers.com;

jose@evansbrothers.com; Pete McKean; ghollins@hollinsconsult.com; richard_medeghini@tmi-cm.com; Bridges, George (OCII); Moy, Barbara (DPW); lchan@engeo.com; jfippin@engeo.com; rbrandt@geosyntec.com; JAustin@Geosyntec.com; RSeelbach@Geosyntec.com; derf@butlereg.com; LaShon.A.Walker@LennarCorporation.onmicrosoft.com

Subject: CP-01 Surcharge Pre-Con Meeting

Hello All-

I would like to schedule the pre-construction meeting for the CP-01 Surcharge project for 10:00am on Wednesday 4/30/14. We will meet at our offices at 1 California St, Ste 2700. Please respond with your availability, and an alternate time if this absolutely does not work. Due to the multiple parties attending, your accommodation of this meeting time is much appreciated.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Lee, Raymond C.](#)
To: [Bridges, George \(OCII\)](#)
Subject: RE: CP-01 Surcharge Pre-Con Meeting
Date: Tuesday, April 29, 2014 9:03:46 AM

George,

I can attend the pre-construction meeting while you attend the pre-bid tomorrow. Can you provide me a short script of what you normally present at the pre-con meeting?

Thanks,

Ray

From: Bridges, George (OCII)
Sent: Tuesday, April 29, 2014 8:58 AM
To: Mark Luckhardt
Cc: Bronson Johnson; Lee, Raymond C.; Kaslofsky, Thor (OCII); Lawson, Wells (MYR); Nim, Ken; Jackson, Prentiss (MYR); Majors, Marc (MYR)
Subject: RE: CP-01 Surcharge Pre-Con Meeting

Mark

I know we had a kick-off pre-construction meeting to discuss the workforce needs on the project but I think it would be ideal if Ken Nim with CityBuild could attend the meeting tomorrow as well as Thor if he is available.

I have an 11am pre-bid for Blocks 56/57 at the HPSY so I more than likely will not be able to attend. I will check-in with my supervisor, Raymond Lee to see if he is able to attend.

George

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]
Sent: Monday, April 28, 2014 9:30 AM
To: Bronson Johnson; Karen Bey; Jermaine Smith; Jeffrey C Martin; wil@evansbrothers.com; jose@evansbrothers.com; Pete McKean; ghollins@hollinsconsult.com; richard_medeghini@tmi-cm.com; Bridges, George (OCII); Moy, Barbara (DPW); lchan@engeo.com; jfippin@engeo.com; rbrandt@geosyntec.com; JAustin@Geosyntec.com; RSeelbach@Geosyntec.com; derf@butlereg.com; LaShon.A.Walker@LennarCorporation.onmicrosoft.com
Subject: CP-01 Surcharge Pre-Con Meeting

Hello All-

I would like to schedule the pre-construction meeting for the CP-01 Surcharge project for 10:00am on Wednesday 4/30/14. We will meet at our offices at 1 California St, Ste 2700. Please respond with your availability, and an alternate time if this absolutely does not work. Due to the multiple parties attending, your accommodation of this meeting time is much appreciated.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com

www.lennar.com

c: 415.920.3482

p: 415.247.2933

f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Jeff Fippin](#)
To: [Mark Luckhardt](#); [Bronson Johnson](#); [Karen Bey](#); [Jermaine Smith](#); [Jeffrey C Martin](#); [wil@evansbrothers.com](#); [jose@evansbrothers.com](#); [Pete McKean](#); [ghollins@hollinsconsult.com](#); [richard_medeghini@tmi-cm.com](#); [Bridges, George \(OCII\)](#); [Moy, Barbara \(DPW\)](#); [Leroy Chan](#); [rbrandt@geosyntec.com](#); [JAustin@Geosyntec.com](#); [RSeelbach@Geosyntec.com](#); [derf@butlereg.com](#); [LaShon.A.Walker@LennarCorporation.onmicrosoft.com](#)
Subject: RE: CP-01 Surcharge Pre-Con Meeting
Date: Monday, April 28, 2014 10:29:53 AM

I am not available due to a previously scheduled conflict in Pleasanton until noon.

Leroy Chan can attend from ENGEO if this is the best day and time for the rest of the attendees.

Jeff Fippin, GE
Associate Engineer



ENGEO Incorporated
2010 Crow Canyon Place, Suite 250
San Ramon, CA 94583
(925) 395-2544 Phone
(925) 570-7970 Cell
www.engeo.com

From: Mark Luckhardt [mailto:Mark.Luckhardt@lennar.com]
Sent: Monday, April 28, 2014 9:30 AM
To: Bronson Johnson; Karen Bey; Jermaine Smith; Jeffrey C Martin; wil@evansbrothers.com; jose@evansbrothers.com; Pete McKean; ghollins@hollinsconsult.com; richard_medeghini@tmi-cm.com; Bridges, George; Barbara.Moy@sfdpw.org; Leroy Chan; Jeff Fippin; rbrandt@geosyntec.com; JAustin@Geosyntec.com; RSeelbach@Geosyntec.com; derf@butlereg.com; LaShon.A.Walker@LennarCorporation.onmicrosoft.com
Subject: CP-01 Surcharge Pre-Con Meeting

Hello All-

I would like to schedule the pre-construction meeting for the CP-01 Surcharge project for 10:00am on Wednesday 4/30/14. We will meet at our offices at 1 California St, Ste 2700. Please respond with your availability, and an alternate time if this absolutely does not work. Due to the multiple parties attending, your accommodation of this meeting time is much appreciated.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Mark Luckhardt](#)
To: [Mark Luckhardt](#)
Cc: [Moy, Barbara \(DPW\)](#); [Bronson Johnson](#); [derf@butlereg.com](#); [Bridges, George \(OCII\)](#); [ghollins@hollinsconsult.com](#); [JAustin@Geosyntec.com](#); [Jeffrey C. Martin](#); [Jermaine Smith](#); [jfippin@engeo.com](#); [jose@evansbrothers.com](#); [Karen Bey](#); [LaShon.A.Walker@LennarCorporation.onmicrosoft.com](#); [lchan@engeo.com](#); [Pete McKean](#); [rbrandt@geosyntec.com](#); [richard_medeghini@tmi-cm.com](#); [RSeelbach@Geosyntec.com](#); [wil@evansbrothers.com](#)
Subject: Re: CP-01 Surcharge Pre-Con Meeting
Date: Tuesday, April 29, 2014 5:52:31 PM
Attachments: [CP-01 Surcharge Pre-Con Meeting.pdf](#)

Hello All-

Please find the attached agenda for tomorrow's meeting. If you have anything to add before then, please let me know and I will include it. Thanks. See you tomorrow.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: Mark Luckhardt/SANFRANCISCO/WEST/Lennar
To: Bronson Johnson/SANFRANCISCO/WEST/Lennar@Lennar, Karen Bey/SANFRANCISCO/WEST/Lennar@Lennar, Jermaine Smith/SANFRANCISCO/WEST/Lennar@Lennar, Jeffrey C Martin/SANFRANCISCO/WEST/Lennar@Lennar, wil@evansbrothers.com, jose@evansbrothers.com, Pete McKean <pete_mckean@tmi-cm.com>, ghollins@hollinsconsult.com, richard_medeghini@tmi-cm.com, "Bridges, George" <george.bridges@sfgov.org>, Barbara.Moy@sfdpw.org, lchan@engeo.com, jfippin@engeo.com, rbrandt@geosyntec.com, JAustin@Geosyntec.com, RSeelbach@Geosyntec.com, derf@butlereg.com, LaShon.A.Walker@LennarCorporation.onmicrosoft.com
Date: 04/28/2014 09:29 AM
Subject: CP-01 Surcharge Pre-Con Meeting

Hello All-

I would like to schedule the pre-construction meeting for the CP-01 Surcharge project for 10:00am on Wednesday 4/30/14. We will meet at our offices at 1 California St, Ste 2700. Please respond with your availability, and an alternate time if this absolutely does not work. Due to the multiple parties attending, your accommodation of this meeting time is much appreciated.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Moy, Barbara](#)
To: [Mark Luckhardt](#)
Cc: [Bronson Johnson](#); derf@butlereg.com; [Bridges, George \(OCII\)](#); ghollins@hollinsconsult.com; JAustin@Geosyntec.com; [Jeffrey C Martin](#); [Jermaine Smith](#); jfippin@engeo.com; jose@evansbrothers.com; [Karen Bey](#); LaShon.A.Walker@LennarCorporation.onmicrosoft.com; lchan@engeo.com; [Pete McKean](#); rbrandt@geosyntec.com; richard_medeghini@tmi-cm.com; RSeelbach@Geosyntec.com; wil@evansbrothers.com; [Yee, Ed \(DPW\)](#)
Subject: RE: CP-01 Surcharge Pre-Con Meeting
Date: Tuesday, April 29, 2014 5:55:34 PM
Attachments: [CP-01 Surcharge Pre-Con Meeting.pdf](#)

Ed Yee, DPW CM will also be attending the meeting

Thanks

Barbara

From: Mark Luckhardt [mailto:Mark.Luckhardt@lennar.com]
Sent: Tuesday, April 29, 2014 5:52 PM
To: Mark Luckhardt
Cc: Moy, Barbara; Bronson Johnson; derf@butlereg.com; Bridges, George; ghollins@hollinsconsult.com; JAustin@Geosyntec.com; Jeffrey C Martin; Jermaine Smith; jfippin@engeo.com; jose@evansbrothers.com; Karen Bey; LaShon.A.Walker@LennarCorporation.onmicrosoft.com; lchan@engeo.com; Pete McKean; rbrandt@geosyntec.com; richard_medeghini@tmi-cm.com; RSeelbach@Geosyntec.com; wil@evansbrothers.com
Subject: Re: CP-01 Surcharge Pre-Con Meeting

Hello All-

Please find the attached agenda for tomorrow's meeting. If you have anything to add before then, please let me know and I will include it. Thanks. See you tomorrow.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: Mark Luckhardt/SANFRANCISCO/WEST/Lennar
To: Bronson Johnson/SANFRANCISCO/WEST/Lennar@Lennar, Karen Bey/SANFRANCISCO/WEST/Lennar@Lennar, Jermaine Smith/SANFRANCISCO/WEST/Lennar@Lennar, Jeffrey C Martin/SANFRANCISCO/WEST/Lennar@Lennar, wil@evansbrothers.com,

jose@evansbrothers.com, Pete McKean <pete_mckean@tmi-cm.com>, ghollins@hollinsconsult.com, richard_medeghini@tmi-cm.com,
"Bridges, George" <george.bridges@sfgov.org>, Barbara.Moy@sfdpw.org, lchan@engeo.com, jfippin@engeo.com,
rbrandt@geosyntec.com, JAustin@Geosyntec.com, RSeelbach@Geosyntec.com, derf@butlereq.com,
LaShon.A.Walker@LennarCorporation.onmicrosoft.com

Date: 04/28/2014 09:29 AM
Subject: CP-01 Surcharge Pre-Con Meeting

Hello All-

I would like to schedule the pre-construction meeting for the CP-01 Surcharge project for 10:00am on Wednesday 4/30/14. We will meet at our offices at 1 California St, Ste 2700. Please respond with your availability, and an alternate time if this absolutely does not work. Due to the multiple parties attending, your accommodation of this meeting time is much appreciated.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Yolanda Jones](#)
To: [Mark Luckhardt](#); alan@anvilbuilders.com
Cc: [Danny Cooke](#); [Bridges, George \(OCII\)](#); derf@butlereg.com
Subject: RE: CP-01 Surcharge Project
Date: Monday, March 31, 2014 3:49:23 PM
Attachments: [image001.png](#)
Importance: High

Mark,

Thank you for responding back.

I had an interesting conversation with Alan Guy over at Anvil.

I told him I had been trying to reach him at least 6 times to be exact. His comment to me was "Did you leave me a message on my desk phone?" I told him yes, he then stated "Oh I never check those messages, only my cell phone.

Even though Scott he said prepared the bid, Alan is a point person with Anvil.

I have met with H.T. and Alan before at their Bayview office, and also met the lovely black lady name Crystal who recently moved to the area on the Section 8 Housing Program.

This may mean nothing now. But I clearly see this being like R.O., did Anvil truly reach out to the community? I know I personally reached out to them through Alan and never got a callback. Also to go a step further Mike Ghiolliti made an open statement at a meeting that I attended and said he felt Blacks should be a bid item since firms have to use them. Later on in the meeting I spoke to Mike about that statement and he said how I took it is not what he meant.

I really hope that Lennar looks at the winning four teams deep and even if none of the firms listed my firm, you win some, you lose some. However I personally know that it is not that home grown left in Bayview.

And I hope that Anvil if chosen utilizes the District 10 firms that are out there.

Or this will be another situation like what is presently going on now with R/O.

It is my hope that whatever firm is chosen Blacks from District 10 be treated fairly **AND NOT LIKE BID ITEMS!**

Thank you for your time.

Mrs. Yolanda Jones

President/CEO



*280 Newhall Street
San Francisco, California 94124
415 647-2682 office
415 647-2683 fax
415 240-9857 cell*

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]

Sent: Thursday, March 27, 2014 10:40 AM

To: Yolanda Jones

Cc: Danny Cooke

Subject: CP-01 Surcharge Project

Hi Yolanda-

We will be sending out notifications to all bidders early next week as to the status of the Contract Award.

If you or the prime you bid with have not been contacted already, your proposal was not in the top 4. Feel free to contact us should you have any questions. We have a lot more work coming up in the near future, with the next project being the Gillman Sewer replacement and Stage 2 of the surcharging work.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com

www.lennar.com

c: 415.920.3482

p: 415.247.2933

f: 415.995.1778

One California St., Ste 2700
San Francisco, CA 94111

From: [Mark Luckhardt](#)
To: [Lee, Raymond \(CII\)](#); [Karen Bey](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)
Date: Wednesday, July 22, 2015 5:24:06 PM

Hi Ray-

Here is the information:

Job Name: *CP-02, 03, 04 Demolition, Mass Grading, and Surcharge*

Job Location: *490 James Town Ave, San Francisco CA*

Advertising Date: *3/24/15*

Bid Date: *4/23/15*

Contract Award Date: *6/16/15*

Estimated Start (NTP): *6/16/15*

Estimated End Date of project: *October 2016*

Contractor (awardee): *DeSilva Gates*

Contract Amount: *\$13,740,500.00*

Description of project: *Candlestick Point Redevelopment – Demolition, Mass Grading, and Surcharge*

List of Subcontractors and Value of Subcontracts:

- 1. HB Wick Drain - \$1,241,850.00**
- 2. F3 & Associates, Inc. - \$122,400.00**
- 3. Minerva Construction – \$2,227,670.00**

From: Lee, Raymond (CII) [mailto:raymond.c.lee@sfgov.org]

Sent: Wednesday, July 22, 2015 5:08 PM

To: Mark Luckhardt; Karen Bey

Cc: Bridges, George (CII)

Subject: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark and Karen,

Can you provide the requested information below so that we can set the project up in Elations?

Ray

From: Lee, Raymond (CII)

Sent: Friday, June 19, 2015 5:28 PM

To: mark.luckhardt@lennar.com; karen.bey@lennar.com

Cc: 'dcooper@hollinsconsult.com'; bronson.johnson@lennar.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; jeffrey.c.martin@lennar.com; Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII)

Subject: RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark,

Please complete the following information so that we can create the project in Elations.

Job Name: **CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (?)**

Job Location: (Street location if possible)

Advertising Date:

Bid Date:

Contract Award Date:

Estimated Start (NTP):

Estimated End Date of project:

Contractor (awardee):

Contract Amount:

Description of project:

List of Subcontractors and Value of Subcontracts:

Also, as a reminder, the general contractor has a responsibility to cooperate with CityBuild to schedule a **workforce kick-off meeting(s)** with its subcontractors and CityBuild to discuss the 50% local construction workforce program. We'll bring this up at the meeting and would appreciate your assistance in reinforcing.

Thanks,

Ray

-----Original Appointment-----

From: Derrick Cooper [<mailto:dcooper@hollinsconsult.com>]

Sent: Friday, June 19, 2015 4:55 PM

To: rseelbach@geosyntec.com; fgarcia@butlereg.com; Moy, Barbara (DPW); Woo, Raymond (DPW); richard_medeghini@tmi-cm.com; jfippin@engeo.com; bronson.johnson@lennar.com; mark.luckhardt@lennar.com; jeff@albionpartners.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; karen.bey@lennar.com; ichan@engeo.com; pete_mckean@tmi-cm.com; James, Brian (DPW); jeffrey.c.martin@lennar.com; Adams, Derek (DPW); Jackson, Steve (DPW); Lee, Raymond (CII); Gay, Michael (REC); Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII); georgina.m@telamoninc.com

Subject: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

When: Wednesday, June 24, 2015 2:00 PM-3:00 PM (UTC-08:00) Pacific Time (US & Canada).

Where: Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St.

[more details »](#)

CP-01 Infrastructure - Preconstruction Meeting

CP-02, 03, 04 Demolition, Mass Grading, and Surcharge Preconstruction Conference. Agenda to follow.

| | |
|------------|---|
| When | Wed Jun 24, 2015 2pm – 3pm Pacific Time |
| Where | Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. (map) |
| Video call | https://plus.google.com/hangouts/_/hollinsconsult.com/cp-01 |
| Calendar | dcooper@hollinsconsult.com |
| | <ul style="list-style-type: none">• Derrick Cooper - organizer• rseelbach@geosyntec.com |

Who

- fgarcia@butlereq.com
- barbara
- raymond.woo@sfdpw.org
- richard_medeghini@tmi-cm.com
- jfippin@engeo.com
- bronson.johnson@lennar.com
- mark.luckhardt@lennar.com
- jeff@albionpartners.com
- lashon.a.walker@lennar.com
- jermaine.smith@lennar.com
- ken.nim@sfgov.org
- dustin.rieger@lennar.com
- karen.bey@lennar.com
- lchan@engeo.com
- pete_mckean@tmi-cm.com
- brian.r.james@sfdpw.org
- jeffrey.c.martin@lennar.com
- derek.adams@sfdpw.org
- steve.jackson@sfdpw.org
- raymond.c.lee@sfgov.org
- michael.gay@sfgov.org
- prentiss.jackson@sfgov.org
- Derf Butler
- george.bridges@sfgov.org
- georgina.m@telamoninc.com

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account raymond.c.lee@sfgov.org because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to modify your RSVP response. Learn more at <https://support.google.com/calendar/answer/37135#forwarding>

<< File: invite.ics >>

From: [Mark Luckhardt](#)
To: [Lee, Raymond \(CII\)](#); [Karen Bey](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)
Date: Wednesday, July 22, 2015 5:13:36 PM

Sorry about that Ray. I requested this from the Contractor awhile back. I will get it from them ASAP.

From: Lee, Raymond (CII) [mailto:raymond.c.lee@sfgov.org]
Sent: Wednesday, July 22, 2015 5:08 PM
To: Mark Luckhardt; Karen Bey
Cc: Bridges, George (CII)
Subject: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark and Karen,

Can you provide the requested information below so that we can set the project up in Elations?

Ray

From: Lee, Raymond (CII)
Sent: Friday, June 19, 2015 5:28 PM
To: mark.luckhardt@lennar.com; karen.bey@lennar.com
Cc: 'dcooper@hollinsconsult.com'; bronson.johnson@lennar.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; jeffrey.c.martin@lennar.com; Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII)
Subject: RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark,

Please complete the following information so that we can create the project in Elations.

Job Name: **CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (?)**

Job Location: (Street location if possible)

Advertising Date:

Bid Date:

Contract Award Date:

Estimated Start (NTP):

Estimated End Date of project:

Contractor (awardee):

Contract Amount:

Description of project:

List of Subcontractors and Value of Subcontracts:

Also, as a reminder, the general contractor has a responsibility to cooperate with CityBuild to schedule

a **workforce kick-off meeting(s)** with its subcontractors and CityBuild to discuss the 50% local construction workforce program. We'll bring this up at the meeting and would appreciate your assistance in reinforcing.

Thanks,
Ray

-----Original Appointment-----

From: Derrick Cooper [<mailto:dcooper@hollinsconsult.com>]

Sent: Friday, June 19, 2015 4:55 PM

To: rseelbach@geosyntec.com; fgarcia@butlereg.com; Moy, Barbara (DPW); Woo, Raymond (DPW); richard_medeghini@tmi-cm.com; jfippin@engeo.com; bronson.johnson@lennar.com; mark.luckhardt@lennar.com; jeff@albionpartners.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; karen.bey@lennar.com; lchan@engeo.com; pete_mckean@tmi-cm.com; James, Brian (DPW); jeffrey.c.martin@lennar.com; Adams, Derek (DPW); Jackson, Steve (DPW); Lee, Raymond (CII); Gay, Michael (REC); Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII); georgina.m@telamoninc.com

Subject: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

When: Wednesday, June 24, 2015 2:00 PM-3:00 PM (UTC-08:00) Pacific Time (US & Canada).

Where: Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St.

[more details »](#)

CP-01 Infrastructure - Preconstruction Meeting

CP-02, 03, 04 Demolition, Mass Grading, and Surcharge Preconstruction Conference. Agenda to follow.

| | |
|------------|--|
| When | Wed Jun 24, 2015 2pm – 3pm Pacific Time |
| Where | Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. (map) |
| Video call | https://plus.google.com/hangouts/_/hollinsconsult.com/cp-01 |
| Calendar | dcooper@hollinsconsult.com |
| Who | <ul style="list-style-type: none">• Derrick Cooper - organizer• rseelbach@geosyntec.com• fgarcia@butlereg.com• barbara• raymond.woo@sfdpw.org• richard_medeghini@tmi-cm.com• jfippin@engeo.com• bronson.johnson@lennar.com• mark.luckhardt@lennar.com• jeff@albionpartners.com• lashon.a.walker@lennar.com• jermaine.smith@lennar.com• ken.nim@sfgov.org• dustin.rieger@lennar.com• karen.bey@lennar.com• lchan@engeo.com• pete_mckean@tmi-cm.com• |

- brian.r.james@sfdpw.org
- jeffrey.c.martin@lennar.com
- derek.adams@sfdpw.org
- steve.jackson@sfdpw.org
- raymond.c.lee@sfgov.org
- michael.gay@sfgov.org
- prentiss.jackson@sfgov.org
- Derf Butler
- george.bridges@sfgov.org
- georgina.m@telamoninc.com

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account raymond.c.lee@sfgov.org because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to modify your RSVP response. Learn more at <https://support.google.com/calendar/answer/37135#forwarding>

<< File: invite.ics >>

From: [Karen Bey](#)
To: [Lee, Raymond \(CII\)](#)
Cc: [Bridges, George \(CII\)](#); [Mark Luckhardt](#)
Subject: RE: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)
Date: Wednesday, July 22, 2015 5:09:48 PM

Hi Ray,

Yes, will do

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Lee, Raymond (CII) [mailto:raymond.c.lee@sfgov.org]
Sent: Wednesday, July 22, 2015 5:08 PM
To: Mark Luckhardt <Mark.Luckhardt@Lennar.com>; Karen Bey <Karen.Bey@Lennar.com>
Cc: Bridges, George (CII) <george.bridges@sfgov.org>
Subject: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark and Karen,

Can you provide the requested information below so that we can set the project up in Elations?

Ray

From: Lee, Raymond (CII)
Sent: Friday, June 19, 2015 5:28 PM
To: mark.luckhardt@lennar.com; karen.bey@lennar.com
Cc: 'dcooper@hollinsconsult.com'; bronson.johnson@lennar.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; jeffrey.c.martin@lennar.com; Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII)
Subject: RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark,

Please complete the following information so that we can create the project in Elations.

Job Name: **CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (?)**

Job Location: (Street location if possible)

Advertising Date:

Bid Date:
Contract Award Date:
Estimated Start (NTP):
Estimated End Date of project:
Contractor (awardee):
Contract Amount:
Description of project:
List of Subcontractors and Value of Subcontracts:

Also, as a reminder, the general contractor has a responsibility to cooperate with CityBuild to schedule a **workforce kick-off meeting(s)** with its subcontractors and CityBuild to discuss the 50% local construction workforce program. We'll bring this up at the meeting and would appreciate your assistance in reinforcing.

Thanks,
Ray

-----Original Appointment-----

From: Derrick Cooper [<mailto:dcooper@hollinsconsult.com>]

Sent: Friday, June 19, 2015 4:55 PM

To: rseelbach@geosyntec.com; fgarcia@butlereg.com; Moy, Barbara (DPW); Woo, Raymond (DPW); richard_medeghini@tmi-cm.com; jfippin@engeo.com; bronson.johnson@lennar.com; mark.luckhardt@lennar.com; jeff@albionpartners.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; karen.bey@lennar.com; lchan@engeo.com; pete_mckean@tmi-cm.com; James, Brian (DPW); jeffrey.c.martin@lennar.com; Adams, Derek (DPW); Jackson, Steve (DPW); Lee, Raymond (CII); Gay, Michael (REC); Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII); georgina.m@telamoninc.com

Subject: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

When: Wednesday, June 24, 2015 2:00 PM-3:00 PM (UTC-08:00) Pacific Time (US & Canada).

Where: Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St.

[more details »](#)

CP-01 Infrastructure - Preconstruction Meeting

CP-02, 03, 04 Demolition, Mass Grading, and Surcharge Preconstruction Conference. Agenda to follow.

| | |
|------------|--|
| When | Wed Jun 24, 2015 2pm – 3pm Pacific Time |
| Where | Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. (map) |
| Video call | https://plus.google.com/hangouts/_/hollinsconsult.com/cp-01 |
| Calendar | dcooper@hollinsconsult.com |
| | <ul style="list-style-type: none">• Derrick Cooper - organizer• rseelbach@geosyntec.com• fgarcia@butlereg.com• barbara• raymond.woo@sfdpw.org• richard_medeghini@tmi-cm.com• jfippin@engeo.com• bronson.johnson@lennar.com |

Who

- mark.luckhardt@lennar.com
- jeff@albionpartners.com
- lashon.a.walker@lennar.com
- jermaine.smith@lennar.com
- ken.nim@sfgov.org
- dustin.rieger@lennar.com
- karen.bey@lennar.com
- lchan@engeo.com
- pete_mckean@tmi-cm.com
- brian.r.james@sfdpw.org
- jeffrey.c.martin@lennar.com
- derek.adams@sfdpw.org
- steve.jackson@sfdpw.org
- raymond.c.lee@sfgov.org
- michael.gay@sfgov.org
- prentiss.jackson@sfgov.org
- Derf Butler
- george.bridges@sfgov.org
- georgina.m@telamoninc.com

Going? **Yes** - **Maybe** - **No** [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account raymond.c.lee@sfgov.org because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to modify your RSVP response. Learn more at <https://support.google.com/calendar/answer/37135#forwarding>

<< File: invite.ics >>

From: [Mark Luckhardt](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)
Date: Wednesday, July 22, 2015 6:03:58 PM

Thanks George!

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Wednesday, July 22, 2015 5:37 PM
To: Mark Luckhardt; Lee, Raymond (CII); Karen Bey
Subject: RE: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark

Project is now active.

George

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Wednesday, July 22, 2015 5:24 PM
To: Lee, Raymond (CII); Karen Bey
Cc: Bridges, George (CII)
Subject: RE: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Hi Ray-

Here is the information:

Job Name: *CP-02, 03, 04 Demolition, Mass Grading, and Surcharge*
Job Location: *490 James Town Ave, San Francisco CA*
Advertising Date: *3/24/15*
Bid Date: *4/23/15*
Contract Award Date: *6/16/15*
Estimated Start (NTP): *6/16/15*
Estimated End Date of project: *October 2016*
Contractor (awardee): *DeSilva Gates*
Contract Amount: *\$13,740,500.00*
Description of project: *Candlestick Point Redevelopment – Demolition, Mass Grading, and Surcharge*
List of Subcontractors and Value of Subcontracts:

- 1. HB Wick Drain - \$1,241,850.00**
- 2. F3 & Associates, Inc. - \$122,400.00**
- 3. Minerva Construction – \$2,227,670.00**

From: Lee, Raymond (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Wednesday, July 22, 2015 5:08 PM
To: Mark Luckhardt; Karen Bey

Cc: Bridges, George (CII)

Subject: CP-02, 03, 04 Demo RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark and Karen,

Can you provide the requested information below so that we can set the project up in Elations?

Ray

From: Lee, Raymond (CII)

Sent: Friday, June 19, 2015 5:28 PM

To: mark.luckhardt@lennar.com; karen.bey@lennar.com

Cc: 'dcooper@hollinsconsult.com'; bronson.johnson@lennar.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; jeffrey.c.martin@lennar.com; Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII)

Subject: RE: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

Mark,

Please complete the following information so that we can create the project in Elations.

Job Name: **CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (?)**

Job Location: (Street location if possible)

Advertising Date:

Bid Date:

Contract Award Date:

Estimated Start (NTP):

Estimated End Date of project:

Contractor (awardee):

Contract Amount:

Description of project:

List of Subcontractors and Value of Subcontracts:

Also, as a reminder, the general contractor has a responsibility to cooperate with CityBuild to schedule a **workforce kick-off meeting(s)** with its subcontractors and CityBuild to discuss the 50% local construction workforce program. We'll bring this up at the meeting and would appreciate your assistance in reinforcing.

Thanks,

Ray

-----Original Appointment-----

From: Derrick Cooper [<mailto:dcooper@hollinsconsult.com>]

Sent: Friday, June 19, 2015 4:55 PM

To: rseelbach@geosyntec.com; fgarcia@butlereg.com; Moy, Barbara (DPW); Woo, Raymond (DPW); richard_medeghini@tmi-cm.com; jfippin@engeo.com; bronson.johnson@lennar.com; mark.luckhardt@lennar.com; jeff@albionpartners.com; lashon.a.walker@lennar.com; jermaine.smith@lennar.com; Nim, Ken (ECN); dustin.rieger@lennar.com; karen.bey@lennar.com; lchan@engeo.com; pete_mckean@tmi-cm.com; James, Brian (DPW); jeffrey.c.martin@lennar.com; Adams, Derek (DPW); Jackson, Steve (DPW); Lee, Raymond (CII); Gay, Michael (REC); Jackson, Prentiss (ECN); Derf Butler; Bridges, George (CII); georgina.m@telamoninc.com

Subject: Invitation: CP-01 Infrastructure - Preconstruction Meeting @ Wed Jun 24, 2015 2pm - 3pm (dcooper@hollinsconsult.com)

When: Wednesday, June 24, 2015 2:00 PM-3:00 PM (UTC-08:00) Pacific Time (US & Canada).

Where: Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St.

[more details »](#)

CP-01 Infrastructure - Preconstruction Meeting

CP-02, 03, 04 Demolition, Mass Grading, and Surcharge Preconstruction Conference. Agenda to follow.

| | |
|------------|--|
| When | Wed Jun 24, 2015 2pm – 3pm Pacific Time |
| Where | Office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. (map) |
| Video call | https://plus.google.com/hangouts/_/hollinsconsult.com/cp-01 |
| Calendar | dcooper@hollinsconsult.com |
| Who | <ul style="list-style-type: none"> Derrick Cooper - organizer rseelbach@geosyntec.com fgarcia@butlereg.com barbara raymond.woo@sfdpw.org richard_medeghini@tmi-cm.com jfippin@engeo.com bronson.johnson@lennar.com mark.luckhardt@lennar.com jeff@albionpartners.com lashon.a.walker@lennar.com jermaine.smith@lennar.com ken.nim@sfgov.org dustin.rieger@lennar.com karen.bey@lennar.com lchan@engeo.com pete_mckean@tmi-cm.com brian.r.james@sfdpw.org jeffrey.c.martin@lennar.com derek.adams@sfdpw.org steve.jackson@sfdpw.org raymond.c.lee@sfgov.org michael.gay@sfgov.org prentiss.jackson@sfgov.org Derf Butler george.bridges@sfgov.org georgina.m@telamoninc.com |

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account raymond.c.lee@sfgov.org because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to modify your RSVP response. Learn more at <https://support.google.com/calendar/answer/37135#forwarding>

<< File: invite.ics >>

From: [Danny Cooke](#)
To: [Bridges, George](#)
Cc: [Cheryl M. Smith](#)
Subject: Re: DLD Lumber
Date: Monday, November 18, 2013 5:42:17 PM

George,
At my request, following your request to outreach to Dana, Derf Butler has met and has the feedback below.

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

----- Forwarded by Danny Cooke/SANFRANCISCO/WEST/Lennar on 11/18/2013 05:38 PM -----

From: "Derf Butler" <Derf@butlereg.com>
To: "'Danny Cooke'" <Danny.Cooke@lennar.com>
Cc: "'Cheryl M Smith'" <Cheryl.M.Smith@lennar.com>
Date: 11/18/2013 05:22 PM
Subject: RE: Phone

Mr. Cooke,

As a follow-up status DLD lumber. Sid and myself met on Thursday November 14 of last week with the representatives from DLD lumber, and the issues that they expressed to us are as follows. 1) Expressing concerns that they are not getting any work on the hunters point shipyard.

2) They believe because they are a local business that they should be getting paid a premium price.

3) They also were concerned that the follow-up from the subcontractors who required number was not working with them, But indicated that Astron's Development asks them to do a takeoff for the lumber requirements for the framing on blocks 50 which they refused to do.

In our meeting, Sid and I listen to their concerns and kept our opinion to ourselves, but this particular issue is not one that is in our control, first the developer and general contractor are not ordering the lumber necessary for the job; the subcontractors are, and they are entitled to get the best possible number for that project. This is an issue that DLD needs work out with the subcontractors.

From: [Danny Cooke](#)
To: [Bridges, George](#)
Cc: [Cheryl M. Smith](#); [Kaslofsky, Thor](#)
Subject: RE: DLD Lumber
Date: Tuesday, November 19, 2013 10:31:59 AM

George,
I don't have to remind you that I am totally committed to optimizing local SBE usage, but we have to stand firm in pushing back on the feeling of entitlement to be paid a premium.

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: "Bridges, George" <george.bridges@sfgov.org>
To: Danny Cooke <Danny.Cooke@lennar.com>
Cc: Cheryl M Smith <Cheryl.M.Smith@lennar.com>, "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>
Date: 11/19/2013 10:13 AM
Subject: RE: DLD Lumber

Danny

In talking with Arash with Cahill, I asked him to strategize on how they could increase opportunities with project area suppliers. I might be ideal to strongly encourage subcontractors to get pricing from the local suppliers.

I thought I understood from Butler that DLD's pricing might be significantly higher. If this is the case, I curious if there is a way for DLD to have access to Lennar's national account. Do you think that this might be a possibility?

Dana is persistent and I would like a positive solution in the near future.

Any ideas?

George

From: Danny Cooke [<mailto:Danny.Cooke@lennar.com>]
Sent: Monday, November 18, 2013 5:42 PM
To: Bridges, George
Cc: Cheryl M Smith
Subject: Re: DLD Lumber

George,

At my request, following your request to outreach to Dana, Derf Butler has met and has the feedback below.

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com

Phone: 415-344-8882

----- Forwarded by Danny Cooke/SANFRANCISCO/WEST/Lennar on 11/18/2013 05:38 PM -----

From: "Derf Butler" <Derf@butlereg.com>
To: "Danny Cooke" <Danny.Cooke@lennar.com>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>
Date: 11/18/2013 05:22 PM
Subject: RE: Phone

Mr. Cooke,

As a follow-up status DLD lumber. Sid and myself met on Thursday November 14 of last week with the representatives from DLD lumber, and the issues that they expressed to us are as follows. 1) Expressing concerns that they are not getting any work on the hunters point shipyard.

2) They believe because they are a local business that they should be getting paid a premium price.

3) They also were concerned that the follow-up from the subcontractors who required number was not working with them, But indicated that Astron's Development asks them to do a takeoff for the lumber requirements for the framing on blocks 50 which they refused to do.

In our meeting, Sid and I listen to their concerns and kept our opinion to ourselves, but this particular issue is not one that is in our control, first the developer and general contractor are not ordering the lumber necessary for the job; the subcontractors are, and they are entitled to get the best possible number for that project. This is an issue that DLD needs work out with the subcontractors.

From: [Derf Butler](#)
To: ["Jose Raymundo"](#)
Cc: ["Wil Evans"](#); ["Richard Medeghini"](#); ["Pete McKean"](#); lashon.A.Walker@lennar.com; [Bridges, George \(OCII\)](#)
Subject: RE: Evans Brothers - CP-01 Project - Open Action Items
Date: Wednesday, May 07, 2014 10:09:50 AM

Here you go

From: Jose Raymundo [mailto:jose@evansbrothers.com]
Sent: Tuesday, May 06, 2014 8:57 PM
To: Derf Butler
Cc: Wil Evans; Richard Medeghini; Pete McKean; lashon.A.Walker@lennar.com; Bridges, George
Subject: Re: Evans Brothers - CP-01 Project - Open Action Items

Derf,

Can you list how many trucks the following truckers have available for our project?

Al Curry Trucking (4)
Eighteen Trucking (14)
Team North (1)
J Higgins (4)
Leeg & Co. (3)

Also, can you confirm who has single bottom trailers and hi-side trailers available?

Thanks,

Jose Raymundo

Evans Brothers Inc.
M: 925.605.8625

On Mon, May 5, 2014 at 11:14 AM, Derf Butler <derf@butlereg.com> wrote:

Jose,

Attached for your review are the following;

- SF-94107-94124-94134 Trucking Eligibility List
- SBE reporting template

After your review, I would like to have a discussion with you on the various documents you require from each firm.

We will be setting up a meeting for later this week with the community truckers to outline the

program and how it will run.

Derf Butler

From: Jose Raymundo [mailto:jose@evansbrothers.com]

Sent: Sunday, May 04, 2014 7:56 PM

To: Derf Butler

Cc: Wil Evans; Richard Medeghini; Pete McKean

Subject: Evans Brothers - CP-01 Project - Open Action Items

Good Evening Derf,

Below are some items I'd like to see if you can transmit to me as soon as you can:

1. List of truckers with available types of trailers
2. Your SBE reporting template

Feel free to give me a call anytime to discuss any questions you may have.

Thanks,

Jose Raymundo

Evans Brothers Inc.

M: [925.605.8625](tel:925.605.8625)

From: [Dorf Butler](#)
To: ["Jose Raymundo"](#)
Cc: ["Wil Evans"](#); ["Richard Medeghini"](#); ["Pete McKean"](#); lashon.A.Walker@Lennar.com; [Bridges, George \(OC11\)](#)
Subject: RE: Evans Brothers - CP-01 Project - Open Action Items
Date: Monday, May 05, 2014 11:14:35 AM
Attachments: [CAP2 Trucking-Hauling Dispatch Log CP-01_140502_v3_FG \(2\).xlsx](#)
[San Francisco - 94107-94124-94134 Trucking Eligibility List_140505_v1_db.docx](#)

Jose,

Attached for your review are the following;

- SF-94107-94124-94134 Trucking Eligibility List
- SBE reporting template

After your review, I would like to have a discussion with you on the various documents you require from each firm.

We will be setting up a meeting for later this week with the community truckers to outline the program and how it will run.

Dorf Butler

From: Jose Raymundo [mailto:jose@evansbrothers.com]
Sent: Sunday, May 04, 2014 7:56 PM
To: Dorf Butler
Cc: Wil Evans; Richard Medeghini; Pete McKean
Subject: Evans Brothers - CP-01 Project - Open Action Items

Good Evening Dorf,

Below are some items I'd like to see if you can transmit to me as soon as you can:

1. List of truckers with available types of trailers
2. Your SBE reporting template

Feel free to give me a call anytime to discuss any questions you may have.

Thanks,

Jose Raymundo

Evans Brothers Inc.
M: [925.605.8625](tel:925.605.8625)

From: [Jose Raymundo](#)
To: [Derf Butler](#)
Cc: [Wil Evans](#); [Richard Medeghini](#); [Pete McKean](#); lashon.A.Walker@lennar.com; [Bridges, George \(OCII\)](#)
Subject: Re: Evans Brothers - CP-01 Project - Open Action Items
Date: Tuesday, May 06, 2014 8:57:21 PM

Derf,

Can you list how many trucks the following truckers have available for our project?

Al Curry Trucking
Eighteen Trucking
Team North
J Higgins
Leeg & Co.

Also, can you confirm who has single bottom trailers and hi-side trailers available?

Thanks,

Jose Raymundo

Evans Brothers Inc.
M: 925.605.8625

On Mon, May 5, 2014 at 11:14 AM, Derf Butler <derf@butlereg.com> wrote:

Jose,

Attached for your review are the following;

- SF-94107-94124-94134 Trucking Eligibility List
- SBE reporting template

After your review, I would like to have a discussion with you on the various documents you require from each firm.

We will be setting up a meeting for later this week with the community truckers to outline the program and how it will run.

Derf Butler

From: Jose Raymundo [mailto:jose@evansbrothers.com]

Sent: Sunday, May 04, 2014 7:56 PM

To: Derf Butler

Cc: Wil Evans; Richard Medeghini; Pete McKean

Subject: Evans Brothers - CP-01 Project - Open Action Items

Good Evening Derf,

Below are some items I'd like to see if you can transmit to me as soon as you can:

1. List of truckers with available types of trailers
2. Your SBE reporting template

Feel free to give me a call anytime to discuss any questions you may have.

Thanks,

Jose Raymundo

Evans Brothers Inc.

M: [925.605.8625](tel:925.605.8625)

From: [Dorf Butler](#)
To: ["Jose Raymundo"](#)
Cc: ["Wil Evans"](#); ["Richard Medeghini"](#); ["Pete McKean"](#); lashon.A.Walker@lennar.com; [Bridges, George \(OCII\)](#)
Subject: RE: Evans Brothers - CP-01 Project - Open Action Items
Date: Thursday, May 08, 2014 1:43:06 PM

Jose,

After contacting the trucking firms from the SF List and the Community 94107, 94124 & 94134 list, we were able to confirm a total of 11 semi-bottoms and 4 high sides.

I would like to speak with you tomorrow to ascertain your document needs.

Dorf Butler

From: Jose Raymundo [mailto:jose@evansbrothers.com]
Sent: Tuesday, May 06, 2014 8:57 PM
To: Dorf Butler
Cc: Wil Evans; Richard Medeghini; Pete McKean; lashon.A.Walker@lennar.com; Bridges, George
Subject: Re: Evans Brothers - CP-01 Project - Open Action Items

Dorf,

Can you list how many trucks the following truckers have available for our project?

Al Curry Trucking
Eighteen Trucking
Team North
J Higgins
Leeg & Co.

Also, can you confirm who has single bottom trailers and hi-side trailers available?

Thanks,

Jose Raymundo

Evans Brothers Inc.
M: 925.605.8625

On Mon, May 5, 2014 at 11:14 AM, Dorf Butler <derf@butlereg.com> wrote:

Jose,

Attached for your review are the following;

- SF-94107-94124-94134 Trucking Eligibility List
- SBE reporting template

After your review, I would like to have a discussion with you on the various documents you require from each firm.

We will be setting up a meeting for later this week with the community truckers to outline the program and how it will run.

Derf Butler

From: Jose Raymundo [mailto:jose@evansbrothers.com]

Sent: Sunday, May 04, 2014 7:56 PM

To: Derf Butler

Cc: Wil Evans; Richard Medeghini; Pete McKean

Subject: Evans Brothers - CP-01 Project - Open Action Items

Good Evening Derf,

Below are some items I'd like to see if you can transmit to me as soon as you can:

1. List of truckers with available types of trailers
2. Your SBE reporting template

Feel free to give me a call anytime to discuss any questions you may have.

Thanks,

Jose Raymundo

Evans Brothers Inc.

M: [925.605.8625](tel:925.605.8625)

From: [Cheryl M. Smith](#)
To: [Kaslofsky, Thor](#)
Cc: [Danny Cooke](#); [Bridges, George](#); [Jack Robertson](#); [Kurt Lindquist](#); [Patrick Banks](#); scott.smith@jerocorp.com; [Terry Mitchell Lennar](#); [Lawson, Wells](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting
Date: Thursday, October 17, 2013 1:21:57 PM
Attachments: [Scope of wk CAProgram HPSI.pdf](#)

Thor,

Per your request attached please find the CAP Scope of Work for Butler Enterprise.

Thanks
Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>
To: "Bridges, George" <george.bridges@sfgov.org>, Cheryl M Smith <Cheryl.M.Smith@lennar.com>, Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>
Cc: "Lawson, Wells" <wells.lawson@sfgov.org>, Danny Cooke <Danny.Cooke@lennar.com>, Kurt Lindquist <Kurt.Lindquist@jerocorp.com>, Patrick Banks <Patrick.Banks@lennar.com>
Date: 10/17/2013 11:05 AM
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Can someone send us the scope of services from Derf Butler's contract, thanks.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfiredevelopment.org/>

=====

From: Kaslofsky, Thor
Sent: Wednesday, October 16, 2013 5:05 PM
To: Bridges, George; Cheryl M Smith; Jack Robertson; scott.smith@jerocorp.com; Terry Mitchell Lennar
Cc: Lawson, Wells; Danny Cooke; Kurt Lindquist; Patrick Banks
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Folks,
Thanks for coming to yesterday's Commission meeting and our apologies for the fact that the items were continued to the next meeting which is now **Tuesday November 5th at 1 pm at Cityhall #416**. I'll be preparing a presentation now and updating the memo for that meeting (you'll get a copy of the draft). In furtherance of that George and I would like to check in with Lennar and RO mid week sometime to get an update on the contracting numbers for both Blocks 50/51 and Block 53/54.

How does 2:30 on Thursday next work for everyone to meet?

Best regards,
Thor

=====

Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>

=====

From: [Thor Kaslofsky](#)
To: [Bridges, George](#); [Cheryl Smith](#)
Cc: [Danny Cooke](#); [Jack Robertson Lennar](#); [Kurt Lindquist](#); [Patrick Banks Lennar](#); scott@jerocorp.com; scott.smith@jerocorp.com; [Terry Mitchell Lennar](#)
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Tuesday, October 15, 2013 11:31:01 AM

Thanks!
Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
=====

From: "Bridges, George" <george.bridges@sfgov.org>
Date: Tue, 15 Oct 2013 17:44:06 +0000
To: Kaslofsky, Thor<thor.kaslofsky@sfgov.org>; Cheryl M Smith<Cheryl.M.Smith@lennar.com>
Cc: Danny Cooke<Danny.Cooke@lennar.com>; Jack Robertson<Jack.Robertson@Lennar.com>; Kurt Lindquist<Kurt.Lindquist@jerocorp.com>; Patrick Banks<Patrick.Banks@lennar.com>; scott@jerocorp.com<scott@jerocorp.com>; scott.smith@jerocorp.com<scott.smith@jerocorp.com>; Terry Mitchell Lennar<Terry.Mitchell@lennar.com>
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

[Thor](#),

Minority-owned Businesses

- | | |
|-----------------------------|------------------|
| 1) Anco Iron & Construction | Latin |
| 2) Astron Development | African American |
| 3) Bad Boys Security | African American |
| 4) Carney's Plastering | African America |
| 5) J. Flores Construction | Latin |
| 6) Spencer Masonry | African American |
| 7) Tom's Metal Specialists | Asian |

[George](#)

From: Kaslofsky, Thor
Sent: Friday, October 11, 2013 5:54 PM
To: Cheryl M Smith
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com;

scott.smith@jerocorp.com; Terry Mitchell Lennar

Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Cheryl,

I think you have these, but attached are the doc's associated with the Commission meeting on Oct 15th. I'm hoping that you, someone from vertical and someone from RO are able to attend to answer questions. Tiffany will do a brief overview of the attached memo (not a full blown presentation) and then will defer to staff, Lennar, and RO to answer specific questions that may come up from the Commission.

We should be prepared to answer mainly how Lennar and RO plan on meeting the SBE goals going forward. For example you'll want to discuss what additional or different outreach is being done and what assistance is being provided (i.e. Derf Butler Enterprises).

Can we organize a meeting or call Tuesday morning at 10:30 am? I'll send out a meeting invite.....please call prior to then if you wish to discuss, thanks.

PS- George, can you identify the ethnicities of the SBE's on the attached list?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Cheryl M Smith [<mailto:Cheryl.M.Smith@lennar.com>]

Sent: Thursday, October 10, 2013 10:27 AM

To: Lawson, Wells

Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com; scott.smith@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany

Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

Jack is right please refer to Kurt for blocks 50 & 51, as my memo referenced block 53 & 54.

and Happy B-day.

Cheryl

Cheryl Smith,
Director of Community Affairs

Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: "Lawson, Wells" <wells.lawson@sfgov.org>
To: Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Kurt Lindquist <Kurt.Lindquist@jerocorp.com>
Cc: Cheryl Smith <cheryl.m.smith@lennar.com>, Danny Cooke <Danny.Cooke@lennar.com>, "Bridges, George" <george.bridges@sfgov.org>, Patrick Banks <Patrick.Banks@lennar.com>, "scott@jerocorp.com" <scott@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>, "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, "Bohee, Tiffany" <tiffany.bohee@sfgov.org>
Date: 10/09/2013 02:30 PM
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack, we got it. George reminded me that this was included in a memo that Cheryl had sent some time ago.

Thanks.

Wells

From: Jack Robertson [<mailto:Jack.Robertson@Lennar.com>]
Sent: Wednesday, October 09, 2013 2:22 PM
To: Lawson, Wells; scott.smith@jerocorp.com; Kurt Lindquist
Cc: Cheryl Smith; Danny Cooke; Bridges, George; Patrick Banks; scott@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Kurt, can you provide this info on newspapers?

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG, "Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/09/2013 01:39 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Tiffany has asked for confirmation of which newspapers were used for advertising the 50/51 bid opportunities. Could someone please send me the names of the papers where this was advertised?

Thanks,

Wells

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/13 04:19 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells, I made a few minor revisions and fixed a couple of typos. Attached is the redlined version of this for your review.

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/2013 03:49 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

All -

Attached is the final draft memo. We need to add an executive summary and perhaps smooth out the flow a bit, but the content should be there. Please send me any thoughts you have by COB tomorrow, Tuesday, if possible.

Thanks again for your cooperation in putting this together.

Wells

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org,
"Patrick Banks" <Patrick.Banks@lennar.com>
Date: 10/02/13 03:25 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

FYI - prior to signing a GMP contract, Terry Mitchell and I did review the bid summaries for 50 and 51 with George, where we highlighted the SBE/LBE subs who bid. This was likely before we accepted/rejected bids, but the information documented that we had a good number of SBE/LBE bid submissions although many of them were not priced or scoped competitively.

While Scott and I are reluctant to transmit this information via email, as it contains sensitive bid pricing information that can be misinterpreted and hence we'd like to limit distribution of, I'm comfortable sending you a hard copy of this. What's critical to understand is that the bid summaries RO has prepared show only the \$\$ bid by subcontractors and doesn't include analysis of bids where, for example, a required scope was left out that made the bid seem low, when if the full scope was accounted for, the revised bid would have to be much higher.

Bottom line is that you can review the bids and RO and ourselves will be prepared to respond to any questions you may have about how specific subs were ultimately selected.

-Jack



Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson Lennar" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/02/2013 02:20 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny -

I left you a voicemail earlier today to confirm that in order to complete the Info memo on HPS contracting we need to review the bid tabulations for Blocks 50 and 51, which include both the accepted and rejected bids, the bid amounts, and SBE status as required by Section IV.F.9 of the attached SBE Policy (see excerpt below.) This information should already be available from Roberts-Obayashi -- could you make sure we get a copy of this analysis today if possible? Tiffany would like to review the final memo on Friday.

Thanks,

Wells

9. Monitoring. The Agency or Agency-Assisted Contractor will keep track of the date that each response, proposal or bid was received from SBEs, including the amount bid by and the amount to be paid (if different) to the non-SBE contractor that was selected. If the responsible staff person or bidder/proposer asserts that there were reasons other than the respective amounts bid for not awarding the contract to or selecting an SBE, he or she must be prepared to provide valid reasons(s) for any rejections.

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point

Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]

[attachment "HPS-Phase 1 Local Contracting Update_101513-rev (3).doc" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]
[attachment "HPS-Phase 1 Local Contracting Update.Jack edits.doc" deleted by Wells Lawson/MAYOR/SFGOV]

From: [Kaslofsky, Thor](#)
To: [Bridges, George](#); [Cheryl M Smith](#); [Jack Robertson](#); scott.smith@jerocorp.com; [Terry Mitchell Lennar](#)
Cc: [Lawson, Wells](#); [Danny Cooke](#); [Kurt Lindquist](#); [Patrick Banks](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting
Date: Thursday, October 17, 2013 11:05:11 AM

Can someone send us the scope of services from Derf Butler's contract, thanks.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor
Sent: Wednesday, October 16, 2013 5:05 PM
To: Bridges, George; Cheryl M Smith; Jack Robertson; scott.smith@jerocorp.com; Terry Mitchell Lennar
Cc: Lawson, Wells; Danny Cooke; Kurt Lindquist; Patrick Banks
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Folks,
Thanks for coming to yesterday's Commission meeting and our apologies for the fact that the items were continued to the next meeting which is now **Tuesday November 5th at 1 pm at Cityhall #416.** I'll be preparing a presentation now and updating the memo for that meeting (you'll get a copy of the draft). In furtherance of that George and I would like to check in with Lennar and RO mid week sometime to get an update on the contracting numbers for both Blocks 50/51 and Block 53/54.

How does 2:30 on Thursday next work for everyone to meet?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>

=====

From: [Thor Kaslofsky](#)
To: [Scott Smith](#); [Kaslofsky, Thor](#); [Cheryl Smith](#)
Cc: [Danny Cooke](#); [Bridges, George](#); [Jack Robertson Lennar](#); [Kurt Lindquist](#); [Patrick Banks Lennar](#); [Terry Mitchell Lennar](#)
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Monday, October 14, 2013 8:54:25 AM

It starts at 1 pm, and this issue will be last. So I can't predict, but it won't be before 2 pm.
Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
=====

From: Scott Smith <Scott@jerocorp.com>
Date: Mon, 14 Oct 2013 15:14:15 +0000
To: Kaslofsky, Thor<thor.kaslofsky@sfgov.org>; Cheryl M Smith<Cheryl.M.Smith@lennar.com>
Cc: Danny Cooke<Danny.Cooke@lennar.com>; Bridges, George<george.bridges@sfgov.org>; Jack Robertson<Jack.Robertson@Lennar.com>; Kurt Lindquist<kurt@jerocorp.com>; Patrick Banks<Patrick.Banks@lennar.com>; Terry Mitchell Lennar<Terry.Mitchell@lennar.com>
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thor,
What time is the commission meeting on Tuesday? I was not previously asked to attend so this is not on my calendar.

Scott Smith | President

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x111 | Direct 925-272-0928 | Mobile 925-570-6915 | robertsobayashi.com

From: Kaslofsky, Thor [<mailto:thor.kaslofsky@sfgov.org>]
Sent: Friday, October 11, 2013 5:54 PM
To: Cheryl M Smith
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; Scott Smith; Scott Smith; Terry Mitchell Lennar
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Cheryl,
I think you have these, but attached are the doc's associated with the Commission meeting on Oct

15th. I'm hoping that you, someone from vertical and someone from RO are able to attend to answer questions. Tiffany will do a brief overview of the attached memo (not a full blown presentation) and then will defer to staff, Lennar, and RO to answer specific questions that may come up from the Commission.

We should be prepared to answer mainly how Lennar and RO plan on meeting the SBE goals going forward. For example you'll want to discuss what additional or different outreach is being done and what assistance is being provided (i.e. Derf Butler Enterprises).

Can we organize a meeting or call Tuesday morning at 10:30 am? I'll send out a meeting invite.....please call prior to then if you wish to discuss, thanks.

PS- George, can you identify the ethnicities of the SBE's on the attached list?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Cheryl M Smith [<mailto:Cheryl.M.Smith@lennar.com>]
Sent: Thursday, October 10, 2013 10:27 AM
To: Lawson, Wells
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com; scott.smith@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

Jack is right please refer to Kurt for blocks 50 & 51, as my memo referenced block 53 & 54.

and Happy B-day.

Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: "Lawson, Wells" <wells.lawson@sfgov.org>
To: Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Kurt Lindquist <Kurt.Lindquist@jerocorp.com>
Cc: Cheryl Smith <cheryl.m.smith@lennar.com>, Danny Cooke <Danny.Cooke@lennar.com>, "Bridges, George" <george.bridges@sfgov.org>, Patrick Banks <Patrick.Banks@lennar.com>, "scott@jerocorp.com" <scott@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>, "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, "Bohee, Tiffany" <tiffany.bohee@sfgov.org>
Date: 10/09/2013 02:30 PM
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack, we got it. George reminded me that this was included in a memo that Cheryl had sent some time ago.

Thanks.

Wells

From: Jack Robertson [<mailto:Jack.Robertson@Lennar.com>]
Sent: Wednesday, October 09, 2013 2:22 PM
To: Lawson, Wells; scott.smith@jerocorp.com; Kurt Lindquist
Cc: Cheryl Smith; Danny Cooke; Bridges, George; Patrick Banks; scott@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Kurt, can you provide this info on newspapers?

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG, "Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/09/2013 01:39 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Tiffany has asked for confirmation of which newspapers were used for advertising the 50/51 bid opportunities. Could someone please send me the names of the papers where this was advertised?

Thanks,

Wells

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/13 04:19 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells, I made a few minor revisions and fixed a couple of typos. Attached is the redlined version of this for your review.

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/2013 03:49 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

All -

Attached is the final draft memo. We need to add an executive summary and perhaps smooth out the

flow a bit, but the content should be there. Please send me any thoughts you have by COB tomorrow, Tuesday, if possible.

Thanks again for your cooperation in putting this together.

Wells

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org, "Patrick Banks" <Patrick.Banks@lennar.com>
Date: 10/02/13 03:25 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

FYI - prior to signing a GMP contract, Terry Mitchell and I did review the bid summaries for 50 and 51 with George, where we highlighted the SBE/LBE subs who bid. This was likely before we accepted/rejected bids, but the information documented that we had a good number of SBE/LBE bid submissions although many of them were not priced or scoped competitively.

While Scott and I are reluctant to transmit this information via email, as it contains sensitive bid pricing information that can be misinterpreted and hence we'd like to limit distribution of, I'm comfortable sending you a hard copy of this. What's critical to understand is that the bid summaries RO has prepared show only the \$\$ bid by subcontractors and doesn't include analysis of bids where, for example, a required scope was left out that made the bid seem low, when if the full scope was accounted for, the revised bid would have to be much higher.

Bottom line is that you can review the bids and RO and ourselves will be prepared to respond to any questions you may have about how specific subs were ultimately selected.

-Jack

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson Lennar" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/02/2013 02:20 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny -

I left you a voicemail earlier today to confirm that in order to complete the Info memo on HPS contracting we need to review the bid tabulations for Blocks 50 and 51, which include both the accepted and rejected bids, the bid amounts, and SBE status as required by Section IV.F.9 of the attached SBE Policy (see excerpt below.) This information should already be available from Roberts-Obayashi -- could you make sure we get a copy of this analysis today if possible? Tiffany would like to review the final memo on Friday.

Thanks,

Wells

9. Monitoring. The Agency or Agency-Assisted Contractor will keep track of the date that each response, proposal or bid was received from SBEs, including the amount bid by and the amount to be paid (if different) to the non-SBE contractor that was selected. If the responsible staff person or bidder/proposer asserts that there were reasons other than the respective amounts bid for not awarding the contract to or selecting an SBE, he or she must be prepared to provide valid reasons(s) for any rejections.

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]

[attachment "HPS-Phase 1 Local Contracting Update_101513-rev (3).doc" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]
[attachment "HPS-Phase 1 Local Contracting Update..Jack edits.doc" deleted by Wells Lawson/MAYOR/SFGOV]

From: [Kaslofsky, Thor](#)
To: [Bridges, George](#); [Cheryl M Smith](#)
Cc: [Danny Cooke](#); [Jack Robertson](#); [Kurt Lindquist](#); [Patrick Banks](#); scott@jerocorp.com; scott.smith@jerocorp.com; [Terry Mitchell Lennar](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting
Date: Tuesday, October 15, 2013 11:57:00 AM
Attachments: [FA101513.pdf](#)

Agenda for today.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Bridges, George
Sent: Tuesday, October 15, 2013 10:44 AM
To: Kaslofsky, Thor; Cheryl M Smith
Cc: Danny Cooke; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com; scott.smith@jerocorp.com; Terry Mitchell Lennar
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thor,

Minority-owned Businesses

- | | |
|-----------------------------|------------------|
| 1) Anco Iron & Construction | Latin |
| 2) Astron Development | African American |
| 3) Bad Boys Security | African American |
| 4) Carney's Plastering | African America |
| 5) J. Flores Construction | Latin |
| 6) Spencer Masonry | African American |
| 7) Tom's Metal Specialists | Asian |

George

From: Kaslofsky, Thor
Sent: Friday, October 11, 2013 5:54 PM
To: Cheryl M Smith
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com; scott.smith@jerocorp.com; Terry Mitchell Lennar
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Cheryl,

I think you have these, but attached are the doc's associated with the Commission meeting on Oct 15th. I'm hoping that you, someone from vertical and someone from RO are able to attend to answer questions. Tiffany will do a brief overview of the attached memo (not a full blown presentation) and then will defer to staff, Lennar, and RO to answer specific questions that may come up from the Commission.

We should be prepared to answer mainly how Lennar and RO plan on meeting the SBE goals going forward. For example you'll want to discuss what additional or different outreach is being done and what assistance is being provided (i.e. Derf Butler Enterprises).

Can we organize a meeting or call Tuesday morning at 10:30 am? I'll send out a meeting invite.....please call prior to then if you wish to discuss, thanks.

PS- George, can you identify the ethnicities of the SBE's on the attached list?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Cheryl M Smith [<mailto:Cheryl.M.Smith@lennar.com>]
Sent: Thursday, October 10, 2013 10:27 AM
To: Lawson, Wells
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com; scott.smith@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

Jack is right please refer to Kurt for blocks 50 & 51, as my memo referenced block 53 & 54.

and Happy B-day.

Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111

(415) 344-8848

From: "Lawson, Wells" <wells.lawson@sfgov.org>
To: Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Kurt Lindquist <Kurt.Lindquist@jerocorp.com>
Cc: Cheryl Smith <cheryl.m.smith@lennar.com>, Danny Cooke <Danny.Cooke@lennar.com>, "Bridges, George" <george.bridges@sfgov.org>, Patrick Banks <Patrick.Banks@lennar.com>, "scott@jerocorp.com" <scott@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>, "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, "Bohee, Tiffany" <tiffany.bohee@sfgov.org>
Date: 10/09/2013 02:30 PM
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack, we got it. George reminded me that this was included in a memo that Cheryl had sent some time ago.

Thanks.

Wells

From: Jack Robertson [<mailto:Jack.Robertson@Lennar.com>]
Sent: Wednesday, October 09, 2013 2:22 PM
To: Lawson, Wells; scott.smith@jerocorp.com; Kurt Lindquist
Cc: Cheryl Smith; Danny Cooke; Bridges, George; Patrick Banks; scott@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Kurt, can you provide this info on newspapers?

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG, "Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/09/2013 01:39 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Tiffany has asked for confirmation of which newspapers were used for advertising the 50/51 bid opportunities. Could someone please send me the names of the papers where this was advertised?

Thanks,

Wells

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/13 04:19 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells, I made a few minor revisions and fixed a couple of typos. Attached is the redlined version of this for your review.

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/2013 03:49 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

All -

Attached is the final draft memo. We need to add an executive summary and perhaps smooth out the flow a bit, but the content should be there. Please send me any thoughts you have by COB tomorrow, Tuesday, if possible.

Thanks again for your cooperation in putting this together.

Wells

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org,
"Patrick Banks" <Patrick.Banks@lennar.com>
Date: 10/02/13 03:25 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

FYI - prior to signing a GMP contract, Terry Mitchell and I did review the bid summaries for 50 and 51 with George, where we highlighted the SBE/LBE subs who bid. This was likely before we accepted/rejected bids, but the information documented that we had a good number of SBE/LBE bid submissions although many of them were not priced or scoped competitively.

While Scott and I are reluctant to transmit this information via email, as it contains sensitive bid pricing information that can be misinterpreted and hence we'd like to limit distribution of, I'm comfortable sending you a hard copy of this. What's critical to understand is that the bid summaries RO has prepared show only the \$\$ bid by subcontractors and doesn't include analysis of bids where, for example, a required scope was left out that made the bid seem low, when if the full scope was accounted for, the revised bid would have to be much higher.

Bottom line is that you can review the bids and RO and ourselves will be prepared to respond to any questions you may have about how specific subs were ultimately selected.

-Jack



Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson Lennar" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org

Date: 10/02/2013 02:20 PM

Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny -

I left you a voicemail earlier today to confirm that in order to complete the Info memo on HPS contracting we need to review the bid tabulations for Blocks 50 and 51, which include both the accepted and rejected bids, the bid amounts, and SBE status as required by Section IV.F.9 of the attached SBE Policy (see excerpt below.) This information should already be available from Roberts-Obayashi -- could you make sure we get a copy of this analysis today if possible? Tiffany would like to review the final memo on Friday.

Thanks,

Wells

9. Monitoring. The Agency or Agency-Assisted Contractor will keep track of the date that each response, proposal or bid was received from SBEs, including the amount bid by and the amount to be paid (if different) to the non-SBE contractor that was selected. If the responsible staff person or bidder/proposer asserts that there were reasons other than the respective amounts bid for not awarding the contract to or selecting an SBE, he or she must be prepared to provide valid reasons(s) for any rejections.

Wells M. Lawson

Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]

[attachment "HPS-Phase 1 Local Contracting Update_101513-rev (3).doc" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]

[attachment "HPS-Phase 1 Local Contracting Update.Jack edits.doc" deleted by Wells Lawson/MAYOR/SFGOV]

From: [Danny Cooke](#)
To: Thor.Kaslofsky@sfgov.org
Cc: [Cheryl Smith](#); George.Bridges@SFGOV.ORG; [Jack Robertson Lennar](#); scott@jerocorp.com; [Terry Mitchell Lennar](#); [Wells Lawson](#)
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Friday, September 27, 2013 4:44:00 PM
Attachments: [CAP Report Aug2013.pdf](#)
[SBE optimization1.docx](#)

As discussed,
Please review attached bulletized summary of the process and process improvements we have been undertaking. Also attached is a summary of the CAP.

Scott,

If there is any inaccuracies please comment.

Danny Cooke, Executive Vice President

Construction & Development

Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com

Phone: 415-344-8882

From: "Thor Kaslofsky" <Thor.Kaslofsky@sfgov.org>
To: "Danny Cooke" <Danny.Cooke@lennar.com>, "Thor Kaslofsky" <Thor.Kaslofsky@sfgov.org>
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson Lennar" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, "Wells Lawson" <Wells.Lawson@sfgov.org>
Date: 09/27/2013 04:22 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Great thanks.

Best regards,

Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
=====

From: "Danny Cooke" <Danny.Cooke@lennar.com>
Date: Fri, 27 Sep 2013 16:15:37 -0700
To: <Thor.Kaslofsky@sfgov.org>
Cc: Cheryl M Smith<Cheryl.M.Smith@lennar.com>; <George.Bridges@SFGOV.ORG>;
Jack Robertson<Jack.Robertson@Lennar.com>; <scott@jerocorp.com>; Terry
Mitchell<Terry.Mitchell@lennar.com>; <Wells.Lawson@sfgov.org>
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Thor,
No. I have created a bulletized format that I will send in the next few minutes. Cheryl and Derf are reviewing it in its final form after receiving Derf's input.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Thor.Kaslofsky@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Wells.Lawson@sfgov.org
Date: 09/27/2013 04:09 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny,
Is what Scott and Jack sent the totality of what was being supplied? Just want to know if we should expect anything else.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfdevelopment.org/>

=====

From: "Danny Cooke" <Danny.Cooke@lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org
Date: 09/27/2013 10:52 AM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

I will have something to you this afternoon.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, danny.cooke@lennar.com, George.Bridges@SFGOV.ORG, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org
Date: 09/27/2013 09:24 AM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack. I will do my best to convert this information into text for the memo .
Scott, Danny or Cheryl, if there is anything else that you can add this would be very helpful for Lennar as this is a public document and opportunity to publicly demonstrate Lennar and RO's commitment to local contracting.

Jack Robertson --- Re: Fire drill: Informational memo for Commission on HPS Contracting ---

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: "" <Wells.Lawson@sfgov.org>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "" <danny.cooke@lennar.com>, "" <George.Bridges@SFGOV.ORG>, "" <scott@jerocorp.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, "" <Thor.Kaslofsky@sfgov.org>
Date: Thu, Sep 26, 2013 8:03 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

See attached:

1. Memo summarizing where RO advertises for the construction bids. This was done for both 50/51 and 53/54. In addition, we hold pre-bid conferences at The Shipyard at least 15 days before bids are due to give prospective bidders an opportunity to ask questions and for us to give an overview of what Lennar and the contractor are looking for in the bids. We also underscore our desire to get local BVHP subcontractor bids. Our advertisement placements go beyond what is required in the DDA.
2. Scope of work for Butler Enterprises construction assistance consulting assignment which has been engaged since July on-site. (They were not up and running yet for 50/51 so hopefully the process for 53/54 will benefit with their involvement even though they are just now getting ramped up). I think the scope is self-explanatory, but you can get more specifics from Cheryl and Terry if you need to.

In addition, I know directly that RO frequently makes direct outreach calls to local bidder prospects to encourage them to bid, especially if they have not heard from them during the pre-bid. Post-bid submission, they often meet with a sub to seek clarification of bids to make sure that the bid is responsive and qualified.

Scott, if there are additional outreach efforts that I have not captured here, please chime in.

I think that RO and ourselves are making an effort to leave no stone unturned. Frankly, we had a good number of local bids in 50/51; the real problem in that case was that most of the bids were non-competitive price-wise. The Precision dry-wall case that came up at last Friday's meeting in Cohen's office typified this. On the other hand, if a BVHP bidder is not low but "close", we will give first consideration to them and maybe pay a little more to do so. But when bids come in 20% to 100% or more higher than most other bidders, well, we have to run a business too. Part of what we hope we can convey to subcontractors along the way is how to prepare and submit qualified/competitive bids and that is part of what Butler Enterprises is tasked to do. We are hopeful that our combined efforts will increase participation but I personally think it will be a learning process for many subs and will take some time. Fortunately, we have a lot of work to bid over the coming months and years.

I am out tomorrow, but I would hope this is enough info to help you get your memo done. Thanks.

-Jack

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: danny.cooke@lennar.com, "Jack Robertson" <jack.robertson@lennar.com>,
Cc: Thor.Kaslofsky@sfgov.org, George.Bridges@SFGOV.ORG, "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, scott@jerocorp.com
Date: 09/26/2013 02:41 PM

Subject: Fire drill: Informational memo for Commission on HPS Contracting

Danny and Jack -

As a follow-up to our meeting with Supervisor Cohen's office (and Monday's meeting with the CAC), we are preparing an informational memo for the Commission outlining the SBE policy, good faith efforts, and steps that have been taken to ensure local participation and performance to date. In particular, we are being asked to hi-light the efforts of Robert Obayashi and others to increase participation among BVHP-based SBEs.

We will prepare the bulk of this memo. However, in order to get this to the Commission next week, I need you and RO to prepare a summary of your process to date and the steps that have been taken to engage local contractors. Also, please indicate what steps Lennar and RO will take to increase local participation from the current level of 9%.

Tiffany would like to provide this to Commission on Tuesday; thus I would like to get a final draft to her by COB tomorrow. Given the short time frame for this memo, I ask that you send this information in a format that I can easily insert into the memo.

Please give me a call on my cell if you have any questions: (415) 297-8354.

Thanks all,

Wells

From: [Kaslofsky, Thor](#)
To: [Scott Smith](#); [Cheryl M. Smith](#)
Cc: [Danny Cooke](#); [Bridges, George](#); [Jack Robertson](#); [Kurt Lindquist](#); [Patrick Banks](#); [Terry Mitchell Lennar](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting
Date: Tuesday, October 15, 2013 10:39:34 AM

All:

This conf call is now at 11:30 am.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Scott Smith [<mailto:Scott@jerocorp.com>]
Sent: Monday, October 14, 2013 8:14 AM
To: Kaslofsky, Thor; Cheryl M Smith
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; Terry Mitchell Lennar
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thor,
What time is the commission meeting on Tuesday? I was not previously asked to attend so this is not on my calendar.

Scott Smith | President

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526
Office 925-820-0600 x111 | Direct 925-272-0928 | Mobile 925-570-6915 | robertsobayashi.com

From: Kaslofsky, Thor [<mailto:thor.kaslofsky@sfgov.org>]
Sent: Friday, October 11, 2013 5:54 PM
To: Cheryl M Smith
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; Scott Smith; Scott Smith; Terry Mitchell Lennar
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Cheryl,
I think you have these, but attached are the doc's associated with the Commission meeting on Oct 15th. I'm hoping that you, someone from vertical and someone from RO are able to attend to

answer questions. Tiffany will do a brief overview of the attached memo (not a full blown presentation) and then will defer to staff, Lennar, and RO to answer specific questions that may come up from the Commission.

We should be prepared to answer mainly how Lennar and RO plan on meeting the SBE goals going forward. For example you'll want to discuss what additional or different outreach is being done and what assistance is being provided (i.e. Derf Butler Enterprises).

Can we organize a meeting or call Tuesday morning at 10:30 am? I'll send out a meeting invite.....please call prior to then if you wish to discuss, thanks.

PS- George, can you identify the ethnicities of the SBE's on the attached list?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Cheryl M Smith [<mailto:Cheryl.M.Smith@lennar.com>]
Sent: Thursday, October 10, 2013 10:27 AM
To: Lawson, Wells
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com; scott.smith@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

Jack is right please refer to Kurt for blocks 50 & 51, as my memo referenced block 53 & 54.

and Happy B-day.

Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: "Lawson, Wells" <wells.lawson@sfgov.org>
To: Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Kurt Lindquist <Kurt.Lindquist@jerocorp.com>
Cc: Cheryl Smith <cheryl.m.smith@lennar.com>, Danny Cooke <Danny.Cooke@lennar.com>, "Bridges, George" <george.bridges@sfgov.org>, Patrick Banks <Patrick.Banks@lennar.com>, "scott@jerocorp.com" <scott@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>, "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, "Bohee, Tiffany" <tiffany.bohee@sfgov.org>
Date: 10/09/2013 02:30 PM
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack, we got it. George reminded me that this was included in a memo that Cheryl had sent some time ago.

Thanks.

Wells

From: Jack Robertson [<mailto:Jack.Robertson@Lennar.com>]
Sent: Wednesday, October 09, 2013 2:22 PM
To: Lawson, Wells; scott.smith@jerocorp.com; Kurt Lindquist
Cc: Cheryl Smith; Danny Cooke; Bridges, George; Patrick Banks; scott@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Kurt, can you provide this info on newspapers?

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG, "Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/09/2013 01:39 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Tiffany has asked for confirmation of which newspapers were used for advertising the 50/51 bid opportunities. Could someone please send me the names of the papers where this was advertised?

Thanks,

Wells

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/13 04:19 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells, I made a few minor revisions and fixed a couple of typos. Attached is the redlined version of this for your review.

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/2013 03:49 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

All -

Attached is the final draft memo. We need to add an executive summary and perhaps smooth out the flow a bit, but the content should be there. Please send me any thoughts you have by COB tomorrow, Tuesday, if possible.

Thanks again for your cooperation in putting this together.

Wells

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org, "Patrick Banks" <Patrick.Banks@lennar.com>
Date: 10/02/13 03:25 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

FYI - prior to signing a GMP contract, Terry Mitchell and I did review the bid summaries for 50 and 51 with George, where we highlighted the SBE/LBE subs who bid. This was likely before we accepted/rejected bids, but the information documented that we had a good number of SBE/LBE bid submissions although many of them were not priced or scoped competitively.

While Scott and I are reluctant to transmit this information via email, as it contains sensitive bid pricing information that can be misinterpreted and hence we'd like to limit distribution of, I'm comfortable sending you a hard copy of this. What's critical to understand is that the bid summaries RO has prepared show only the \$\$ bid by subcontractors and doesn't include analysis of bids where, for example, a required scope was left out that made the bid seem low, when if the full scope was accounted for, the revised bid would have to be much higher.

Bottom line is that you can review the bids and RO and ourselves will be prepared to respond to any questions you may have about how specific subs were ultimately selected.

-Jack

LENNAR

Jack Robertson

VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson Lennar" <Jack.Robertson@Lennar.com>, scott@jeroCorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/02/2013 02:20 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny -

I left you a voicemail earlier today to confirm that in order to complete the Info memo on HPS contracting we need to review the bid tabulations for Blocks 50 and 51, which include both the accepted and rejected bids, the bid amounts, and SBE status as required by Section IV.F.9 of the attached SBE Policy (see excerpt below.) This information should already be available from Roberts-Obayashi -- could you make sure we get a copy of this analysis today if possible? Tiffany would like to review the final memo on Friday.

Thanks,

Wells

9. Monitoring. The Agency or Agency-Assisted Contractor will keep track of the date that each response, proposal or bid was received from SBEs, including the amount bid by and the amount to be paid (if different) to the non-SBE contractor that was selected. If the responsible staff person or bidder/proposer asserts that there were reasons other than the respective amounts bid for not awarding the contract to or selecting an SBE, he or she must be prepared to provide valid reasons(s) for any rejections.

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure

One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]

[attachment "HPS-Phase 1 Local Contracting Update_101513-rev (3).doc" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]
[attachment "HPS-Phase 1 Local Contracting Update.Jack edits.doc" deleted by Wells Lawson/MAYOR/SFGOV]

From: Thor.Kaslofsky@sfgov.org
To: [Danny Cooke](#); [Thor Kaslofsky](#)
Cc: [Cheryl Smith](#); George.Bridges@SFGOV.ORG; [Jack Robertson Lennar](#); scott@jerocorp.com; [Terry Mitchell Lennar](#); [Wells Lawson](#)
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Friday, September 27, 2013 4:22:00 PM

Great thanks.
Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
=====

From: "Danny Cooke" <Danny.Cooke@lennar.com>
Date: Fri, 27 Sep 2013 16:15:37 -0700
To: <Thor.Kaslofsky@sfgov.org>
Cc: Cheryl M Smith<Cheryl.M.Smith@lennar.com>; <George.Bridges@SFGOV.ORG>;
Jack Robertson<Jack.Robertson@Lennar.com>; <scott@jerocorp.com>; Terry
Mitchell<Terry.Mitchell@lennar.com>; <Wells.Lawson@sfgov.org>
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Thor,
No. I have created a bulletized format that I will send in the next few minutes. Cheryl and Derf are reviewing it in its final form after receiving Derf's input.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Thor.Kaslofsky@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Wells.Lawson@sfgov.org
Date: 09/27/2013 04:09 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny,

Is what Scott and Jack sent the totality of what was being supplied? Just want to know if we should expect anything else.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: "Danny Cooke" <Danny.Cooke@lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org
Date: 09/27/2013 10:52 AM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

I will have something to you this afternoon.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, danny.cooke@lennar.com, George.Bridges@SFGOV.ORG, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org
Date: 09/27/2013 09:24 AM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack. I will do my best to convert this information into text for the memo .
Scott, Danny or Cheryl, if there is anything else that you can add this would be very helpful for Lennar as this is a public document and opportunity to publicly demonstrate Lennar and RO's commitment to local contracting.

Jack Robertson --- Re: Fire drill: Informational memo for Commission on HPS Contracting ---

From: "Jack Robertson" <Jack.Robertson@Lennar.com>

To: "" <Wells.Lawson@sfgov.org>

Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "" <danny.cooke@lennar.com>, "" <George.Bridges@SFGOV.ORG>, "" <scott@jerocorp.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, "" <Thor.Kaslofsky@sfgov.org>

Date: Thu, Sep 26, 2013 8:03 PM

Subject Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

See attached:

1. Memo summarizing where RO advertises for the construction bids. This was done for both 50/51 and 53/54. In addition, we hold pre-bid conferences at The Shipyard at least 15 days before bids are due to give prospective bidders an opportunity to ask questions and for us to give an overview of what Lennar and the contractor are looking for in the bids. We also underscore our desire to get local BVHP subcontractor bids. Our advertisement placements go beyond what is required in the DDA.
2. Scope of work for Butler Enterprises construction assistance consulting assignment which has been engaged since July on-site. (They were not up and running yet for 50/51 so hopefully the process for 53/54 will benefit with their involvement even though they are just now getting ramped up). I think the scope is self-explanatory, but you can get more specifics from Cheryl and Terry if you need to.

In addition, I know directly that RO frequently makes direct outreach calls to local bidder prospects to encourage them to bid, especially if they have not heard from them during the pre-bid. Post-bid submission, they often meet with a sub to seek clarification of bids to make sure that the bid is responsive and qualified.

Scott, if there are additional outreach efforts that I have not captured here, please chime in.

I think that RO and ourselves are making an effort to leave no stone unturned. Frankly, we had a good number of local bids in 50/51; the real problem in that case was that most of the bids were non-competitive price-wise. The Precision dry-wall case that came up at last Friday's meeting in Cohen's office typified this. On the other hand, if a BVHP bidder is not low but "close", we will give first consideration to them and maybe pay a little more to do so. But when bids come in 20% to 100% or more higher than most other bidders, well, we have to run a business too. Part of what we hope we can convey to subcontractors along the way is how to prepare and submit qualified/competitive bids and that is part of what Butler Enterprises is tasked to do. We are hopeful that our combined efforts will increase participation but I personally think it will be a learning process for many subs and will take some time. Fortunately, we have a lot of work to bid over the coming months and years.

I am out tomorrow, but I would hope this is enough info to help you get your memo done. Thanks.

-Jack

Lennar

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: danny.cooke@lennar.com, "Jack Robertson" <jack.robertson@lennar.com>,
Cc: Thor.Kaslofsky@sfgov.org, George.Bridges@SFGOV.ORG, "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, scott@jerocorp.com
Date: 09/26/2013 02:41 PM
Subject: Fire drill: Informational memo for Commission on HPS Contracting

Danny and Jack -

As a follow-up to our meeting with Supervisor Cohen's office (and Monday's meeting with the CAC), we are preparing an informational memo for the Commission outlining the SBE policy, good faith efforts, and steps that have been taken to ensure local participation and performance to date. In particular, we are being asked to hi-light the efforts of Robert Obayashi and others to increase participation among BVHP-based SBEs.

We will prepare the bulk of this memo. However, in order to get this to the Commission next week, I need you and RO to prepare a summary of your process to date and the steps that have been taken to engage local contractors. Also, please indicate what steps Lennar and RO will take to increase local participation from the current level of 9%.

Tiffany would like to provide this to Commission on Tuesday; thus I would like to get a final draft to her by COB tomorrow. Given the short time frame for this memo, I ask that you send this information in a format that I can easily insert into the memo.

Please give me a call on my cell if you have any questions: (415) 297-8354.

Thanks all,

Wells

From: [Scott Smith](#)
To: [Kaslofsky, Thor](#); [Cheryl M Smith](#)
Cc: [Danny Cooke](#); [Bridges, George](#); [Jack Robertson](#); [Kurt Lindquist](#); [Patrick Banks](#); [Terry Mitchell Lennar](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting
Date: Monday, October 14, 2013 8:14:47 AM

Thor,

What time is the commission meeting on Tuesday? I was not previously asked to attend so this is not on my calendar.

Scott Smith | President

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x111 | Direct 925-272-0928 | Mobile 925-570-6915 | robertsobayashi.com

From: Kaslofsky, Thor [mailto:thor.kaslofsky@sfgov.org]

Sent: Friday, October 11, 2013 5:54 PM

To: Cheryl M Smith

Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; Scott Smith; Scott Smith; Terry Mitchell Lennar

Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Cheryl,

I think you have these, but attached are the doc's associated with the Commission meeting on Oct 15th. I'm hoping that you, someone from vertical and someone from RO are able to attend to answer questions. Tiffany will do a brief overview of the attached memo (not a full blown presentation) and then will defer to staff, Lennar, and RO to answer specific questions that may come up from the Commission.

We should be prepared to answer mainly how Lennar and RO plan on meeting the SBE goals going forward. For example you'll want to discuss what additional or different outreach is being done and what assistance is being provided (i.e. Derf Butler Enterprises).

Can we organize a meeting or call Tuesday morning at 10:30 am? I'll send out a meeting invite.....please call prior to then if you wish to discuss, thanks.

PS- George, can you identify the ethnicities of the SBE's on the attached list?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org

(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>

=====

From: Cheryl M Smith [<mailto:Cheryl.M.Smith@lennar.com>]
Sent: Thursday, October 10, 2013 10:27 AM
To: Lawson, Wells
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott@jerocorp.com; scott.smith@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

Jack is right please refer to Kurt for blocks 50 & 51, as my memo referenced block 53 & 54.

and Happy B-day.

Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: "Lawson, Wells" <wells.lawson@sfgov.org>
To: Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Kurt Lindquist <Kurt.Lindquist@jerocorp.com>
Cc: Cheryl Smith <cheryl.m.smith@lennar.com>, Danny Cooke <Danny.Cooke@lennar.com>, "Bridges, George" <george.bridges@sfgov.org>, Patrick Banks <Patrick.Banks@lennar.com>, "scott@jerocorp.com" <scott@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>, "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, "Bohee, Tiffany" <tiffany.bohee@sfgov.org>
Date: 10/09/2013 02:30 PM
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack, we got it. George reminded me that this was included in a memo that Cheryl had sent some time ago.

Thanks.

Wells

From: Jack Robertson [<mailto:Jack.Robertson@Lennar.com>]
Sent: Wednesday, October 09, 2013 2:22 PM
To: Lawson, Wells; scott.smith@jerocorp.com; Kurt Lindquist
Cc: Cheryl Smith; Danny Cooke; Bridges, George; Patrick Banks; scott@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Kurt, can you provide this info on newspapers?



Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/09/2013 01:39 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Tiffany has asked for confirmation of which newspapers were used for advertising the 50/51 bid opportunities. Could someone please send me the names of the papers where this was advertised?

Thanks,

Wells

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/13 04:19 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells, I made a few minor revisions and fixed a couple of typos. Attached is the redlined version of this

for your review.



Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org

Date: 10/07/2013 03:49 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

All -

Attached is the final draft memo. We need to add an executive summary and perhaps smooth out the flow a bit, but the content should be there. Please send me any thoughts you have by COB tomorrow, Tuesday, if possible.

Thanks again for your cooperation in putting this together.

Wells

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

From: "Jack Robertson" <Jack.Robertson@Lennar.com>

To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org,
"Patrick Banks" <Patrick.Banks@lennar.com>
Date: 10/02/13 03:25 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

FYI - prior to signing a GMP contract, Terry Mitchell and I did review the bid summaries for 50 and 51 with George, where we highlighted the SBE/LBE subs who bid. This was likely before we accepted/rejected bids, but the information documented that we had a good number of SBE/LBE bid submissions although many of them were not priced or scoped competitively.

While Scott and I are reluctant to transmit this information via email, as it contains sensitive bid pricing information that can be misinterpreted and hence we'd like to limit distribution of, I'm comfortable sending you a hard copy of this. What's critical to understand is that the bid summaries RO has prepared show only the \$\$ bid by subcontractors and doesn't include analysis of bids where, for example, a required scope was left out that made the bid seem low, when if the full scope was accounted for, the revised bid would have to be much higher.

Bottom line is that you can review the bids and RO and ourselves will be prepared to respond to any questions you may have about how specific subs were ultimately selected.

-Jack

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson Lennar"
<Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org,
Tiffany.Bohee@sfgov.org
Date: 10/02/2013 02:20 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny -

I left you a voicemail earlier today to confirm that in order to complete the Info memo on HPS contracting we need to review the bid tabulations for Blocks 50 and 51, which include both the accepted and rejected bids, the bid amounts, and SBE status as required by Section IV.F.9 of the attached SBE Policy (see excerpt below.) This information should already be available from Roberts-Obayashi -- could you make sure we get a copy of this analysis today if possible? Tiffany would like to review the final memo on Friday.

Thanks,

Wells

9. Monitoring. The Agency or Agency-Assisted Contractor will keep track of the date that each response, proposal or bid was received from SBEs, including the amount bid by and the amount to be paid (if different) to the non-SBE contractor that was selected. If the responsible staff person or bidder/proposer asserts that there were reasons other than the respective amounts bid for not awarding the contract to or selecting an SBE, he or she must be prepared to provide valid reasons(s) for any rejections.

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]

[attachment "HPS-Phase 1 Local Contracting Update_101513-rev (3).doc" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]
[attachment "HPS-Phase 1 Local Contracting Update.Jack edits.doc" deleted by Wells Lawson/MAYOR/SFGOV]

From: [Danny Cooke](#)
To: Thor.Kaslofsky@sfgov.org
Cc: [Cheryl M. Smith](#); George.Bridges@SFGOV.ORG; [Jack Robertson](#); scott@jerocorp.com; [Terry Mitchell](#); Wells.Lawson@sfgov.org
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Friday, September 27, 2013 4:15:00 PM

Thor,
No. I have created a bulletized format that I will send in the next few minutes. Cheryl and Derf are reviewing it in its final form after receiving Derf's input.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Thor.Kaslofsky@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Wells.Lawson@sfgov.org
Date: 09/27/2013 04:09 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny,
Is what Scott and Jack sent the totality of what was being supplied? Just want to know if we should expect anything else.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: "Danny Cooke" <Danny.Cooke@lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org
Date: 09/27/2013 10:52 AM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

I will have something to you this afternoon.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, danny.cooke@lennar.com, George.Bridges@SFGOV.ORG, scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org
Date: 09/27/2013 09:24 AM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack. I will do my best to convert this information into text for the memo .
Scott, Danny or Cheryl, if there is anything else that you can add this would be very helpful for Lennar as this is a public document and opportunity to publicly demonstrate Lennar and RO's commitment to local contracting.

Jack Robertson --- Re: Fire drill: Informational memo for Commission on HPS Contracting ---

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: "" <Wells.Lawson@sfgov.org>
Cc: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "" <danny.cooke@lennar.com>, "" <George.Bridges@SFGOV.ORG>, "" <scott@jerocorp.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, "" <Thor.Kaslofsky@sfgov.org>
Date: Thu, Sep 26, 2013 8:03 PM
Subject Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

See attached:

1. Memo summarizing where RO advertises for the construction bids. This was done for both 50/51 and 53/54. In addition, we hold pre-bid conferences at The Shipyard at least 15 days before bids are due to give prospective bidders an opportunity to ask questions and for us to give an overview of what Lennar and the contractor are looking for in the bids. We also underscore our desire to get local BVHP subcontractor bids. Our advertisement placements go beyond what is required in the DDA.
2. Scope of work for Butler Enterprises construction assistance consulting assignment which has been engaged since July on-site. (They were not up and running yet for 50/51 so hopefully the process for 53/54 will benefit with their involvement even though they are just now getting ramped up). I think the scope is self-explanatory, but you can get more specifics from Cheryl and Terry if you need to.

In addition, I know directly that RO frequently makes direct outreach calls to local bidder prospects to encourage them to bid, especially if they have not heard from them during the pre-bid. Post-bid submission, they often meet with a sub to seek clarification of bids to make sure that the bid is responsive and qualified.

Scott, if there are additional outreach efforts that I have not captured here, please chime in.

I think that RO and ourselves are making an effort to leave no stone unturned. Frankly, we had a good number of local bids in 50/51; the real problem in that case was that most of the bids were non-competitive price-wise. The Precision dry-wall case that came up at last Friday's meeting in Cohen's office typified this. On the other hand, if a BVHP bidder is not low but "close", we will give first consideration to them and maybe pay a little more to do so. But when bids come in 20% to 100% or more higher than most other bidders, well, we have to run a business too. Part of what we hope we can convey to subcontractors along the way is how to prepare and submit qualified/competitive bids and that is part of what Butler Enterprises is tasked to do. We are hopeful that our combined efforts will increase participation but I personally think it will be a learning process for many subs and will take some time. Fortunately, we have a lot of work to bid over the coming months and years.

I am out tomorrow, but I would hope this is enough info to help you get your memo done. Thanks.

-Jack

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: danny.cooke@lennar.com, "Jack Robertson" <jack.robertson@lennar.com>,
Cc: Thor.Kaslofsky@sfgov.org, George.Bridges@SFGOV.ORG, "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, scott@jerocorp.com
Date: 09/26/2013 02:41 PM
Subject: Fire drill: Informational memo for Commission on HPS Contracting

Danny and Jack -

As a follow-up to our meeting with Supervisor Cohen's office (and Monday's meeting with the CAC), we are preparing an informational memo for the Commission outlining the SBE policy, good faith efforts, and steps that have been taken to ensure local participation and performance to date. In particular, we are being asked to hi-light the efforts of Robert Obayashi and others to increase participation among BVHP-based SBEs.

We will prepare the bulk of this memo. However, in order to get this to the Commission next week, I need you and RO to prepare a summary of your process to date and the steps that have been taken to engage local contractors. Also, please indicate what steps Lennar and RO will take to increase local participation from the current level of 9%.

Tiffany would like to provide this to Commission on Tuesday; thus I would like to get a final draft to her by COB tomorrow. Given the short time frame for this memo, I ask that you send this information in a format that I can easily insert into the memo.

Please give me a call on my cell if you have any questions: (415) 297-8354.

Thanks all,

Wells

From: [Jack Robertson](#)
To: Wells.Lawson@sfgov.org
Cc: [Cheryl M. Smith](#); danny.cooke@lennar.com; George.Bridges@SFGOV.ORG; scott@jerocorp.com; [Terry Mitchell](#); Thor.Kaslofsky@sfgov.org
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Thursday, September 26, 2013 5:03:00 PM
Attachments: [OUTREACH Blocks 53&54.doc](#)
[Derf Butler.Scope of wk CAProgram HPSI.doc](#)

Wells,

See attached:

1. Memo summarizing where RO advertises for the construction bids. This was done for both 50/51 and 53/54. In addition, we hold pre-bid conferences at The Shipyard at least 15 days before bids are due to give prospective bidders an opportunity to ask questions and for us to give an overview of what Lennar and the contractor are looking for in the bids. We also underscore our desire to get local BVHP subcontractor bids. Our advertisement placements go beyond what is required in the DDA.
2. Scope of work for Butler Enterprises construction assistance consulting assignment which has been engaged since July on-site. (They were not up and running yet for 50/51 so hopefully the process for 53/54 will benefit with their involvement even though they are just now getting ramped up). I think the scope is self-explanatory, but you can get more specifics from Cheryl and Terry if you need to.

In addition, I know directly that RO frequently makes direct outreach calls to local bidder prospects to encourage them to bid, especially if they have not heard from them during the pre-bid. Post-bid submission, they often meet with a sub to seek clarification of bids to make sure that the bid is responsive and qualified.

Scott, if there are additional outreach efforts that I have not captured here, please chime in.

I think that RO and ourselves are making an effort to leave no stone unturned. Frankly, we had a good number of local bids in 50/51; the real problem in that case was that most of the bids were non-competitive price-wise. The Precision dry-wall case that came up at last Friday's meeting in Cohen's office typified this. On the other hand, if a BVHP bidder is not low but "close", we will give first consideration to them and maybe pay a little more to do so. But when bids come in 20% to 100% or more higher than most other bidders, well, we have to run a business too. Part of what we hope we can convey to subcontractors along the way is how to prepare and submit qualified/competitive bids and that is part of what Butler Enterprises is tasked to do. We are hopeful that our combined efforts will increase participation but I personally think it will be a learning process for many subs and will take some time.

Fortunately, we have a lot of work to bid over the coming months and years.

I am out tomorrow, but I would hope this is enough info to help you get your memo done. Thanks.

-Jack

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com

www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: danny.cooke@lennar.com, "Jack Robertson" <jack.robertson@lennar.com>,
Cc: Thor.Kaslofsky@sfgov.org, George.Bridges@SFGOV.ORG, "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>, "Terry Mitchell" <Terry.Mitchell@lennar.com>, scott@jerocorp.com
Date: 09/26/2013 02:41 PM
Subject: Fire drill: Informational memo for Commission on HPS Contracting

Danny and Jack -

As a follow-up to our meeting with Supervisor Cohen's office (and Monday's meeting with the CAC), we are preparing an informational memo for the Commission outlining the SBE policy, good faith efforts, and steps that have been taken to ensure local participation and performance to date. In particular, we are being asked to hi-light the efforts of Robert Obayashi and others to increase participation among BVHP-based SBEs.

We will prepare the bulk of this memo. However, in order to get this to the Commission next week, I need you and RO to prepare a summary of your process to date and the steps that have been taken to engage local contractors. Also, please indicate what steps Lennar and RO will take to increase local participation from the current level of 9%.

Tiffany would like to provide this to Commission on Tuesday; thus I would like to get a final draft to her by COB tomorrow. Given the short time frame for this memo, I ask that you send this information in a format that I can easily insert into the memo.

Please give me a call on my cell if you have any questions: (415) 297-8354.

Thanks all,

Wells

From: [Kaslofsky, Thor](#)
To: [Cheryl M. Smith](#)
Cc: [Danny Cooke](#); [Bridges, George](#); [Jack Robertson](#); [Kurt Lindquist](#); [Patrick Banks](#); scott@jerocorp.com; scott.smith@jerocorp.com; [Terry Mitchell Lennar](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting
Date: Friday, October 11, 2013 5:54:12 PM
Attachments: [8\(a\) HPS-Phase 1 Local Contracting Update Att A 101513.docx](#)
[8\(a\) HPS-Phase 1 Local Contracting Update Att B 101513.pdf](#)
[8\(a\) HPS-Phase 1 Local Contracting Update 101513-FINAL FINAL.doc](#)

Cheryl,

I think you have these, but attached are the doc's associated with the Commission meeting on Oct 15th. I'm hoping that you, someone from vertical and someone from RO are able to attend to answer questions. Tiffany will do a brief overview of the attached memo (not a full blown presentation) and then will defer to staff, Lennar, and RO to answer specific questions that may come up from the Commission.

We should be prepared to answer mainly how Lennar and RO plan on meeting the SBE goals going forward. For example you'll want to discuss what additional or different outreach is being done and what assistance is being provided (i.e. Derf Butler Enterprises).

Can we organize a meeting or call Tuesday morning at 10:30 am? I'll send out a meeting invite.....please call prior to then if you wish to discuss, thanks.

PS- George, can you identify the ethnicities of the SBE's on the attached list?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Cheryl M Smith [mailto:Cheryl.M.Smith@lennar.com]
Sent: Thursday, October 10, 2013 10:27 AM
To: Lawson, Wells
Cc: [Danny Cooke](#); [Bridges, George](#); [Jack Robertson](#); [Kurt Lindquist](#); [Patrick Banks](#); scott@jerocorp.com; scott.smith@jerocorp.com; [Terry Mitchell Lennar](#); [Kaslofsky, Thor](#); [Bohee, Tiffany](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Wells,

Jack is right please refer to Kurt for blocks 50 & 51, as my memo referenced block 53 & 54.

and Happy B-day.

Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: "Lawson, Wells" <wells.lawson@sfgov.org>
To: Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Kurt Lindquist <Kurt.Lindquist@jerocorp.com>
Cc: Cheryl Smith <cheryl.m.smith@lennar.com>, Danny Cooke <Danny.Cooke@lennar.com>, "Bridges, George" <george.bridges@sfgov.org>, Patrick Banks <Patrick.Banks@lennar.com>, "scott@jerocorp.com" <scott@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>, "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>, "Bohee, Tiffany" <tiffany.bohee@sfgov.org>
Date: 10/09/2013 02:30 PM
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thanks Jack, we got it. George reminded me that this was included in a memo that Cheryl had sent some time ago.

Thanks.

Wells

From: Jack Robertson [<mailto:Jack.Robertson@Lennar.com>]
Sent: Wednesday, October 09, 2013 2:22 PM
To: Lawson, Wells; scott.smith@jerocorp.com; Kurt Lindquist
Cc: Cheryl Smith; Danny Cooke; Bridges, George; Patrick Banks; scott@jerocorp.com; Terry Mitchell Lennar; Kaslofsky, Thor; Bohee, Tiffany
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Kurt, can you provide this info on newspapers?

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/09/2013 01:39 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Tiffany has asked for confirmation of which newspapers were used for advertising the 50/51 bid opportunities. Could someone please send me the names of the papers where this was advertised?

Thanks,

Wells

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/13 04:19 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Wells, I made a few minor revisions and fixed a couple of typos. Attached is the redlined version of this for your review.

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Jack Robertson" <Jack.Robertson@Lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
"Patrick Banks" <Patrick.Banks@lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>,
Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/07/2013 03:49 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

All -

Attached is the final draft memo. We need to add an executive summary and perhaps smooth out the flow a bit, but the content should be there. Please send me any thoughts you have by COB tomorrow, Tuesday, if possible.

Thanks again for your cooperation in putting this together.

Wells

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Wells.Lawson@sfgov.org
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>, George.Bridges@SFGOV.ORG,
scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org,
"Patrick Banks" <Patrick.Banks@lennar.com>
Date: 10/02/13 03:25 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

FYI - prior to signing a GMP contract, Terry Mitchell and I did review the bid summaries for 50 and 51 with George, where we highlighted the SBE/LBE subs who bid. This was likely before we accepted/rejected bids, but the information documented that we had a good number of SBE/LBE bid submissions although many of them were not priced or scoped competitively.

While Scott and I are reluctant to transmit this information via email, as it contains sensitive bid pricing

information that can be misinterpreted and hence we'd like to limit distribution of, I'm comfortable sending you a hard copy of this. What's critical to understand is that the bid summaries RO has prepared show only the \$\$ bid by subcontractors and doesn't include analysis of bids where, for example, a required scope was left out that made the bid seem low, when if the full scope was accounted for, the revised bid would have to be much higher.

Bottom line is that you can review the bids and RO and ourselves will be prepared to respond to any questions you may have about how specific subs were ultimately selected.

-Jack

LENNAR

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>, George.Bridges@SFGOV.ORG, "Jack Robertson Lennar" <Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar" <Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/02/2013 02:20 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting

Danny -

I left you a voicemail earlier today to confirm that in order to complete the Info memo on HPS contracting we need to review the bid tabulations for Blocks 50 and 51, which include both the accepted and rejected bids, the bid amounts, and SBE status as required by Section IV.F.9 of the attached SBE Policy (see excerpt below.) This information should already be available from Roberts-Obayashi -- could you make sure we get a copy of this analysis today if possible? Tiffany would like to review the final memo on Friday.

Thanks,

Wells

9. Monitoring. The Agency or Agency-Assisted Contractor will keep track

of the date that each response, proposal or bid was received from SBEs, including the amount bid by and the amount to be paid (if different) to the non-SBE contractor that was selected. If the responsible staff person or bidder/proposer asserts that there were reasons other than the respective amounts bid for not awarding the contract to or selecting an SBE, he or she must be prepared to provide valid reasons(s) for any rejections.

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point
Office of Community Investment & Infrastructure
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]

[attachment "HPS-Phase 1 Local Contracting Update_101513-rev (3).doc" deleted by Jack Robertson/SANFRANCISCO/WEST/Lennar]
[attachment "HPS-Phase 1 Local Contracting Update.Jack edits.doc" deleted by Wells Lawson/MAYOR/SFGOV]

From: Cheryl.M.Smith@lennar.com
To: [Kaslofsky, Thor](#); [Bridges, George](#); Jack.Robertson@Lennar.com; scott.smith@jerocorp.com; Terry.Mitchell@lennar.com
Cc: [Lawson, Wells](#); Danny.Cooke@lennar.com; [Kurt Lindquist](#); Patrick.Banks@lennar.com
Subject: Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Thursday, October 17, 2013 11:40:37 AM

Thor,
I will send it to you this afternoon I'm out of the office.
Cheryl

From: "Kaslofsky, Thor" [thor.kaslofsky@sfgov.org]
Sent: 10/17/2013 06:05 PM GMT
To: "Bridges, George" <george.bridges@sfgov.org>; Cheryl Smith; Jack Robertson; "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>; Terry Mitchell
Cc: "Lawson, Wells" <wells.lawson@sfgov.org>; Danny Cooke; Kurt Lindquist <Kurt.Lindquist@jerocorp.com>; Patrick Banks
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Can someone send us the scope of services from Derf Butler's contract, thanks.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor
Sent: Wednesday, October 16, 2013 5:05 PM
To: Bridges, George; Cheryl M Smith; Jack Robertson; scott.smith@jerocorp.com; Terry Mitchell Lennar
Cc: Lawson, Wells; Danny Cooke; Kurt Lindquist; Patrick Banks
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Folks,
Thanks for coming to yesterday's Commission meeting and our apologies for the fact that the items were continued to the next meeting which is now **Tuesday November 5th at 1 pm at Cityhall #416.** I'll be preparing a presentation now and updating the memo for that meeting (you'll get a copy of the draft). In furtherance of that George and I would like to check in with Lennar and RO mid week sometime to get an update on the contracting numbers for both Blocks 50/51 and Block 53/54.

How does 2:30 on Thursday next work for everyone to meet?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: [Kaslofsky, Thor](#)
To: [Cheryl M. Smith](#)
Cc: [Danny Cooke](#); [Bridges, George](#); [Jack Robertson](#); [Kurt Lindquist](#); [Patrick Banks](#); scott.smith@jerocorp.com; [Terry Mitchell Lennar](#); [Lawson, Wells](#)
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting
Date: Thursday, October 17, 2013 1:55:47 PM

Thanks!

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Cheryl M Smith [mailto:Cheryl.M.Smith@lennar.com]
Sent: Thursday, October 17, 2013 1:22 PM
To: Kaslofsky, Thor
Cc: Danny Cooke; Bridges, George; Jack Robertson; Kurt Lindquist; Patrick Banks; scott.smith@jerocorp.com; Terry Mitchell Lennar; Lawson, Wells
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Thor,

Per your request attached please find the CAP Scope of Work for Butler Enterprise.

Thanks
Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>
To: "Bridges, George" <george.bridges@sfgov.org>, Cheryl M Smith <Cheryl.M.Smith@lennar.com>, Jack Robertson <Jack.Robertson@Lennar.com>, "scott.smith@jerocorp.com" <scott.smith@jerocorp.com>, Terry Mitchell Lennar <Terry.Mitchell@lennar.com>
Cc: "Lawson, Wells" <wells.lawson@sfgov.org>, Danny Cooke <Danny.Cooke@lennar.com>, Kurt Lindquist

<Kurt.Lindquist@jerocorp.com>, Patrick Banks <Patrick.Banks@lennar.com>

Date: 10/17/2013 11:05 AM

Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Can someone send us the scope of services from Derf Butler's contract, thanks.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor
Sent: Wednesday, October 16, 2013 5:05 PM
To: Bridges, George; Cheryl M Smith; Jack Robertson; scott.smith@jerocorp.com; Terry Mitchell Lennar
Cc: Lawson, Wells; Danny Cooke; Kurt Lindquist; Patrick Banks
Subject: RE: Fire drill: Informational memo for Commission on HPS Contracting

Folks,

Thanks for coming to yesterday's Commission meeting and our apologies for the fact that the items were continued to the next meeting which is now **Tuesday November 5th at 1 pm at Cityhall #416**. I'll be preparing a presentation now and updating the memo for that meeting (you'll get a copy of the draft). In furtherance of that George and I would like to check in with Lennar and RO mid week sometime to get an update on the contracting numbers for both Blocks 50/51 and Block 53/54.

How does 2:30 on Thursday next work for everyone to meet?

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>

=====

From: [Danny Cooke](#)
To: [Bridges, George](#)
Cc: [Kaslofsky, Thor](#)
Subject: Re: FW: Hunters Point Follow up
Date: Monday, November 04, 2013 4:35:47 PM

George,
I talked to Scott smith. He will call his framers to see where they are at with contracting the lumber supply.

I also called Dana, but he wasn't at the office. The receptionist directed me to his v/m, where I left a detailed message.

Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: "Bridges, George" <george.bridges@sfgov.org>
To: Danny Cooke <Danny.Cooke@lennar.com>
Cc: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>
Date: 11/04/2013 03:10 PM
Subject: FW: Hunters Point Follow up

Danny,

Would you give him a call? In talking with Dana an ½ hour ago, he said that no one at Lennar has returned his call.

I talked with Scott and he is contacting Astron and Allied Framers to see what opportunities there might be on Block 50/51.

I had a lengthy conversation with him which was quite frustrating because he consistently makes accusations that are not necessarily facts. Needless to say, I do not want him to show up tomorrow with commentary which is not true.

George

From: dana dominguez [<mailto:dana@dldlumber.com>]
Sent: Monday, November 04, 2013 1:49 PM
To: Bridges, George

Subject: Hunters Point Follow up

Good Afternoon, i have waited to email you to see how much help your input with the new director of construction for Lennar was going to help DLD Lumber. I also reached out to Butler Enterprise I have talked to Sid, and i met face to face with him. We talked about my concerns with how the project was being let out. I have also talked to RO and let them know how very interested we are on this project. I have also talked to you on more than one occasion about my concerns with the bidding process. I have even sat down and listen to how there was going to be a level playing field with the parties in control of purchasing the lumber and or building material. We have bid this job to RO knowing they were not going to do the work themselves , DLD Lumber Company is committed to providing jobs for local people, as I have stated in the past we have out reached to all parties involved in this project. The Blocks 50-51 have both gone to companies outside the county of San Francisco, 1 to Oakland and 1 to Stockton. Your office isn't doing it's job in reference to monitoring and addressing the concerns of Local Small Business. I reached out to over 60 days ago, and you haven't followed up with me to see if we were getting any work on the project, DLD has invested many hours into this project with pre bid meetings site visits emails. I will be calling the Mayors Office and Supervisors for our District to express my concerns of the bid process for this project. Thank You Dana

Dana Dominguez

DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana dominguez <dana@dldlumber.com>
Sent: Monday, August 19, 2013 4:42 PM
Subject: Re: Blk 50-51

Dana,

I had a meeting last week with the new Director of Construction at Lennar and he is aware of your concerns. He is committed to ensuring contractors and suppliers in the SE part of the City of SF have access to the opportunities.

I also talked with Sid Martin and Derf Butler with Butler Enterprises who are instrumental in the Contractor's Assistance Program at the HPSY. Please feel free to stop by to talk with Sid Martin 8-1pm daily at the trailer on the right before you go into the HPSY. I told Mr. Martin that I would sent you an email in hopes of you getting information in a timely manner.

Also, I hope you will bid to the Nibbi/Cahill J/V at Hunters View Phase 2. Please continue to follow the bids at the City's Bid and Contracts site:
<http://mission.sfgov.org/OCABidPublication/>

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: dana dominguez <dana@dldlumber.com>
To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
Date: 08/05/2013 09:18 AM
Subject: Blk 50-51

Good Morning George, Thank you for the information, and i look forward to making contact with the people at Lennar, i however have yet to have anyone from there company reach out to us or return our many messages in the past 2 years. When we spoke last week and I expressed some frustration with the way this project has been advertise to include local business, I had hoped you might take a little time to help us with the current project.(50-51) Lennar has instructed there General Contractor to use a non local Material supplier for there Lumber needs for BLK 50-51. I tried to communicate to you in our phone conversation last week that we have been trying to be involved since this project was first advertise. DLD Lumber went to all the meetings and talked the GC and the subs. We have done all the proper things in order to have a chance to supply BLK 50-51 with our services, to not even be considered is not acceptable, I'm sure you fully understand my frustration, a Small Local Business like ours pays our Taxes to the city, we employe local people. i look forward to hearing from you again, Dana

Dana Dominguez

DLD Lumber
1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana@dldlumber.com
Cc: Landon Browning <Landon.Browning@Lennar.com>;
cheryl.m.smith@lennar.com; Thor.Kaslofsky@sfgov.org
Sent: Monday, July 29, 2013 3:41 PM
Subject: RE: Upcoming Bids for Blocks 53 and 54

Dana,

Thank you for your call last week.

I have sent Landon Browning an email who is responsible to the next project out to bid.

Feel free to reach out to him if you do not hear back from him later in the week

Landon Browning
Acquisitions Manager
Lennar Urban
One California Street
Suite 2700
San Francisco, CA 94111

Office: (415) 995-4811
Cell: (415) 716-6154
Fax: (415) 995-1778

landon.browning@lennar.com

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: [Thor Kaslofsky](#)
To: [Danny Cooke, Lennar](#); [Bridges, George](#)
Subject: Re: FW: Hunters Point Follow up
Date: Monday, November 04, 2013 4:38:58 PM

Danny,
is Scott coming? RO should be there I think.
Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
=====

From: Danny Cooke <Danny.Cooke@lennar.com>
Date: Mon, 4 Nov 2013 16:35:33 -0800
To: Bridges, George<george.bridges@sfgov.org>
Cc: Kaslofsky, Thor<thor.kaslofsky@sfgov.org>
Subject: Re: FW: Hunters Point Follow up

George,
I talked to Scott smith. He will call his framers to see where they are at with contracting the lumber supply.
I also called Dana, but he wasn't at the office. The receptionist directed me to his v/m, where I left a
detailed message.
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

From: "Bridges, George" <george.bridges@sfgov.org>
To: Danny Cooke <Danny.Cooke@lennar.com>
Cc: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>
Date: 11/04/2013 03:10 PM
Subject: FW: Hunters Point Follow up

Danny,

Would you give him a call? In talking with Dana an ½ hour ago, he said that no one at Lennar has returned his call.

I talked with Scott and he is contacting Astron and Allied Framers to see what opportunities there might be on Block 50/51.

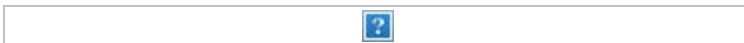
I had a lengthy conversation with him which was quite frustrating because he consistently makes accusations that are not necessarily facts. Needless to say, I do not want him to show up tomorrow with commentary which is not true.

George

From: dana dominguez [<mailto:dana@dldlumber.com>]
Sent: Monday, November 04, 2013 1:49 PM
To: Bridges, George
Subject: Hunters Point Follow up

Good Afternoon, i have waited to email you to see how much help your input with the new director of construction for Lennar was going to help DLD Lumber. I also reached out to Butler Enterprise I have talked to Sid, and i met face to face with him. We talked about my concerns with how the project was being let out. I have also talked to RO and let them know how very interested we are on this project. I have also talked to you on more than one occasion about my concerns with the bidding process. I have even sat down and listen to how there was going to be a level playing field with the parties in control of purchasing the lumber and or building material. We have bid this job to RO knowing they were not going to do the work themselves , DLD Lumber Company is committed to providing jobs for local people, as I have stated in the past we have out reached to all parties involved in this project. The Blocks 50-51 have both gone to companies outside the county of San Francisco, 1 to Oakland and 1 to Stockton. Your office isn't doing it's job in reference to monitoring and addressing the concerns of Local Small Business. I reached out to over 60 days ago, and you haven't followed up with me to see if we were getting any work on the project, DLD has invested many hours into this project with pre bid meetings site visits emails. I will be calling the Mayors Office and Supervisors for our District to express my concerns of the bid process for this project. Thank You Dana

Dana Dominguez



DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana dominguez <dana@dldlumber.com>
Sent: Monday, August 19, 2013 4:42 PM
Subject: Re: Blk 50-51

Dana,

I had a meeting last week with the new Director of Construction at Lennar and he is aware of your concerns. He is committed to ensuring contractors and suppliers in the SE part of the City of SF have access to the opportunities.

I also talked with Sid Martin and Derf Butler with Butler Enterprises who are instrumental in the Contractor's Assistance Program at the HPSY. Please feel free to stop by to talk with Sid Martin 8-1pm daily at the trailer on the right before you go into the HPSY. I told Mr. Martin that I would sent you an email in hopes of you getting information in a timely manner.

Also, I hope you will bid to the Nibbi/Cahill J/V at Hunters View Phase 2. Please continue to follow the bids at the City's Bid and Contracts site:
<http://mission.sfgov.org/OCABidPublication/>

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: dana dominguez <dana@dldlumber.com>
To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
Date: 08/05/2013 09:18 AM
Subject: Blk 50-51

Good Morning George, Thank you for the information, and i look forward to making contact with the people at Lennar, i however have yet to have anyone from there company reach out to us or return our many messages in the past 2 years. When we spoke last week and I expressed some frustration with the way this project has been advertise to include local business, I had hoped you might take a little time to help us with the current project.(50-51) Lennar has instructed there General Contractor to use a non local Material supplier for there Lumber needs for BLK 50-51. I tried

to communicate to you in our phone conversation last week that we have been trying to be involved since this project was first advertise. DLD Lumber went to all the meetings and talked the GC and the subs. We have done all the proper things in order to have a chance to supply BLK 50-51 with our services, to not even be considered is not acceptable, I'm sure you fully understand my frustration, a Small Local Business like ours pays our Taxes to the city, we employe local people. i look forward to hearing from you again, Dana

Dana Dominguez

DLD Lumber
1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana@dldlumber.com
Cc: Landon Browning <Landon.Browning@Lennar.com>;
cheryl.m.smith@lennar.com; Thor.Kaslofsky@sfgov.org
Sent: Monday, July 29, 2013 3:41 PM
Subject: RE: Upcoming Bids for Blocks 53 and 54

Dana,

Thank you for your call last week.

I have sent Landon Browning an email who is responsible to the next project out to bid.

Feel free to reach out to him if you do not hear back from him later in the week

Landon Browning
Acquisitions Manager
Lennar Urban
One California Street
Suite 2700
San Francisco, CA 94111

Office: (415) 995-4811
Cell: (415) 716-6154
Fax: (415) 995-1778

landon.browning@lennar.com

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: [Thor Kaslofsky](#)
To: [Wells Lawson/MAYOR/SFGOV](#)
Cc: [George Bridges](#)
Subject: Re: Fw: Meeting re. Bid Process for Blocks 50/51
Date: Wednesday, September 18, 2013 5:45:00 PM

I am free all day.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

☐ George Bridges---09/18/2013 05:14:36 PM---Wells, I have an 11am meeting with Jim otherwise, I am free.

From: George Bridges/REDEV/SFGOV
To: Wells Lawson/MAYOR/SFGOV@sfgov.org
Cc: Thor Kaslofsky/REDEV/SFGOV@SFGOV
Date: 09/18/2013 05:14 PM
Subject: Re: Fw: Meeting re. Bid Process for Blocks 50/51

Wells,

I have an 11am meeting with Jim otherwise, I am free.

George

☐ Wells Lawson---09/18/2013 05:08:41 PM---George and Thor - Are you available sometime tomorrow morning to have a quick pre-call with Lennar r

From: Wells Lawson/MAYOR/SFGOV
To: Thor Kaslofsky/REDEV/SFGOV@SFGOV, George Bridges/REDEV/SFGOV@SFGOV
Date: 09/18/2013 05:08 PM
Subject: Fw: Meeting re. Bid Process for Blocks 50/51

George and Thor -

Are you available sometime tomorrow morning to have a quick pre-call with Lennar regarding Friday's meeting with Supervisor Cohen?

I'm free all morning, so let me know what times will work best for you.

Wells

----- Forwarded by Wells Lawson/MAYOR/SFGOV on 09/18/13 05:03 PM -----

From: Wells Lawson/MAYOR/SFGOV
To: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>
Cc: "Danny Cooke" <Danny.Cooke@lennar.com>, Scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>
Date: 09/18/13 05:03 PM
Subject: Re: Fw: Meeting re. Bid Process for Blocks 50/51

Hi Cheryl -

I spoke with Andrea today to get a better sense for the meeting. Could we have a quick call tomorrow morning to discuss? I'm free until 12:00 noon.

Wells

 "Cheryl M Smith" ---09/18/2013 12:22:38 PM---Wells, Good after noon - Scott Smith from RO asked if we knew who (meaning which

From: "Cheryl M Smith" <Cheryl.M.Smith@lennar.com>
To: Wells.Lawson@sfgov.org
Cc: Scott@jerocorp.com, "Terry Mitchell" <Terry.Mitchell@lennar.com>, "Danny Cooke" <Danny.Cooke@lennar.com>
Date: 09/18/13 12:22 PM
Subject: Re: Fw: Meeting re. Bid Process for Blocks 50/51

Wells,

Good after noon - Scott Smith from RO asked if we knew who (meaning which contractors) will be attending the meeting on Friday with Supervisor Cohen.

Cheryl

Cheryl Smith,
Director of Community Affairs
Lennar Urban
One California Street, #2700
San Francisco, CA 94111
(415) 344-8848

From: Danny Cooke/SANFRANCISCO/WEST/Lennar
To: Cheryl M Smith/SANFRANCISCO/WEST/Lennar@LENNAR, Terry Mitchell/SANFRANCISCO/WEST/Lennar@LENNAR
Cc: Scott@jerocorp.com
Date: 09/18/2013 12:08 PM
Subject: Fw: Meeting re. Bid Process for Blocks 50/51

Can we find this out for Scott?
Danny Cooke, Executive Vice President
Construction & Development
Bay Area Division

One California Street, Suite 2700
San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com
Phone: 415-344-8882

----- Forwarded by Danny Cooke/SANFRANCISCO/WEST/Lennar on 09/18/2013 12:07 PM -----

From: Scott Smith <Scott@jerocorp.com>
To: Danny Cooke <Danny.Cooke@lennar.com>, Jack Robertson <Jack.Robertson@Lennar.com>, "derf@butlereg.com" <derf@butlereg.com>
Cc: Cheryl M Smith <Cheryl.M.Smith@lennar.com>, Terry Mitchell <Terry.Mitchell@lennar.com>
Date: 09/18/2013 11:47 AM
Subject: RE: Meeting re. Bid Process for Blocks 50/51

Danny,

I will be there. Can you please give me some insight on this meeting so I can come prepared?
What subcontractors will be attending?

Scott Smith | President

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x111 | Direct 925-272-0928 | Mobile 925-570-6915 |

robertsobayashi.com

From: Danny Cooke [<mailto:Danny.Cooke@lennar.com>]

Sent: Wednesday, September 18, 2013 10:43 AM

To: Jack Robertson; Scott Smith; derf@butlereg.com

Cc: Cheryl M Smith; Terry Mitchell

Subject: Fw: Meeting re. Bid Process for Blocks 50/51

Please plan on attending.

Scott,

It's up to you whether you choose to bring Kurt or someone else along.

Danny Cooke, Executive Vice President

Construction & Development

Bay Area Division

One California Street, Suite 2700

San Francisco, CA 94111

Email: Danny.Cooke@Lennar.com

Phone: 415-344-8882

From: [Bronson Johnson](#)
To: [Saul Nadler](#); [Jeffrey C. Martin](#); [Karen Bey](#)
Cc: [Kaslofsky, Thor \(OCII\)](#); LaShon.A.Walker@LennarCorporation.onmicrosoft.com; [Bridges, George \(OCII\)](#)
Subject: Re: FW: Supplier
Date: Friday, April 25, 2014 12:30:57 AM

Saul - my apologies for the delay. I am just catching up on email from last week when I was out sick. Are you aware that we currently have an RFP out for our Phase 1 parks at Hilltop? If interested, please contact Karen cc'd here for more info. Bids are due April 30th, so unfortunately there is only a small window left.

Thx
Bronson

-----"Kaslofsky, Thor (OCII)" <thor.kaslofsky@sfgov.org> wrote: -----

To: Saul Nadler <saul@floragrubb.com>
From: "Kaslofsky, Thor (OCII)" <thor.kaslofsky@sfgov.org>
Date: 04/19/2014 08:35PM
Cc: Karen/Lennar <karen.bey@lennar.com>, Mark Luckhardt <Mark.Luckhardt@lennar.com>, "LaShon A. Walker" <LaShon.A.Walker@lennar.com>, Bronson Johnson <Bronson.Johnson@Lennar.com>, "Bridges, George (OCII)" <george.bridges@sfgov.org>
Subject: FW: Supplier

Saul,

Good to see you Thursday. As we discussed, Terry is no longer with Lennar. I've copied a few of the folks at Lennar who are working on the Parks construction.

LaShon/Karen/Bronson/Mark,

Saul is the business manager for Flora Grubb. They are a 94124 WBE nursery/plant supplier.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor (OCII) (RED)
Sent: Thursday, April 03, 2014 2:28 PM
To: 'Saul Nadler'
Subject: RE: Supplier

Great!

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Saul Nadler [<mailto:saul@floragrubb.com>]
Sent: Thursday, April 03, 2014 2:27 PM
To: Kaslofsky, Thor (OCII) (RED)
Subject: Re: Supplier

Thank you Thor. I reached out to Terry a few minutes ago.

Please let me know what else I can do to help

Best

Saul

On Wed, Apr 2, 2014 at 10:15 PM, Kaslofsky, Thor (OCII) (RED) <thor.kaslofsky@sfgov.org> wrote:

Terry meet Saul, Saul meet Terry,

Terry,

I had mentioned to you about Flora Grubb's wholesale nursery business. They are a Bayview 94124 WBE and Saul is their business manager.

Saul,

I had mentioned that on our website are the park plans for the Shipyard, look under "Open Space and Parks Phase 1" see the following URL (<http://www.sfredevelopment.org/index.aspx?page=160>). Lennar recently released an RFP for construction of these parks, see the following URL (<http://www.sfredevelopment.org/index.aspx?page=127>). Feel free to contact Terry at Lennar he's helping manage their supplier outreach. Thanks for your interest.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Kaslofsky, Thor
Sent: Thursday, March 27, 2014 12:03 AM
To: 'Terry Mitchell'
Subject: RE: Supplier

Flora Grub 1634 Jerrold Ave SF, CA 94124 is the supplier. They are a non-minority WBE in 94124. The business manager is Saul Nadler he's at [415-694-6440](tel:415-694-6440), Saul@floragrubb.com. I'll make an email introduction tomorrow.

Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard

Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/>
=====

From: Terry Mitchell [<mailto:Terry.Mitchell@lennar.com>]
Sent: Tuesday, March 25, 2014 9:18 AM
To: Kaslofsky, Thor
Subject: Re: Supplier

Good morning Thor, please forward information on the Plant and Tree supplier. I want to ensure that Derf has the companies info to pass on to the landscape contractor when it is time.

I will speak to Jack about the supplier process.

Terry Mitchell
Project Manager
Community Affairs

Lennar Urban
One California Suite 2700
San Francisco, Ca 94111

[415 995 4818](tel:4159954818) direct
[415 995 1778](tel:4159951778) fax
terry.mitchell@lennar.com

--

Saul Nadler
saul@floragrubb.com



www.floragrubb.com
main: 415.648.2670
direct: 415.694.6440
fax: 415.648.0777

From: [Scott Smith](#)
To: [Bridges, George](#)
Cc: [Jack Robertson](#); [Kaslofsky, Thor](#); [Wells, Lawson/MAYOR/SFGOV](#)
Subject: RE: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting
Date: Friday, October 04, 2013 5:29:58 PM
Attachments: [HPSY Block 50 Sublist 9 6 13.xlsx](#)
[HPSY Block 51 Sublist 9 6 13.xlsx](#)

George,

I have attached the sub lists previously sent with the subs highlighted in yellow that have not been issued yet. On Block 50 we have a draft contract to Bel Air Mechanical that is supposedly an SBE firm for \$909K. As we discussed there are some sub trades that were not on our sub list that we still need to resolve, like windows and roofing.

In previous conversations with Derf, it sounded like he did not know of any potential subs in mailboxes, pavers, landscape, gypsum underlayment.

Scott Smith | President

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526

Office 925-820-0600 x111 | Direct 925-272-0928 | Mobile 925-570-6915 | robertsobayashi.com

-----Original Message-----

From: George.Bridges@SFGOV.ORG [<mailto:George.Bridges@SFGOV.ORG>]

Sent: Friday, October 04, 2013 4:53 PM

To: Scott Smith

Cc: Jack Robertson; Thor Kaslofsky; Wells_Lawson/MAYOR/SFGOV

Subject: RE: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

Scott,

Per our conversation earlier, there are a number of trades that RO is still working through and have not awarded contracts in hopes of increasing BVHP-SBE participation such as drywall, masonry, painting and tile.

Tiffany has asked what opportunities are remaining. Can you list those trades that are not under contract and the dollar amount for each of those scopes.

George

From: Scott Smith <Scott@jerocorp.com>

To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>

Cc: Thor Kaslofsky <Thor.Kaslofsky@sfgov.org>,
Wells_Lawson/MAYOR/SFGOV <Wells_Lawson/MAYOR/SFGOV@sfgov.org>,
Jack Robertson <Jack.Robertson@Lennar.com>

Date: 10/04/2013 02:28 PM

Subject: RE: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

I just got back to the office.

Scott Smith | President

James E. Roberts-Obayashi Corp. | 20 Oak Court, Danville, CA 94526 Office 925-820-0600 x111 | Direct 925-272-0928 | Mobile 925-570-6915 | robertsobayashi.com

-----Original Message-----

From: George.Bridges@SFGOV.ORG [<mailto:George.Bridges@SFGOV.ORG>]
Sent: Friday, October 04, 2013 2:08 PM
To: Scott Smith
Cc: Thor Kaslofsky; Wells_Lawson/MAYOR/SFGOV@sfgov.org; Jack Robertson
Subject: Re: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

Scott

Thank you for sending the information. I have a few questions/clarifications. When will you be back in the office so that we can discuss this afternoon?

Thanks,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency One South Van Ness Street, Fifth Floor San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: Jack.Robertson@Lennar.com
To: "George Bridges" <George.Bridges@SFGOV.ORG>
Cc: "Thor Kaslofsky" <Thor.Kaslofsky@sfgov.org>, Wells_Lawson/MAYOR/SFGOV@sfgov.org, "Scott Smith" <scott.smith@jerocorp.com>
Date: 10/04/2013 10:47 AM
Subject: Re: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

I would need to confer with R0 on that. We are trying to wherever we can, I will say that.

----- Original Message -----

From: George.Bridges
Sent: 10/04/2013 10:40 AM MST
To: Jack Robertson
Cc: "Thor Kaslofsky" <Thor.Kaslofsky@sfgov.org>; Wells_Lawson/MAYOR/SFGOV@sfgov.org
Subject: Re: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

Jack

Do we know the amount of the project yet to be contracted? Secondly, of this work, are there real opportunities for BVHP-SBEs?

Thanks,
George

From: Jack.Robertson@Lennar.com
To: "Thor Kaslofsky" <Thor.Kaslofsky@sfgov.org>
Cc: "George Bridges" <George.Bridges@SFGOV.ORG>, Wells_Lawson/MAYOR/SFGOV@sfgov.org
Date: 10/04/2013 10:37 AM
Subject: Re: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

Yes. It was addressed to Wells.

From: Thor.Kaslofsky
Sent: 10/04/2013 10:33 AM MST
To: Jack Robertson
Cc: George.Bridges@SFGOV.ORG; Wells_Lawson/MAYOR/SFGOV <Wells_Lawson/MAYOR/SFGOV@sfgov.org>
Subject: Re: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

to us?

Best regards,
Thor

=====

Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency One South Van Ness, 5th Floor San Francisco,
California 94103 Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/> =====

From: "Jack Robertson" <Jack.Robertson@Lennar.com>
To: Thor.Kaslofsky@sfgov.org
Cc: George.Bridges@SFGOV.ORG, Wells_Lawson/MAYOR/SFGOV <Wells_Lawson/MAYOR/SFGOV@sfgov.org>
Date: 10/04/2013 10:24 AM
Subject: Re: Fw:Re: Fire drill: Informational memo for Commission on HPS Contracting

I'm messengering it right now.

(Embedded image moved to file: pic01989.gif)Lennar

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged.

If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Thor.Kaslofsky@sfgov.org
To: Jack.Robertson@Lennar.com,
Cc: George.Bridges@SFGOV.ORG, Wells_Lawson/MAYOR/SFGOV@sfgov.org
Date: 10/04/2013 10:09 AM
Subject: Re: Fw:Re: Fire drill: Informational memo for Commission on
HPS Contracting

Jack did you get anything from Scott yesterday?

Best regards,
Thor

=====

Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency One South Van Ness, 5th Floor San Francisco,
California 94103 Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
Website: <http://www.sfredevelopment.org/> =====

Jack Robertson --- Re: Fire drill: Informational memo for Commission on HPS Contracting ---

From: "Jack Robertson" <Jack.Robertson@Lennar.com>

To: "" <Wells.Lawson@sfgov.org>

Date: Thu, Oct 3, 2013 4:25 PM

Subject Re: Fire drill: Informational memo for Commission on HPS
Contracting

Wells,

Scott Smith is supposed to be getting me the bid summaries by COB that are more updated than the copy I had yesterday. Sorry for the delay.

(Embedded image moved to file: pic10924.gif)Lennar

Jack Robertson
VP Community Development
Lennar

jack.robertson@lennar.com
www.lennar.com

Office Phone: 415-344-8842

1 California St., 27th Floor
San Francisco, CA 94111

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged.

If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Wells.Lawson@sfgov.org
To: "Danny Cooke" <Danny.Cooke@lennar.com>,
Cc: "Cheryl Smith" <cheryl.m.smith@lennar.com>,
George.Bridges@SFGOV.ORG, "Jack Robertson Lennar"
<Jack.Robertson@Lennar.com>, scott@jerocorp.com, "Terry Mitchell Lennar"
<Terry.Mitchell@lennar.com>, Thor.Kaslofsky@sfgov.org, Tiffany.Bohee@sfgov.org
Date: 10/02/2013 02:20 PM
Subject: Re: Fire drill: Informational memo for Commission on HPS
Contracting

Danny -

I left you a voicemail earlier today to confirm that in order to complete the Info memo on HPS contracting we need to review the bid tabulations for Blocks 50 and 51, which include both the accepted and rejected bids, the bid amounts, and SBE status as required by Section IV.F.9 of the attached SBE Policy (see excerpt below.) This information should already be available from Roberts-Obayashi -- could you make sure we get a copy of this

analysis today if possible? Tiffany would like to review the final memo on Friday.

Thanks,

Wells

9. Monitoring. The Agency or Agency-Assisted Contractor will keep track of the date that each response, proposal or bid was received from SBEs, including the amount bid by and the amount to be paid (if different) to the non-SBE contractor that was selected. If the responsible staff person or bidder/proposer asserts that there were reasons other than the respective amounts bid for not awarding the contract to or selecting an SBE, he or she must be prepared to provide valid reasons(s) for any rejections.

Wells M. Lawson
Senior Project Manager
Hunters Point Shipyard/Candlestick Point Office of Community Investment & Infrastructure One South Van Ness
Avenue, 5th Floor San Francisco, CA
94103
(415) 749-2539
wells.lawson@sfgov.org

[attachment "Agency Policies - SBE - Final(66174527_1).PDF" deleted by Jack
Robertson/SANFRANCISCO/WEST/Lennar]

=

From: [Thor Kaslofsky](#)
To: [Bridges, George](#)
Subject: Re: Fwd: Block 50 Payment
Date: Tuesday, January 14, 2014 10:09:30 AM

Thanks.
Best regards,
Thor

=====
Thor Kaslofsky
Project Manager, Hunters Point Shipyard
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness, 5th Floor
San Francisco, California 94103
Thor.Kaslofsky@sfgov.org
(415) 749-2464 Office
(415) 749-2585 Fax
=====

From: "Bridges, George" <george.bridges@sfgov.org>
Date: Tue, 14 Jan 2014 17:57:26 +0000
To: Kaslofsky, Thor<thor.kaslofsky@sfgov.org>
Subject: Fwd: Block 50 Payment

FYI

Begin forwarded message:

From: Mathew Schulze <matt@dldlumber.com>
Date: January 14, 2014 at 9:48:15 AM PST
To: "tomt@jerocorp.com" <tomt@jerocorp.com>, "bonnie@jerocorp.com" <bonnie@jerocorp.com>, "kdebroy@astrondevelopmentcorp.com" <kdebroy@astrondevelopmentcorp.com>, "danny.cooke@lennar.com" <danny.cooke@lennar.com>, "george.bridges@sfgov.org" <george.bridges@sfgov.org>, "sidney@butlereg.com" <sidney@butlereg.com>
Subject: Block 50 Payment
Reply-To: Mathew Schulze <matt@dldlumber.com>

Good morning,

I just wanted to thank everyone that is involved in getting SBE companies involved in the Hunters Point Navy Shipyard Redevelopment Project.

Astron Development contacted DLD Lumber for some plywood and needed it the next day. I contacted Tom at Roberts Obayashi to confirm that they would do a joint check since Astron does not have an account with DLD Lumber. Tom confirmed that they would and got me in contact with Bonnie who is handling all

the payments. After delivery, I immediately sent over a copy of the signed delivery tag, signed estimate agreeing to the price, and invoice. I then mailed the original conditional release sign in blue ink per Lennar's request. Roberts Obayashi has all supporting documentation for payment.

Since Astron Development does not have an account and still has not completed the credit application, our invoice is due on receipt. I understand that it may take a few days to cut check but it has been 3-1/2 weeks since we promptly delivered the material and all of the necessary paperwork. I have talked to Bonnie and she stated that Lennar only pays when all of the subs have all of their paperwork in. So our payment is being held up because a sub contractor, that has nothing to do with DLD Lumber, has not completed their paperwork.

Please remember that we are a SBE and other companies are SBE and it is not right to hold up payment for reasons that we cannot control. Let me know with a date the check will be cut to DLD Lumber.

Sincerely

Matt Schulze
DLD Lumber Co.
PH: 415.467.6832
Fax: 415.467.6937
www.dldlumber.com
Superior Service

From: [Lee, Raymond C. \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: Griffith St & Gilman Ave Combined Sewer Kick-off Meeting
Date: Monday, July 21, 2014 4:11:56 PM

George,

I'm available and can attend. Also, it's okay to let Mark and Jeff know to invite me to their meetings. I'll remind them too.

Thanks,

Ray

From: Bridges, George (CII)
Sent: Monday, July 21, 2014 1:44 PM
To: Lee, Raymond C. (CII)
Subject: Fwd: Griffith St & Gilman Ave Combined Sewer Kick-off Meeting

Ray

I have a pre-bid meeting at this time and unable to attend the kick-off meeting. Can you attend? I would also like Mark and Jeff with Lennar to also invite you to all of their meetings. Are you alright with that?

George

Begin forwarded message:

From: Mark Luckhardt <Mark.Luckhardt@lennar.com>
Date: July 21, 2014 at 1:38:34 PM PDT
To: <Barbara.Moy@sfdpw.org>, Bronson Johnson
<Bronson.Johnson@Lennar.com>, <derf@butlereg.com>,
<george.bridges@sfgov.org>, <ghollins@hollinsconsult.com>,
<JAustin@Geosyntec.com>, Jeffrey C Martin <Jeffrey.C.Martin@lennar.com>,
Jermaine Smith <Jermaine.Smith@lennar.com>, <jfippin@engeo.com>, Karen
Bey <Karen.Bey@lennar.com>,
<LaShon.A.Walker@LennarCorporation.onmicrosoft.com>,
<lchan@engeo.com>, <pete_mckean@tmi-cm.com>,
<rbrandt@geosyntec.com>, <richard_medeghini@tmi-cm.com>,
<RSeelbach@Geosyntec.com>, <dcooper@hollinsconsult.com>,
<tomg@rangerpipelines.com>, <peter@rangerpipelines.com>,
<Dustin.Rieger@LennarCorporation.onmicrosoft.com>, "Majors, Marc (MYR)"
<marc.majors@sfgov.org>, <ethan.warsh@sfgov.org>, "Jackson, Prentiss
(MYR)" <prentiss.jackson@sfgov.org>
Subject: Griffith St & Gilman Ave Combined Sewer Kick-off Meeting

Hello-

We would like to have our kick-off meeting for the Griffith St & Gilman Ave Combined Sewer project next Tuesday at 2:00 in the office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. Please confirm if this time will work

for you.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

p: 415.247.2933

f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Mark Luckhardt](#)
To: [Bridges, George \(CII\)](#)
Cc: [Lee, Raymond C. \(CII\)](#)
Subject: RE: Griffith St & Gilman Ave Combined Sewer Kick-off Meeting
Date: Monday, July 21, 2014 5:30:07 PM

Will do. Sorry, I forgot he was not on the list for the last one.

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: "Bridges, George (CII)" <george.bridges@sfgov.org>
To: Mark Luckhardt <Mark.Luckhardt@lennar.com>
Cc: "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org>
Date: 07/21/2014 04:25 PM
Subject: RE: Griffith St & Gilman Ave Combined Sewer Kick-off Meeting

Mark

I have another meeting scheduled at this time however Ray is available to attend. In the future, please include him on invitations ok?

Thanks,
George

From: Mark Luckhardt [<mailto:Mark.Luckhardt@lennar.com>]
Sent: Monday, July 21, 2014 1:39 PM
To: Moy, Barbara (DPW); Bronson Johnson; derf@butlereg.com; Bridges, George (CII); gholins@hollinsconsult.com; JAustin@Geosyntec.com; Jeffrey C Martin; Jermaine Smith; jfippin@engeo.com; Karen Bey; LaShon.A.Walker@LennarCorporation.onmicrosoft.com; lchan@engeo.com; pete_mckean@tmi-cm.com; rbrandt@geosyntec.com; richard_medeghini@tmi-

cm.com; RSeelbach@Geosyntec.com; dcooper@hollinsconsult.com; tomg@rangerpipelines.com;
peter@rangerpipelines.com; Dustin.Rieger@LennarCorporation.onmicrosoft.com; Majors, Marc (MYR);
Warsh, Ethan (CII); Jackson, Prentiss (MYR)

Subject: Griffith St & Gilman Ave Combined Sewer Kick-off Meeting

Hello-

We would like to have our kick-off meeting for the Griffith St & Gilman Ave Combined Sewer project next Tuesday at 2:00 in the office trailer at Hunters Point Shipyard on the corner of Galvez and Donahue St. **Please confirm if this time will work for you.**

Cheers,

Mark Luckhardt
Construction Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482
p: 415.247.2933
f: 415.995.1778

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Dorf Butler](#)
To: ["Zulma Figueroa"](#)
Cc: ["LaShon A. Walker"](#); ["Bronson Johnson"](#); ["Mark Luckhardt"](#); ["Sidney A. Martin"](#); [Bridges, George \(OCII\)](#); [Karen.Bey@lennar.com](#); [anita@butlereg.com](#)
Subject: RE: Griffith St. & Gilman Ave. Combined Sewer -SBE/LBE Trucking-
Date: Thursday, May 08, 2014 8:19:35 AM
Attachments: [San Francisco Trucking Firms Eligibility List - Alice Griffin 140205 v1 db.xlsx](#)

Per your request attached is a spreadsheet of eligible SF and Community 94107-94124-and 94134 truckers for your review. The spreadsheet has two tabs; the first is San Francisco trucking firms without the community zip codes of 94107, 94124 and 94134. The second tab has all the community truckers is the previous zip code area.

Have any question, please don't hesitate to contact me..

Dorf Butler
Butler Enterprise Group, LLC

From: Zulma Figueroa [mailto:zfigueroa@jmbconstruction.com]
Sent: Wednesday, May 07, 2014 2:31 PM
To: dorf@butlereg.com
Subject: Griffith St. & Gilman Ave. Combined Sewer -SBE/LBE Trucking-

Hello Dorf,

Can you please provide me with the list/contact-info of the SBE Local (94124, 94107, 94134; or SF LBE's) Trucking (owner operators and companies).

I need to reach them to assure they know about the project and will bid to us.

Let me know if you need more information.

Thank you,
Zulma Figueroa | Estimator | **JMB Construction Inc**
T: (650) 267 5297 | F: (650) 267 5303 | E: zfigueroa@jmbconstruction.com
132 South Maple Ave, South San Francisco, CA 94080
www.jmbconstruction.com

From: [dana.dominguez](#)
To: [Bridges, George](#)
Subject: Re: Help
Date: Monday, January 13, 2014 2:48:43 PM

Thanks George your the best! Dana

Dana Dominguez



DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "Bridges, George" <george.bridges@sfgov.org>
To: dana.dominguez <dana@dldlumber.com>
Sent: Monday, January 13, 2014 1:57 PM
Subject: RE: Help

Dana

Happy New Year!

I did talk with Cahill about this issue regarding upcoming bids for HPSY Blocks 56/57 this spring.

I have sent a reminder to Nibbi today in hopes of increasing opportunities on their upcoming projects in the SE.

I have a call into the City for a contact with regards to possible relocation services. I will respond with information later in the week

Sincerely,
George

From: dana.dominguez [<mailto:dana@dldlumber.com>]
Sent: Wednesday, January 08, 2014 11:16 AM
To: Bridges, George
Subject: Help

Good Morning George, I hope you had a good holiday, we haven't been in touch for a bit so I

wanted to give you an update on where we are in reference to the shipyard and to ask for help on another subject. We did receive an order from Ashron for some Plywood for blk50. so we did get some business out there so may be that's a start. We still are finding that it difficult to get our way in to Lennar so we can get listed as a Local Vendor on future projects. It would be nice to sit down with the director of construction and see if we can be more involved with up coming projects. I know you had said you were going to talk to Cahill and Nibbi to see if we could be a supplier to there subs, did you have a chance to do that?

On a separate subject we may be in need of another location to operate our business. I was hoping you may have some information on some industrial properties, that we could use to operate DLD Lumber. We would need about 1 Acre. The location needs to be in SF, doesn't need to be paved put would need power, if you have any Idea's that would be great, I have tried the commercial brokers but we need to be a little more creative, we can't afford much we have a limited budget, doesn't have to be much but will need soon i think. We have a good business here that gives a living to local people, Any help you can give us would be appreciated, Thanks Dana

Dana Dominguez



DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "Bridges, George" <george.bridges@sfgov.org>
To: dana dominguez <dana@dldlumber.com>
Cc: "Kaslofsky, Thor" <thor.kaslofsky@sfgov.org>; Danny Cooke <Danny.Cooke@lennar.com>
Sent: Monday, November 4, 2013 3:21 PM
Subject: RE: Hunters Point Follow up

Dana,

I have contacted Danny Cooke with Lennar and he will be reaching out to you in the next day or so. I also talked with RO to ensure proper time is given to submit a bid for the project.

If you feel as if people are not responding in a reasonable manner or providing you with a reasonable timeframe to submit a bid in the future, please let me know which project and what subcontractor so that we can ensure fair competition.

I am committed to increasing opportunities for BVHP and other local businesses in San Francisco.

Sincerely,
George

From: dana dominguez [<mailto:dana@dldlumber.com>]

Sent: Monday, November 04, 2013 1:49 PM

To: Bridges, George

Subject: Hunters Point Follow up

Good Afternoon, i have waited to email you to see how much help your input with the new director of construction for Lennar was going to help DLD Lumber. I also reached out to Butler Enterprise I have talked to Sid, and i met face to face with him. We talked about my concerns with how the project was being let out. I have also talked to RO and let them know how very interested we are on this project. I have also talked to you on more than one occasion about my concerns with the bidding process. I have even sat down and listen to how there was going to be a level playing field with the parties in control of purchasing the lumber and or building material. We have bid this job to RO knowing they were not going to do the work themselves , DLD Lumber Company is committed to providing jobs for local people, as I have stated in the past we have out reached to all parties involved in this project. The Blocks 50-51 have both gone to companies outside the county of San Francisco, 1 to Oakland and 1 to Stockton. Your office isn't doing it's job in reference to monitoring and addressing the concerns of Local Small Business. I reached out to over 60 days ago, and you haven't followed up with me to see if we were getting any work on the project, DLD has invested many hours into this project with pre bid meetings site visits emails. I will be calling the Mayors Office and Supervisors for our District to express my concerns of the bid process for this project. Thank You Dana

Dana Dominguez

DLD Lumber Company
1755 Egbert Avenue
San Francisco, CA 94124
T: 415.467.6832
F: 415.467.6937
www.dldlumber.com

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>

To: dana dominguez <dana@dldlumber.com>

Sent: Monday, August 19, 2013 4:42 PM

Subject: Re: Blk 50-51

Dana,

I had a meeting last week with the new Director of Construction at Lennar and he is aware of your concerns. He is committed to ensuring contractors and suppliers in the SE part of the City of SF have access to the opportunities.

I also talked with Sid Martin and Derf Butler with Butler Enterprises who are instrumental in the Contractor's Assistance Program at the HPSY. Please feel free to stop by to talk with Sid Martin 8-1pm daily at the trailer on the right before you go into the HPSY. I told Mr. Martin that I would sent you an email in hopes of you getting information in a timely manner.

Also, I hope you will bid to the Nibbi/Cahill J/V at Hunters View Phase 2. Please continue to follow the bids at the City's Bid and Contracts site: <http://mission.sfgov.org/OCABidPublication/>

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: dana dominguez <dana@dldlumber.com>
To: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
Date: 08/05/2013 09:18 AM
Subject: Blk 50-51

Good Morning George, Thank you for the information, and i look forward to making contact with the people at Lennar, i however have yet to have anyone from there company reach out to us or return our many messages in the past 2 years. When we spoke last week and I expressed some frustration with the way this project has been advertise to include local business, I had hoped you might take a little time to help us with the current project.(50-51) Lennar has instructed there General Contractor to use a non local Material supplier for there Lumber needs for BLK 50-51. I tried to communicate to you in our phone conversation last week that we have been trying to be involved since this project was first advertise. DLD Lumber went to all the meetings and talked the GC and the subs. We have done all the proper things in order to have a chance to supply BLK 50-51 with our services, to not even be considered is not acceptable, I'm sure you fully understand my frustration, a Small Local Business like ours pays our Taxes to the city, we employe local people. i look forward to hearing from you again, Dana

Dana Dominguez

DLD Lumber
1755 Egbert Avenue
San Francisco, CA 94124
Tel: 415.467.6832
Fax: 415.467.6937
<http://www.dldlumber.com>

From: "George.Bridges@SFGOV.ORG" <George.Bridges@SFGOV.ORG>
To: dana@dldlumber.com
Cc: Landon Browning <Landon.Browning@Lennar.com>;
cheryl.m.smith@lennar.com; Thor.Kaslofsky@sfgov.org
Sent: Monday, July 29, 2013 3:41 PM
Subject: RE: Upcoming Bids for Blocks 53 and 54

Dana,

Thank you for your call last week.

I have sent Landon Browning an email who is responsible to the next project out to bid.

Feel free to reach out to him if you do not hear back from him later in the week

Landon Browning
Acquisitions Manager
Lennar Urban
One California Street
Suite 2700
San Francisco, CA 94111

Office: (415) 995-4811
Cell: (415) 716-6154
Fax: (415) 995-1778

landon.browning@lennar.com

Sincerely,
George Bridges
Senior Contract Compliance Specialist
City and County of San Francisco as the
Successor Agency to the San Francisco Redevelopment Agency
One South Van Ness Street, Fifth Floor
San Francisco, CA 94103
Phone: (415) 749-2546
Fax: (415) 749-2565
Email: george.bridges@sfgov.org

From: [Lee, Raymond C. \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: Hi George, Mr. Butler was in a mtg. w/yo earlier, he like to speak w/you again he is here in lobby FYI sj-
Date: Monday, March 16, 2015 3:13:39 PM

I spoke to Derf; he wanted to advise you that he prepared a workforce plan, etc. and didn't want to give the impression that he hadn't done his work. He says Suffolk chose to respond the way they did, contrary to Derf's preparation.

From: Bridges, George (CII)
Sent: Monday, March 16, 2015 3:01 PM
To: Lee, Raymond C. (CII)
Subject: FW: Hi George, Mr. Butler was in a mtg. w/yo earlier, he like to speak w/you again he is here in lobby FYI sj-

FYI

From: Bridges, George (CII)
Sent: Monday, March 16, 2015 3:00 PM
To: James, Sandra
Subject: RE: Hi George, Mr. Butler was in a mtg. w/yo earlier, he like to speak w/you again he is here in lobby FYI sj-

Unfortunately, I have a conference call at 3pm. Can you ask him if he can talk with Ray Lee?

From: James, Sandra
Sent: Monday, March 16, 2015 2:58 PM
To: Bridges, George (CII)
Subject: Hi George, Mr. Butler was in a mtg. w/yo earlier, he like to speak w/you again he is here in lobby FYI sj-

Sandra James

Receptionist
Mayor's Office of Housing and Community Development
1 South Van Ness Avenue, 5th Floor
Mainline: (415) 701-5500
Voicemail (415) 701-5578
Fax: (415) 701-5501

Email: Sandra.James@sfgov.org



www.sf-mohcd.org

From: [Karen Bey](#)
To: [Karen Bey](#)
Cc: [Jeffrey Martin](#); [La Shon Walker](#); [Dorf Butler](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [Lo, Ferry \(CII\)](#); [Kaslofsky, Thor \(CII\)](#)
Subject: RE: Hillpoint Regional Park/Coleman Bluff - Question and Answer Log thru 01/12/15
Date: Monday, January 12, 2015 3:49:38 PM

This email is to notify you that the Question & Answer Log thru 01/12/15 has been posted to Box.com.

Here is the link to the file on Box.com:

<https://lennar.box.com/s/vycfw8xa630yqq86ad4t>

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Monday, January 12, 2015 11:04 AM
To: Karen Bey
Cc: Jeffrey Martin; La Shon Walker; 'Dorf Butler'
Subject: RE: Hillpoint Regional Park/Coleman Bluff - Addendum 2

This email is to notify you that Addendum 2 has been posted on the OCII website and to Box.com under the Addendum folder.

Here is the link to the OCII website:

Posted here:
<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=8939>

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: [Karen Bey](#)
To: [Karen Bey](#)
Cc: [Jeffrey Martin](#); [La Shon Walker](#); [Dorf Butler](#); [Lee, Raymond C. \(CII\)](#); [Bridges, George \(CII\)](#); [Lo, Ferry \(CII\)](#); [Kaslofsky, Thor \(CII\)](#)
Subject: RE: Hillpoint Regional Park/Coleman Bluff - Question and Answer Log thru 01/12/15 - REPOST
Date: Monday, January 12, 2015 4:33:24 PM

This email is to notify you that I've **REPOSTED** the Question and Answer log thru 1/12/15. Please ignore my previous email and note that the previous link was deleted from Box. [Please see the revised link:](#)

<https://lennar.box.com/s/ds03ll2e37wndmcq4156>

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Monday, January 12, 2015 3:49 PM
To: Karen Bey
Cc: Jeffrey Martin; La Shon Walker; 'Dorf Butler'; 'Lee, Raymond C. (CII)'; Bridges, George (CII); Lo, Ferry (CII); Kaslofsky, Thor (CII)
Subject: RE: Hillpoint Regional Park/Coleman Bluff - Question and Answer Log thru 01/12/15

This email is to notify you that the Question & Answer Log thru 01/12/15 has been posted to Box.com.

Here is the link to the file on Box.com:

<https://lennar.box.com/s/vycfw8xa630yqq86ad4t>

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Karen Bey
Sent: Monday, January 12, 2015 11:04 AM
To: Karen Bey
Cc: Jeffrey Martin; La Shon Walker; 'Dorf Butler'
Subject: RE: Hillpoint Regional Park/Coleman Bluff - Addendum 2

This email is to notify you that Addendum 2 has been posted on the OCII website and to Box.com under the Addendum folder.

Here is the link to the OCII website:

Posted here:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=8939>

Karen Bey

One Sansome St., Suite 3200

San Francisco, Ca 94104

karen.bey@lennar.com

From: [Karen Bey](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: Hilltop Streetscape - Addendum 3
Date: Thursday, September 10, 2015 7:27:48 AM

Hi George,

Thanks for the info.

Regards,
Karen

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Wednesday, September 09, 2015 4:47 PM
To: Karen Bey
Subject: RE: Hilltop Streetscape - Addendum 3

Hi Karen

I forwarded the information to Kasheica so that she is aware of the extended bid date. She is the primary point of contact for this project.

Thank you
George

From: Karen Bey [mailto:Karen.Bey@Lennar.com]
Sent: Wednesday, September 09, 2015 8:55 AM
To: Karen Bey
Cc: Dustin Rieger; Derf Butler; Sidney@butlereg.com; La Shon Walker
Subject: Hilltop Streetscape - Addendum 3

This email is to notify you that [Addendum 3](#) and the related files for the Hilltop Streetscape RFP has been posted to the OCII website and to Box.com. Please note that the [bid due date has been extended to September 21, 2015](#).

Here is the link to the Addendum 3 files on Box.com:

Link to Hilltop Streetscape RFP – Addendums:
<https://lennar.box.com/s/k47xc6jwtpvhyylayr8yr5yd8v8tggq>

In addition, the Pre-Bid Attendance record and business cards have been posted on Box.com. Here is the link on Box.com:

Link to Hilltop Streetscape RFP – Correspondence:
<https://lennar.box.com/s/ic37bhil5m7a8ik3vlf1djvc7eipjwrz>
(Includes Pre-Bid Attendance Record and Business Cards)

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: [Lee, Raymond \(CII\)](#)
To: [McKinney, Kasheica \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP
Date: Tuesday, February 02, 2016 10:02:43 AM

Kasheica,

Would you mind calling La Shon as well? Thanks and please keep me posted.

La Shon A. Walker
Director of Community Affairs
One Sansome Street, Suite 3200
San Francisco, CA 94104
(415) 995-1770 ext 8848
(415) 344-8848 Direct

From: McKinney, Kasheica (CII)
Sent: Tuesday, February 02, 2016 9:47 AM
To: Lee, Raymond (CII)
Cc: Bridges, George (CII)
Subject: FW: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Ray,

I called and left Mark a message letting him know I'd like to discuss adding the updated SBE policy; as we have been including the updated policy for several months now, for other Lennar RFPs.

I checked the link Karen sent, and it appears that they did include the old SBE policy with the previous size standard information.

Thanks,

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, February 02, 2016 9:28 AM
To: Lee, Raymond (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); La Shon Walker; Mark Luckhardt; Derf Butler; Sidney Martin
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray,

I've attached the Links to the RFP files on Box. Please post the CP/HPS2 Hunters Point Artists Parcel Mass Grading Demo & Ph2 Utility RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, February 01, 2016 12:53 PM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>;
La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

+LaShon

Hi Raymond-

Thanks for the edits. I have incorporated all of your changes into the document attached. Regarding the amended SBE policy, my understanding is that we have to include the draft of the policy that was included in our project DDA. As such, I will keep that draft in our project documents unless I hear back from you.

We will have the documents over to post by tomorrow. Thanks!

From: Lee, Raymond (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, January 29, 2016 5:34 PM
To: Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Mark,

Please see tracked changes for edits. Also, please replace your Attachment 2 with the one attached. When you have a moment, can you give me a call about your prevailing wage certification?

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, January 25, 2016 5:05 PM
To: Lee, Raymond (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Hussain, Lila (CII); Karen Bey
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray and Kasheica-

Attached is the draft RFP for the above mentioned project (HPAP MGD&U). I would like to post this on Thursday if that is enough time, but if not, can move all the dates to Tuesday of next week. Could you please review and let me know if you have any comments? If you'd like to see the plans, they

can be viewed at the following link:

<https://lennar.box.com/s/uxkn6htim0pt9ldjkc8ewh9ovz9ui6uk>

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

One Sansome
Suite 3200
San Francisco, CA 94104

From: [McKinney, Kasheica \(CII\)](#)
To: [Lee, Raymond \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP
Date: Tuesday, February 02, 2016 10:30:50 AM

Yes, I will give her a call.

From: Lee, Raymond (CII)
Sent: Tuesday, February 02, 2016 10:03 AM
To: McKinney, Kasheica (CII)
Cc: Bridges, George (CII)
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Kasheica,

Would you mind calling La Shon as well? Thanks and please keep me posted.

La Shon A. Walker
Director of Community Affairs
One Sansome Street, Suite 3200
San Francisco, CA 94104
(415) 995-1770 ext 8848
(415) 344-8848 Direct

From: McKinney, Kasheica (CII)
Sent: Tuesday, February 02, 2016 9:47 AM
To: Lee, Raymond (CII)
Cc: Bridges, George (CII)
Subject: FW: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Ray,

I called and left Mark a message letting him know I'd like to discuss adding the updated SBE policy; as we have been including the updated policy for several months now, for other Lennar RFPs.

I checked the link Karen sent, and it appears that they did include the old SBE policy with the previous size standard information.

Thanks,

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, February 02, 2016 9:28 AM
To: Lee, Raymond (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); La Shon Walker; Mark Luckhardt; Derf Butler; Sidney Martin
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray,

I've attached the Links to the RFP files on Box. Please post the CP/HPS2 Hunters Point Artists Parcel Mass Grading Demo & Ph2 Utility RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, February 01, 2016 12:53 PM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>;
La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

+LaShon

Hi Raymond-

Thanks for the edits. I have incorporated all of your changes into the document attached. Regarding the amended SBE policy, my understanding is that we have to include the draft of the policy that was included in our project DDA. As such, I will keep that draft in our project documents unless I hear back from you.

We will have the documents over to post by tomorrow. Thanks!

From: Lee, Raymond (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, January 29, 2016 5:34 PM
To: Mark Luckhardt <Mark.Luckhardt@Lennar.com>
Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Mark,

Please see tracked changes for edits. Also, please replace your Attachment 2 with the one attached. When you have a moment, can you give me a call about your prevailing wage certification?

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, January 25, 2016 5:05 PM

To: Lee, Raymond (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Hussain, Lila (CII); Karen Bey
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray and Kasheica-

Attached is the draft RFP for the above mentioned project (HPAP MGD&U). I would like to post this on Thursday if that is enough time, but if not, can move all the dates to Tuesday of next week. Could you please review and let me know if you have any comments? If you'd like to see the plans, they can be viewed at the following link:

<https://lennar.box.com/s/uxkn6htim0pt9ldjkc8ewh9ovz9ui6uk>

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

One Sansome
Suite 3200
San Francisco, CA 94104

From: [McKinney, Kasheica \(CII\)](#)
To: [Lee, Raymond \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP
Date: Tuesday, February 02, 2016 11:18:20 AM

Ray,

LaShon is out on medical leave at this time. Mark is trying to figure out where he will go from here. When he asked if we could proceed with posting and just release an addendum, I told him that would be something I'd have to discuss with you. But my major concern with that is that we would be releasing information that we know to be incorrect, and that would likely confuse people; especially since we have been using the updated SBE policy in all of Lennar's RFPs since August of 2015.

I told him was probably not aware because it has been some time since he has issued an RFP, which he stated was true. He said he would try to reach LaShon and would read through the previous and updated policies and be in touch.

Kasheica

From: Lee, Raymond (CII)
Sent: Tuesday, February 02, 2016 10:03 AM
To: McKinney, Kasheica (CII)
Cc: Bridges, George (CII)
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Kasheica,

Would you mind calling La Shon as well? Thanks and please keep me posted.

La Shon A. Walker
Director of Community Affairs
One Sansome Street, Suite 3200
San Francisco, CA 94104
(415) 995-1770 ext 8848
(415) 344-8848 Direct

From: McKinney, Kasheica (CII)
Sent: Tuesday, February 02, 2016 9:47 AM
To: Lee, Raymond (CII)
Cc: Bridges, George (CII)
Subject: FW: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Ray,

I called and left Mark a message letting him know I'd like to discuss adding the updated SBE policy; as we have been including the updated policy for several months now, for other Lennar RFPs.

I checked the link Karen sent, and it appears that they did include the old SBE policy with the previous size standard information.

Thanks,

Kasheica

From: Karen Bey [<mailto:Karen.Bey@Lennar.com>]
Sent: Tuesday, February 02, 2016 9:28 AM
To: Lee, Raymond (CII); Lo, Ferry (CII)
Cc: McKinney, Kasheica (CII); La Shon Walker; Mark Luckhardt; Derf Butler; Sidney Martin
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray,

I've attached the Links to the RFP files on Box. Please post the CP/HPS2 Hunters Point Artists Parcel Mass Grading Demo & Ph2 Utility RFP today.

Thanks!

Karen Bey
One Sansome St., Suite 3200
San Francisco, Ca 94104
karen.bey@lennar.com

From: Mark Luckhardt
Sent: Monday, February 01, 2016 12:53 PM
To: Lee, Raymond (CII) <raymond.c.lee@sfgov.org>
Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>; La Shon Walker <LaShon.A.Walker@lennar.com>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

+LaShon

Hi Raymond-

Thanks for the edits. I have incorporated all of your changes into the document attached. Regarding the amended SBE policy, my understanding is that we have to include the draft of the policy that was included in our project DDA. As such, I will keep that draft in our project documents unless I hear back from you.

We will have the documents over to post by tomorrow. Thanks!

From: Lee, Raymond (CII) [<mailto:raymond.c.lee@sfgov.org>]
Sent: Friday, January 29, 2016 5:34 PM
To: Mark Luckhardt <Mark.Luckhardt@Lennar.com>

Cc: Karen Bey <Karen.Bey@Lennar.com>; McKinney, Kasheica (CII) <kasheica.mckinney@sfgov.org>
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Mark,

Please see tracked changes for edits. Also, please replace your Attachment 2 with the one attached.
When you have a moment, can you give me a call about your prevailing wage certification?

Thanks,
Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, January 25, 2016 5:05 PM
To: Lee, Raymond (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Hussain, Lila (CII); Karen Bey
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray and Kasheica-

Attached is the draft RFP for the above mentioned project (HPAP MGD&U). I would like to post this on Thursday if that is enough time, but if not, can move all the dates to Tuesday of next week. Could you please review and let me know if you have any comments? If you'd like to see the plans, they can be viewed at the following link:

<https://lennar.box.com/s/uxkn6htim0pt9ldjkc8ewh9ovz9ui6uk>

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

One Sansome
Suite 3200
San Francisco, CA 94104

From: [McKinney, Kasheica \(CII\)](#)
To: [Lee, Raymond \(CII\)](#)
Cc: [Bridges, George \(CII\)](#)
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP
Date: Tuesday, January 26, 2016 3:56:07 PM
Attachments: [Volume 1 - MGDU Plan Set -klm.doc](#)

Hi Ray,

If you haven't already began reviewing the draft; hopefully my suggestions will help.

Thanks,

Kasheica

From: Lee, Raymond (CII)
Sent: Monday, January 25, 2016 5:09 PM
To: McKinney, Kasheica (CII)
Cc: Bridges, George (CII)
Subject: RE: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Kasheica,

I plan to review this late tomorrow. Can you also review it by Weds?

Thanks,

Ray

From: Mark Luckhardt [<mailto:Mark.Luckhardt@Lennar.com>]
Sent: Monday, January 25, 2016 5:05 PM
To: Lee, Raymond (CII); McKinney, Kasheica (CII); Bridges, George (CII)
Cc: Hussain, Lila (CII); Karen Bey
Subject: HP Artist Parcel - Demolition, Mass Grading and Utilities RFP

Hi Ray and Kasheica-

Attached is the draft RFP for the above mentioned project (HPAP MGD&U). I would like to post this on Thursday if that is enough time, but if not, can move all the dates to Tuesday of next week. Could you please review and let me know if you have any comments? If you'd like to see the plans, they can be viewed at the following link:

<https://lennar.box.com/s/uxkn6htim0pt9ldjkc8ewh9ovz9ui6uk>

Cheers,

Mark Luckhardt
Project Manager

mark.luckhardt@lennar.com
www.lennar.com

c: 415.920.3482

One Sansome
Suite 3200
San Francisco, CA 94104

From: [Don Coker](#)
To: [Bridges, George \(CII\)](#)
Cc: [Shawn Perkins](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Subject: RE: HP Block 48 - SBE Contracting Plan
Date: Wednesday, April 22, 2015 12:11:44 PM
Attachments: [image001.png](#)
[image002.png](#)

George – can you confirm the address where we are meeting today...

The calendar invite says 5080 Pacific...but that shows up on google maps as a house next to Golden Gate park????

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Monday, April 20, 2015 2:34 PM
To: Don Coker
Cc: Shawn Perkins; McKinney, Kasheica (CII); Lee, Raymond (CII)
Subject: RE: HP Block 48 - SBE Contracting Plan

Don

Can you send an excel version of the attachments for Block 55 and 48?

George

From: Don Coker [<mailto:DCoker@buildgc.com>]
Sent: Thursday, April 16, 2015 6:58 PM
To: Shawn Perkins; Bridges, George (CII); Lee, Raymond (CII); McKinney, Kasheica (CII)
Cc: Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: RE: HP Block 48 - SBE Contracting Plan

Here is the same document for block 55.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]

Sent: Thursday, April 16, 2015 4:44 PM

To: Bridges, George (CII); Lee, Raymond C. (CII); McKinney, Kasheica (CII)

Cc: Don Coker; Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker

Subject: FW: HP Block 48 - SBE Contracting Plan

George, Ray, and Kasheica;

Please review the attached Draft SBE Participation Plan that has been prepared by Build Group for the Block 48 project. I have received award recommendations from Build group for the Design Build Ventilation, Plumbing, Fire Protection, and Electrical work based on our recent bid period. I suggest that OCII, Build Group, and Lennar meet next week to review the attached plan and the award recommendations. Please let me know when this might be possible. Build Group will prepare a similar document for the Block 55 project.

Don – please prepare the same for Block 55 along with recommendations. I suggest that Lath and Plaster is an opportunity for a Local SBE as well (Carney Plastering). Also consider AJS Painting, doing a good job on Block 51.

Thank you,



Shawn Perkins

Director of Construction

One Sansome Street Suite 3200

San Francisco, Ca. 94104

Direct: 415-995-1777

Cell: 415-509-9308

shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Don Coker [<mailto:DCoker@buildgc.com>]

Sent: Thursday, April 16, 2015 4:25 PM

To: Shawn Perkins; Brian Zubradt; Sidney A. Martin (smartfish52002@yahoo.com)

Cc: Nathan Rundel; Sanjib Sah

Subject: HP Block 48 - SBE Contracting Plan

Attached is our SBE contracting plan for block 48. Based on the list of subcontractors we got from

our meeting with Sidney Martin a couple weeks ago, these are the trades and subcontractor that we will need to target to meet the goal. This spreadsheet shows participation at 43%, so I think we need to research the HRCs database and find a few more subs to target.

If I missed a subcontractor you think we should include on future bid invitations, let me know.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Don Coker](#)
To: [Bridges, George \(CII\)](#)
Cc: [Shawn Perkins](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#); [smartfish52002@yahoo.com](#); [Nathan Rundel](#); [Sanjib Sah](#)
Subject: RE: HP Block 48 - SBE Contracting Plan
Date: Tuesday, April 21, 2015 6:32:15 PM
Attachments: [image001.png](#)
[Block 48 Bid Package 1 MEPS - Bid Tabs - 15.04.21.pdf](#)
[Block 55 Bid Package 1 MEPS - Bid Tabs - 15.04.21.pdf](#)

George – see attached bid summaries for both block 48 and block 55 projects.

See you tomorrow at 3:30...

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Tuesday, April 21, 2015 9:53 AM
To: Don Coker
Cc: Shawn Perkins; McKinney, Kasheica (CII); Lee, Raymond (CII)
Subject: Re: HP Block 48 - SBE Contracting Plan

Don

Thank you!

As a reminder, we would like to review the bid summaries and if you are able to send ahead of the meeting, that would be most appreciated.

George

On Apr 20, 2015, at 10:33 PM, Don Coker <DCoker@buildgc.com> wrote:

George – excel versions attached.

Thanks

Don Coker

C: 707.775.9767

<image001.png>

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Monday, April 20, 2015 2:34 PM
To: Don Coker
Cc: Shawn Perkins; McKinney, Kasheica (CII); Lee, Raymond (CII)
Subject: RE: HP Block 48 - SBE Contracting Plan

Don

Can you send an excel version of the attachments for Block 55 and 48?

George

From: Don Coker [<mailto:DCoker@buildgc.com>]
Sent: Thursday, April 16, 2015 6:58 PM
To: Shawn Perkins; Bridges, George (CII); Lee, Raymond (CII); McKinney, Kasheica (CII)
Cc: Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: RE: HP Block 48 - SBE Contracting Plan

Here is the same document for block 55.

Thanks

Don Coker

C: 707.775.9767

<image001.png>

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Thursday, April 16, 2015 4:44 PM
To: Bridges, George (CII); Lee, Raymond C. (CII); McKinney, Kasheica (CII)
Cc: Don Coker; Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: FW: HP Block 48 - SBE Contracting Plan

George, Ray, and Kasheica;

Please review the attached Draft SBE Participation Plan that has been prepared by Build Group for the Block 48 project. I have received award recommendations from Build group for the Design Build Ventilation, Plumbing, Fire Protection, and Electrical work based on our recent bid period. I suggest that OCII, Build Group, and Lennar meet next week to review the attached plan and the award recommendations. Please let me know when this might be possible. Build Group will prepare a similar document for the Block 55 project.

Don – please prepare the same for Block 55 along with recommendations. I suggest that Lath and Plaster is an opportunity for a Local SBE as well (Carney Plastering). Also consider AJS Painting, doing a good job on Block 51.

Thank you,

<image002.png>

Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308
shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Don Coker [<mailto:DCoker@buildgc.com>]

Sent: Thursday, April 16, 2015 4:25 PM

To: Shawn Perkins; Brian Zubradt; Sidney A. Martin (smartfish52002@yahoo.com)

Cc: Nathan Rundel; Sanjib Sah

Subject: HP Block 48 - SBE Contracting Plan

Attached is our SBE contracting plan for block 48. Based on the list of subcontractors we got from our meeting with Sidney Martin a couple weeks ago, these are the trades and subcontractor that we will need to target to meet the goal. This spreadsheet shows participation at 43%, so I think we need to research the HRCs database and find a few more subs to target.

If I missed a subcontractor you think we should include on future bid invitations, let me know.

Thanks

Don Coker

C: 707.775.9767

<image001.png>

<Block 48 - SBE Contracting Goals 15 04 16.xlsm>

<Block 55 - SBE Contracting Goals 15 04 16.xlsb>

From: [Don Coker](#)
To: [Bridges, George \(CII\)](#)
Cc: [Shawn Perkins](#); [McKinney, Kasheica \(CII\)](#); [Lee, Raymond \(CII\)](#)
Subject: RE: HP Block 48 - SBE Contracting Plan
Date: Monday, April 20, 2015 10:33:14 PM
Attachments: [image001.png](#)
[image002.png](#)
[Block 48 - SBE Contracting Goals 15 04 16.xlsb](#)
[Block 55 - SBE Contracting Goals 15 04 16.xlsb](#)

George – excel versions attached.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Monday, April 20, 2015 2:34 PM
To: Don Coker
Cc: Shawn Perkins; McKinney, Kasheica (CII); Lee, Raymond (CII)
Subject: RE: HP Block 48 - SBE Contracting Plan

Don

Can you send an excel version of the attachments for Block 55 and 48?

George

From: Don Coker [<mailto:DCoker@buildgc.com>]
Sent: Thursday, April 16, 2015 6:58 PM
To: Shawn Perkins; Bridges, George (CII); Lee, Raymond (CII); McKinney, Kasheica (CII)
Cc: Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: RE: HP Block 48 - SBE Contracting Plan

Here is the same document for block 55.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Thursday, April 16, 2015 4:44 PM
To: Bridges, George (CII); Lee, Raymond C. (CII); McKinney, Kasheica (CII)
Cc: Don Coker; Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: FW: HP Block 48 - SBE Contracting Plan

George, Ray, and Kasheica;

Please review the attached Draft SBE Participation Plan that has been prepared by Build Group for the Block 48 project. I have received award recommendations from Build group for the Design Build Ventilation, Plumbing, Fire Protection, and Electrical work based on our recent bid period. I suggest that OCII, Build Group, and Lennar meet next week to review the attached plan and the award recommendations. Please let me know when this might be possible. Build Group will prepare a similar document for the Block 55 project.

Don – please prepare the same for Block 55 along with recommendations. I suggest that Lath and Plaster is an opportunity for a Local SBE as well (Carney Plastering). Also consider AJS Painting, doing a good job on Block 51.

Thank you,



Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308
shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Don Coker [<mailto:DCoker@buildgc.com>]
Sent: Thursday, April 16, 2015 4:25 PM
To: Shawn Perkins; Brian Zubradt; Sidney A. Martin (smartfish52002@yahoo.com)
Cc: Nathan Rundel; Sanjib Sah
Subject: HP Block 48 - SBE Contracting Plan

Attached is our SBE contracting plan for block 48. Based on the list of subcontractors we got from our meeting with Sidney Martin a couple weeks ago, these are the trades and subcontractor that we

will need to target to meet the goal. This spreadsheet shows participation at 43%, so I think we need to research the HRCs database and find a few more subs to target.

If I missed a subcontractor you think we should include on future bid invitations, let me know.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Don Coker](#)
To: [Shawn Perkins](#); [Bridges, George \(CII\)](#); [Lee, Raymond \(CII\)](#); [McKinney, Kasheica \(CII\)](#)
Cc: [Brian Zubradt](#); [Sidney A. Martin](#); [Nathan Rundel](#); [Sanjib Sah](#); [La Shon Walker](#)
Subject: RE: HP Block 48 - SBE Contracting Plan
Date: Thursday, April 16, 2015 6:57:58 PM
Attachments: [image001.png](#)
[image002.png](#)
[Block 55 - SBE Contracting Goals 15 04 16.pdf](#)

Here is the same document for block 55.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: Shawn Perkins [mailto:Shawn.Perkins@lennar.com]
Sent: Thursday, April 16, 2015 4:44 PM
To: Bridges, George (CII); Lee, Raymond C. (CII); McKinney, Kasheica (CII)
Cc: Don Coker; Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: FW: HP Block 48 - SBE Contracting Plan

George, Ray, and Kasheica;

Please review the attached Draft SBE Participation Plan that has been prepared by Build Group for the Block 48 project. I have received award recommendations from Build group for the Design Build Ventilation, Plumbing, Fire Protection, and Electrical work based on our recent bid period. I suggest that OCII, Build Group, and Lennar meet next week to review the attached plan and the award recommendations. Please let me know when this might be possible. Build Group will prepare a similar document for the Block 55 project.

Don – please prepare the same for Block 55 along with recommendations. I suggest that Lath and Plaster is an opportunity for a Local SBE as well (Carney Plastering). Also consider AJS Painting, doing a good job on Block 51.

Thank you,

LENNAR
URBAN

Shawn Perkins

Director of Construction
One Sansome Street Suite 3200
San Francisco, Ca. 94104

Direct: 415-995-1777

Cell: 415-509-9308

shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Don Coker [<mailto:DCoker@buildgc.com>]

Sent: Thursday, April 16, 2015 4:25 PM

To: Shawn Perkins; Brian Zubradt; Sidney A. Martin (smartfish52002@yahoo.com)

Cc: Nathan Rundel; Sanjib Sah

Subject: HP Block 48 - SBE Contracting Plan

Attached is our SBE contracting plan for block 48. Based on the list of subcontractors we got from our meeting with Sidney Martin a couple weeks ago, these are the trades and subcontractor that we will need to target to meet the goal. This spreadsheet shows participation at 43%, so I think we need to research the HRCs database and find a few more subs to target.

If I missed a subcontractor you think we should include on future bid invitations, let me know.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Don Coker](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: HP Block 48 - SBE Contracting Plan
Date: Wednesday, April 22, 2015 12:16:38 PM
Attachments: [image001.png](#)
[image002.png](#)

That makes more sense...Thanks!

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Wednesday, April 22, 2015 12:13 PM
To: Don Coker
Cc: Shawn Perkins; McKinney, Kasheica (CII); Lee, Raymond (CII)
Subject: RE: HP Block 48 - SBE Contracting Plan

Don

We are at 1 South Van Ness at Market
5Th floor
At Van Ness MUNI stop!

From: Don Coker [<mailto:DCoker@buildgc.com>]
Sent: Wednesday, April 22, 2015 12:12 PM
To: Bridges, George (CII)
Cc: Shawn Perkins; McKinney, Kasheica (CII); Lee, Raymond (CII)
Subject: RE: HP Block 48 - SBE Contracting Plan

George – can you confirm the address where we are meeting today...

The calendar invite says 5080 Pacific...but that shows up on google maps as a house next to Golden Gate park????

Thanks

Don Coker
C: 707.775.9767

BUILDGROUP
457 Minna Street, Suite 100, San Francisco, CA 94103

From: Bridges, George (CII) [<mailto:george.bridges@sfgov.org>]
Sent: Monday, April 20, 2015 2:34 PM
To: Don Coker
Cc: Shawn Perkins; McKinney, Kasheica (CII); Lee, Raymond (CII)
Subject: RE: HP Block 48 - SBE Contracting Plan

Don

Can you send an excel version of the attachments for Block 55 and 48?

George

From: Don Coker [<mailto:DCoker@buildgc.com>]
Sent: Thursday, April 16, 2015 6:58 PM
To: Shawn Perkins; Bridges, George (CII); Lee, Raymond (CII); McKinney, Kasheica (CII)
Cc: Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: RE: HP Block 48 - SBE Contracting Plan

Here is the same document for block 55.

Thanks

Don Coker
C: 707.775.9767

BUILDGROUP
457 Minna Street, Suite 100, San Francisco, CA 94103

From: Shawn Perkins [<mailto:Shawn.Perkins@lennar.com>]
Sent: Thursday, April 16, 2015 4:44 PM
To: Bridges, George (CII); Lee, Raymond C. (CII); McKinney, Kasheica (CII)
Cc: Don Coker; Brian Zubradt; Sidney A. Martin; Nathan Rundel; Sanjib Sah; La Shon Walker
Subject: FW: HP Block 48 - SBE Contracting Plan

George, Ray, and Kasheica;

Please review the attached Draft SBE Participation Plan that has been prepared by Build Group for the Block 48 project. I have received award recommendations from Build group for the Design Build Ventilation, Plumbing, Fire Protection, and Electrical work based on our recent bid period. I suggest that OCII, Build Group, and Lennar meet next week to review the attached plan and the award recommendations. Please let me know when this might be possible. Build Group will prepare a similar document for the Block 55 project.

Don – please prepare the same for Block 55 along with recommendations. I suggest that Lath and Plaster is an opportunity for a Local SBE as well (Carney Plastering). Also consider AJS Painting, doing a good job on Block 51.

Thank you,

LENNAR
URBAN

Shawn Perkins
Director of Construction

One Sansome Street Suite 3200
San Francisco, Ca. 94104
Direct: 415-995-1777
Cell: 415-509-9308

shawn.perkins@lennar.com

This e-mail is intended only for the use of the person to whom it is addressed and contains information which may be confidential or privileged. If you are not the person to whom this e-mail is addressed, or an agent authorized by such person to receive this e-mail, you are hereby notified that any examination, copying, distribution or other unauthorized use of this e-mail is prohibited. If you received this e-mail in error, please notify me immediately at the e-mail address referenced above.

From: Don Coker [<mailto:DCoker@buildgc.com>]

Sent: Thursday, April 16, 2015 4:25 PM

To: Shawn Perkins; Brian Zubradt; Sidney A. Martin (smartfish52002@yahoo.com)

Cc: Nathan Rundel; Sanjib Sah

Subject: HP Block 48 - SBE Contracting Plan

Attached is our SBE contracting plan for block 48. Based on the list of subcontractors we got from our meeting with Sidney Martin a couple weeks ago, these are the trades and subcontractor that we will need to target to meet the goal. This spreadsheet shows participation at 43%, so I think we need to research the HRCs database and find a few more subs to target.

If I missed a subcontractor you think we should include on future bid invitations, let me know.

Thanks

Don Coker

C: 707.775.9767

BUILDGROUP

457 Minna Street, Suite 100, San Francisco, CA 94103

From: [Mike Gorman](#)
To: [Bridges, George \(CII\)](#); [Arash Baradaran](#)
Cc: [Sidney A. Martin](#); [Lee, Raymond C. \(CII\)](#); [Sims, Pam \(CII\)](#); rbaca@amcalhousing.com; jseverino@amcalhousing.com; [Jimenez, Sarah \(MYR\)](#); [Jackson, Prentiss \(MYR\)](#); [Patrick Mulligan](#); [Nim, Ken](#); [Rhoe, Ronnie \(MYR\)](#); [Petra McAllister](#)
Subject: RE: HPS Block 49 - O'Brien Mechanical
Date: Wednesday, September 24, 2014 4:35:31 PM
Attachments: [image001.png](#)

George,

Thanks for confirming. Just one clarification, are we meeting on Tuesday 9/30, or Wednesday 10/1? See below.

We will start chasing down the subcontractor information sheets in order to have them completed and back to you 24 hours prior to our meeting.

Mike Gorman
Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 F (415) 986-4406

cahill-sf.com

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Wednesday, September 24, 2014 4:19 PM
To: Mike Gorman; Arash Baradaran
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com; Jimenez, Sarah (MYR); Jackson, Prentiss (MYR); 'Patrick Mulligan'; Nim, Ken; Rhoe, Ronnie (MYR)
Subject: RE: HPS Block 49 - O'Brien Mechanical

Mike

I have scheduled a room on **Tuesday, October 1st** at 9:30am. We are located at 1 South Van Ness Avenue, 5th Floor.

Currently, Sarah and Ray are available.

George

From: Bridges, George (CII)
Sent: Wednesday, September 24, 2014 2:33 PM
To: 'Mike Gorman'; Arash Baradaran
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com; Jimenez, Sarah (MYR); Jackson, Prentiss (MYR); 'Patrick Mulligan'; Nim, Ken; Rhoe, Ronnie (MYR)
Subject: RE: HPS Block 49 - O'Brien Mechanical

Mike

I have reached out to CityBuild to see if 9 or 10am of Oct 1st works with their schedule.

I will respond to you when I receive a confirmation.

Please find a copy of the Subcontractors' Information Form to be completed prior to the pre-con meetings. As I am sure you remember, it is helpful to send us completed copies of the forms a day before the meeting for our review and so that we are not sitting around waiting of the subs to fill-in the information. Also, please make sure the individual responsible for hiring for each of the firms attend so that we can get a firm commitment to comply with the spirit of the program and achieve the local hiring goal.

Please let me know if you have any further questions.

George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]
Sent: Wednesday, September 24, 2014 8:44 AM
To: Arash Baradaran; Bridges, George (CII)
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com
Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.
Thanks,

Mike Gorman
Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104
P (415) 677-0661 **F** (415) 986-4406
cahill-sf.com

From: Arash Baradaran [<mailto:abaradaran@cahill-sf.com>]
Sent: Friday, September 19, 2014 6:56 AM
To: Bridges, George (CII)
Cc: Mike Gorman; Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII)
Subject: Re: HPS Block 49 - O'Brien Mechanical

Hi George,

Regarding the workforce pre-con meeting we would like to go ahead and schedule it for 9/30, as currently everything is on track for close of escrow 9/26 and NTP issued 9/29, with expectation that we would mobilize on 9/30.

Thanks,

Arash Baradaran
Cahill Contractors, Inc.
Tel 415-986-0600 x628 Fax 415-986-4406

On Thu, Sep 18, 2014 at 6:39 PM, Bridges, George (CII) <george.bridges@sfgov.org> wrote:
Arash

Thank you for your attention to this matter so quickly. Please let us know the potential SBE participation as soon as possible.

In talking with Ray, it would be ideal to conduct the kick-off workforce pre-construction after October 8th. If we find next week that the start date is in fact earlier in October, Ray has agreed to help facilitate a meeting at our office. This might occur on Tuesday or Wednesday the week of September 29th. It is my preference that we confirm this meeting next week.

George

On Sep 18, 2014, at 6:26 PM, "Arash Baradaran" <abaradaran@cahill-sf.com> wrote:

Hi George,
We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran
Senior Estimator/Project Manager
<[image001.png](#)>
CAHILL CONTRACTORS, INC.
425 California Street, Suite 2200; San Francisco, CA 94104
P [\(415\) 677-0628](tel:4156770628) **F** [\(415\) 986-4406](tel:4159864406) **C** [\(415\) 450-5713](tel:4154505713)
cahill-sf.com

From: [Mike Gorman](#)
To: [Arash Baradaran](#); [Bridges, George \(CII\)](#)
Cc: [Sidney A. Martin](#); [Lee, Raymond C. \(CII\)](#); [Sims, Pam \(CII\)](#); rbaca@amcalhousing.com; jseverino@amcalhousing.com
Subject: RE: HPS Block 49 - O'Brien Mechanical
Date: Wednesday, September 24, 2014 8:46:52 AM
Attachments: [image001.png](#)

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.

Thanks,

Mike Gorman

Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 **F** (415) 986-4406

cahill-sf.com

From: Arash Baradaran [mailto:abaradaran@cahill-sf.com]
Sent: Friday, September 19, 2014 6:56 AM
To: Bridges, George (CII)
Cc: Mike Gorman; Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII)
Subject: Re: HPS Block 49 - O'Brien Mechanical

Hi George,

Regarding the workforce pre-con meeting we would like to go ahead and schedule it for 9/30, as currently everything is on track for close of escrow 9/26 and NTP issued 9/29, with expectation that we would mobilize on 9/30.

Thanks,

Arash Baradaran
Cahill Contractors, Inc.
Tel 415-986-0600 x628 Fax 415-986-4406

On Thu, Sep 18, 2014 at 6:39 PM, Bridges, George (CII) <george.bridges@sfgov.org> wrote:
Arash

Thank you for your attention to this matter so quickly. Please let us know the potential SBE participation as soon as possible.

In talking with Ray, it would be ideal to conduct the kick-off workforce pre-construction after October 8th. If we find next week that the start date is in fact earlier in October, Ray has

agreed to help facilitate a meeting at our office. This might occur on Tuesday or Wednesday the week of September 29th. It is my preference that we confirm this meeting next week.

George

On Sep 18, 2014, at 6:26 PM, "Arash Baradaran" <abaradaran@cahill-sf.com> wrote:

Hi George,

We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager

<*image001.png*>

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P [\(415\) 677-0628](tel:(415)677-0628) **F** [\(415\) 986-4406](tel:(415)986-4406) **C** [\(415\) 450-5713](tel:(415)450-5713)

cahill-sf.com

From: [Lee, Raymond C. \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: HPS Block 49 - O'Brien Mechanical
Date: Friday, September 19, 2014 9:21:35 AM

Sure

From: Bridges, George (CII)
Sent: Friday, September 19, 2014 9:16 AM
To: Lee, Raymond C. (CII)
Subject: Re: HPS Block 49 - O'Brien Mechanical

Ray

Sounds good, thanks!

Before I respond to Arash, I ask that you have a conversation with Pat as we discussed yesterday.

Does this seem reasonable?

George

On Sep 19, 2014, at 8:50 AM, "Lee, Raymond C. (CII)" <raymond.c.lee@sfgov.org> wrote:

George,

My calendar in Outlook is up-to-date. Feel free to schedule something during the week of 9/29, including Monday if necessary.

Thanks,
Ray

From: Arash Baradaran [<mailto:abaradaran@cahill-sf.com>]
Sent: Friday, September 19, 2014 6:56 AM
To: Bridges, George (CII)
Cc: Mike Gorman; Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII)
Subject: Re: HPS Block 49 - O'Brien Mechanical

Hi George,
Regarding the workforce pre-con meeting we would like to go ahead and schedule it for 9/30, as currently everything is on track for close of escrow 9/26 and NTP issued 9/29, with expectation that we would mobilize on 9/30.

Thanks,

Arash Baradaran
Cahill Contractors, Inc.
Tel 415-986-0600 x628 Fax 415-986-4406

On Thu, Sep 18, 2014 at 6:39 PM, Bridges, George (CII)

<george.bridges@sfgov.org> wrote:
Arash

Thank you for your attention to this matter so quickly. Please let us know the potential SBE participation as soon as possible.

In talking with Ray, it would be ideal to conduct the kick-off workforce pre-construction after October 8th. If we find next week that the start date is in fact earlier in October, Ray has agreed to help facilitate a meeting at our office. This might occur on Tuesday or Wednesday the week of September 29th. It is my preference that we confirm this meeting next week.

George

On Sep 18, 2014, at 6:26 PM, "Arash Baradaran" <abaradaran@cahill-sf.com> wrote:

Hi George,
We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager

<image001.png>

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P [\(415\) 677-0628](tel:(415)677-0628) **F** [\(415\) 986-4406](tel:(415)986-4406) **C** [\(415\) 450-5713](tel:(415)450-5713)

cahill-sf.com

From: [Lee, Raymond C. \(CII\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: HPS Block 49 - O'Brien Mechanical
Date: Friday, September 19, 2014 8:50:55 AM

George,

My calendar in Outlook is up-to-date. Feel free to schedule something during the week of 9/29, including Monday if necessary.

Thanks,
Ray

From: Arash Baradaran [mailto:abaradaran@cahill-sf.com]
Sent: Friday, September 19, 2014 6:56 AM
To: Bridges, George (CII)
Cc: Mike Gorman; Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII)
Subject: Re: HPS Block 49 - O'Brien Mechanical

Hi George,
Regarding the workforce pre-con meeting we would like to go ahead and schedule it for 9/30, as currently everything is on track for close of escrow 9/26 and NTP issued 9/29, with expectation that we would mobilize on 9/30.

Thanks,

Arash Baradaran
Cahill Contractors, Inc.
Tel 415-986-0600 x628 Fax 415-986-4406

On Thu, Sep 18, 2014 at 6:39 PM, Bridges, George (CII) <george.bridges@sfgov.org> wrote:
Arash

Thank you for your attention to this matter so quickly. Please let us know the potential SBE participation as soon as possible.

In talking with Ray, it would be ideal to conduct the kick-off workforce pre-construction after October 8th. If we find next week that the start date is in fact earlier in October, Ray has agreed to help facilitate a meeting at our office. This might occur on Tuesday or Wednesday the week of September 29th. It is my preference that we confirm this meeting next week.

George

On Sep 18, 2014, at 6:26 PM, "Arash Baradaran" <abaradaran@cahill-sf.com> wrote:

Hi George,
We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager

<image001.png>

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P [\(415\) 677-0628](tel:(415)677-0628) **F** [\(415\) 986-4406](tel:(415)986-4406) **C** [\(415\) 450-5713](tel:(415)450-5713)

cahill-sf.com

From: [Arash Baradaran](#)
To: [Bridges, George \(CII\)](#)
Cc: [Mike Gorman](#); [Sidney A. Martin](#); [Lee, Raymond C. \(CII\)](#); [Sims, Pam \(CII\)](#)
Subject: RE: HPS Block 49 - O'Brien Mechanical
Date: Tuesday, November 04, 2014 1:13:29 PM
Attachments: [image001.png](#)

Hi George,

Thanks for the follow up. We will check in and get back to you when we have an update. Also, we ended up going with Western Addition Drywall instead of Custom for additional local participation.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: Bridges, George (CII) [mailto:george.bridges@sfgov.org]
Sent: Tuesday, November 04, 2014 10:14 AM
To: Arash Baradaran
Cc: Mike Gorman; Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); Sims, Pam (CII)
Subject: RE: HPS Block 49 - O'Brien Mechanical

Arash

It has been a while and I wanted to follow up with you on an update on the SBE participation for the project.

O'brien is listed and was going to get additional participation.

Also, additional SBE suppliers were going to be added to the spreadsheet.

George

From: Bridges, George (CII)
Sent: Thursday, September 18, 2014 6:40 PM
To: Arash Baradaran
Cc: Mike Gorman; Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII)
Subject: Re: HPS Block 49 - O'Brien Mechanical

Arash

Thank you for your attention to this matter so quickly. Please let us know the potential SBE participation as soon as possible.

In talking with Ray, it would be ideal to conduct the kick-off workforce pre-construction after October 8th. If we find next week that the start date is in fact earlier in October, Ray has agreed to help facilitate a meeting at our office. This might occur on Tuesday or Wednesday the week of September 29th. It is my preference that we confirm this meeting next week.

George

On Sep 18, 2014, at 6:26 PM, "Arash Baradaran" <abaradaran@cahill-sf.com> wrote:

Hi George,

We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager

<image001.png>

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0628 **F** (415) 986-4406 **C** (415) 450-5713

cahill-sf.com

From: [Arash Baradaran](#)
To: [Bridges, George \(CII\)](#)
Cc: [Mike Gorman](#); [Sidney A. Martin](#); [Lee, Raymond C. \(CII\)](#); [Sims, Pam \(CII\)](#)
Subject: Re: HPS Block 49 - O'Brien Mechanical
Date: Friday, September 19, 2014 6:57:11 AM

Hi George,
Regarding the workforce pre-con meeting we would like to go ahead and schedule it for 9/30, as currently everything is on track for close of escrow 9/26 and NTP issued 9/29, with expectation that we would mobilize on 9/30.

Thanks,

Arash Baradaran
Cahill Contractors, Inc.
Tel 415-986-0600 x628 Fax 415-986-4406

On Thu, Sep 18, 2014 at 6:39 PM, Bridges, George (CII) <george.bridges@sfgov.org> wrote:
Arash

Thank you for your attention to this matter so quickly. Please let us know the potential SBE participation as soon as possible.

In talking with Ray, it would be ideal to conduct the kick-off workforce pre-construction after October 8th. If we find next week that the start date is in fact earlier in October, Ray has agreed to help facilitate a meeting at our office. This might occur on Tuesday or Wednesday the week of September 29th. It is my preference that we confirm this meeting next week.

George

On Sep 18, 2014, at 6:26 PM, "Arash Baradaran" <abaradaran@cahill-sf.com> wrote:

Hi George,

We went back and looked through our document, and O'Brien Mechanical had always indicated on this bid that they were SBA-LBE. They never communicated to us that they were SBE. This was misinterpreted by us and we should not have counted their participation. I apologize for not having vetted this more thoroughly prior to our meeting.

They have indicated that they will be able to bring in SBE sub/supplier participation – we will report back with amounts and company names. In addition, we are re-looking at some other trades to see if we can make up some additional ground in some trades where we were low, to help make up some of the gap.

Thanks,

Arash Baradaran

Senior Estimator/Project Manager

<image001.png>

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P [\(415\) 677-0628](tel:(415)677-0628) **F** [\(415\) 986-4406](tel:(415)986-4406) **C** [\(415\) 450-5713](tel:(415)450-5713)

cahill-sf.com

From: [Brown, Armina \(MYR\)](#)
To: [Bridges, George \(CII\)](#); [Mulligan, Pat \(MYR\)](#)
Cc: [Jimenez, Sarah \(MYR\)](#)
Subject: RE: HPS Block 49 -Kick-off Workforce Meeting
Date: Thursday, September 25, 2014 9:12:17 AM

Good morning,

I have placed a "HOLD" on Pat's calendar for 10/1. I am awaiting meeting invite.

Thanks in advance

Armina M. Brown

Executive Assistant to the Director of CityBuild

415.701.4873 Direct Line

415.701.4897 Fax

armina.brown@sfgov.org



Reduce, Reuse, Recycle, Rethink!

From: Bridges, George (CII)
Sent: Thursday, September 25, 2014 8:53 AM
To: Mulligan, Pat (MYR)
Cc: Jimenez, Sarah (MYR); Brown, Armina (MYR)
Subject: Re: HPS Block 49 -Kick-off Workforce Meeting

Will do, thanks!

On Sep 24, 2014, at 9:33 PM, "Mulligan, Pat (MYR)" <pat.mulligan@sfgov.org> wrote:

I can make 9 or 10am. Can you send calendar invites?

Patrick Mulligan
Director of CityBuild
Office of Economic and Workforce Development
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
415-701-4859 Direct
415-701-4848 Main
415-701-4896 Fax

From: Bridges, George (CII) <george.bridges@sfgov.org>

Sent: Wednesday, September 24, 2014 2:26 PM

To: 'Patrick Mulligan'

Cc: Lee, Raymond C. (CII); Jimenez, Sarah (MYR)

Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Pat

Apparently, Ronnie is out as well.

Would you be able to attend the kick-off workforce meeting in Ken and Ronnie's absence?

Thanks,
George

From: Bridges, George (CII)

Sent: Wednesday, September 24, 2014 2:19 PM

To: Jimenez, Sarah (MYR); Rhoe, Ronnie (MYR); Jackson, Prentiss (MYR)

Cc: 'Patrick Mulligan'; Lee, Raymond C. (CII); Nim, Ken; Majors, Marc (MYR)

Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Ronnie, Sarah and Prentiss

Cahill would like to set-up a kick-off pre-construction meeting at 1 South Van Ness on Tuesday, Oct. 1, 2014. How does 9 or 10am work for the three of you?

Since this is Sarah's first project in the Hunters Point Shipyard, I had hoped that either Ronnie or Pat would be available to attend the meeting to help discuss CityBuild's role on the project?

I will send the Subcontractor's Information form and feel free to send the appropriate form 3 and any other documents you feel necessary.

George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]

Sent: Wednesday, September 24, 2014 8:44 AM

To: Arash Baradaran; Bridges, George (CII)

Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com

Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.

Thanks,

Mike Gorman

Project Manager

<image001.png>

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 **F** (415) 986-4406

cahill-sf.com

From: [Mulligan, Pat \(MYR\)](#)
To: [Bridges, George \(CII\)](#)
Cc: [Jimenez, Sarah \(MYR\)](#); [Brown, Armina \(MYR\)](#)
Subject: RE: HPS Block 49 -Kick-off Workforce Meeting
Date: Wednesday, September 24, 2014 9:33:14 PM
Attachments: [image001.png](#)

I can make 9 or 10am. Can you send calendar invites?

Patrick Mulligan
Director of CityBuild
Office of Economic and Workforce Development
One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
415-701-4859 Direct
415-701-4848 Main
415-701-4896 Fax

From: Bridges, George (CII) <george.bridges@sfgov.org>
Sent: Wednesday, September 24, 2014 2:26 PM
To: 'Patrick Mulligan'
Cc: Lee, Raymond C. (CII); Jimenez, Sarah (MYR)
Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Pat

Apparently, Ronnie is out as well.

Would you be able to attend the kick-off workforce meeting in Ken and Ronnie's absence?

Thanks,
George

From: Bridges, George (CII)
Sent: Wednesday, September 24, 2014 2:19 PM
To: Jimenez, Sarah (MYR); Rhoe, Ronnie (MYR); Jackson, Prentiss (MYR)
Cc: 'Patrick Mulligan'; Lee, Raymond C. (CII); Nim, Ken; Majors, Marc (MYR)
Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Ronnie, Sarah and Prentiss

Cahill would like to set-up a kick-off pre-construction meeting at 1 South Van Ness on Tuesday, Oct. 1, 2014. How does 9 or 10am work for the three of you?

Since this is Sarah's first project in the Hunters Point Shipyard, I had hoped that either Ronnie or Pat would be available to attend the meeting to help discuss CityBuild's role on the project?

I will send the Subcontractor's Information form and feel free to send the appropriate form 3 and

any other documents you feel necessary.

George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]
Sent: Wednesday, September 24, 2014 8:44 AM
To: Arash Baradaran; Bridges, George (CII)
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com
Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.

Thanks,

Mike Gorman

Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 **F** (415) 986-4406

cahill-sf.com

From: [Jimenez, Sarah \(MYR\)](#)
To: [Bridges, George \(CII\)](#)
Subject: RE: HPS Block 49 -Kick-off Workforce Meeting
Date: Wednesday, September 24, 2014 3:07:11 PM
Attachments: [image001.png](#)

George:

Also, I will check in with Ronnie and Prentiss tomorrow to see if either or both can attend. Ronnie is out today.

Sarah Ann Jimenez, CityBuild Contract Compliance Officer
Office of Economic and Workforce Development (OEWD), Workforce Division
1 South Van Ness Avenue, 5th Floor
San Francisco, CA 94102
(415)701-4841 (Direct)
(415)701-4848 (Main)
(415)415-701-4896
Sarah.Jimenez@sfgov.org
www.workforcedevelopmentsf.org

From: Bridges, George (CII)
Sent: Wednesday, September 24, 2014 2:19 PM
To: Jimenez, Sarah (MYR); Rhoe, Ronnie (MYR); Jackson, Prentiss (MYR)
Cc: 'Patrick Mulligan'; Lee, Raymond C. (CII); Nim, Ken; Majors, Marc (MYR)
Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Ronnie, Sarah and Prentiss

Cahill would like to set-up a kick-off pre-construction meeting at 1 South Van Ness on Tuesday, Oct. 1, 2014. How does 9 or 10am work for the three of you?

Since this is Sarah's first project in the Hunters Point Shipyard, I had hoped that either Ronnie or Pat would be available to attend the meeting to help discuss CityBuild's role on the project?

I will send the Subcontractor's Information form and feel free to send the appropriate form 3 and any other documents you feel necessary.

George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]
Sent: Wednesday, September 24, 2014 8:44 AM
To: Arash Baradaran; Bridges, George (CII)
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com

Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.

Thanks,

Mike Gorman

Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 **F** (415) 986-4406

cahill-sf.com

From: [Jimenez, Sarah \(MYR\)](#)
To: [Bridges, George \(CII\)](#); [Rhoe, Ronnie \(MYR\)](#); [Jackson, Prentiss \(MYR\)](#)
Cc: "Patrick Mulligan"; [Lee, Raymond C. \(CII\)](#); [Nim, Ken](#); [Majors, Marc \(MYR\)](#)
Subject: RE: HPS Block 49 -Kick-off Workforce Meeting
Date: Wednesday, September 24, 2014 3:04:43 PM
Attachments: [image001.png](#)

Thanks, George. That time and date works well for me. Just let me know if it is at 9 or 10.

Sarah Ann Jimenez, CityBuild Contract Compliance Officer
Office of Economic and Workforce Development (OEWD), Workforce Division
1 South Van Ness Avenue, 5th Floor
San Francisco, CA 94102
(415)701-4841 (Direct)
(415)701-4848 (Main)
(415)415-701-4896
Sarah.Jimenez@sfgov.org
www.workforcedevelopmentsf.org

From: Bridges, George (CII)
Sent: Wednesday, September 24, 2014 2:19 PM
To: Jimenez, Sarah (MYR); Rhoe, Ronnie (MYR); Jackson, Prentiss (MYR)
Cc: 'Patrick Mulligan'; Lee, Raymond C. (CII); Nim, Ken; Majors, Marc (MYR)
Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Ronnie, Sarah and Prentiss

Cahill would like to set-up a kick-off pre-construction meeting at 1 South Van Ness on Tuesday, Oct. 1, 2014. How does 9 or 10am work for the three of you?

Since this is Sarah's first project in the Hunters Point Shipyard, I had hoped that either Ronnie or Pat would be available to attend the meeting to help discuss CityBuild's role on the project?

I will send the Subcontractor's Information form and feel free to send the appropriate form 3 and any other documents you feel necessary.

George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]
Sent: Wednesday, September 24, 2014 8:44 AM
To: Arash Baradaran; Bridges, George (CII)
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII); rbaca@amcalhousing.com; jseverino@amcalhousing.com
Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.

Thanks,

Mike Gorman

Project Manager



CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 **F** (415) 986-4406

cahill-sf.com

From: [Jackson, Prentiss \(MYR\)](#)
To: [Bridges, George \(CII\)](#); [Jimenez, Sarah \(MYR\)](#); [Rhoe, Ronnie \(MYR\)](#)
Cc: "Patrick Mulligan"; [Lee, Raymond C. \(CII\)](#); [Nim, Ken](#); [Majors, Marc \(MYR\)](#)
Subject: RE: HPS Block 49 -Kick-off Workforce Meeting
Date: Wednesday, September 24, 2014 2:40:22 PM
Attachments: [image001.png](#)

Hello George,

Either time works for me.

Prentiss A. Jackson, Jr.
CityBuild Employment Liaison
City and County of San Francisco
1 South Van Ness, 5th Floor
(415) 701-4831 (Direct)
(415) 701-4848 (Main)
www.workforcedevelopmentsf.org

From: Bridges, George (CII)
Sent: Wednesday, September 24, 2014 2:18 PM
To: Jimenez, Sarah (MYR); Rhoe, Ronnie (MYR); Jackson, Prentiss (MYR)
Cc: 'Patrick Mulligan'; Lee, Raymond C. (CII); Nim, Ken; Majors, Marc (MYR)
Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Ronnie, Sarah and Prentiss

Cahill would like to set-up a kick-off pre-construction meeting at 1 South Van Ness on Tuesday, Oct. 1, 2014. How does 9 or 10am work for the three of you?

Since this is Sarah's first project in the Hunters Point Shipyard, I had hoped that either Ronnie or Pat would be available to attend the meeting to help discuss CityBuild's role on the project?

I will send the Subcontractor's Information form and feel free to send the appropriate form 3 and any other documents you feel necessary.

George

From: Mike Gorman [<mailto:mgorman@cahill-sf.com>]
Sent: Wednesday, September 24, 2014 8:44 AM
To: Arash Baradaran; Bridges, George (CII)
Cc: Sidney A. Martin; Lee, Raymond C. (CII); Sims, Pam (CII);
rbaca@amcalhousing.com<<mailto:rbaca@amcalhousing.com>>;
jseverino@amcalhousing.com<<mailto:jseverino@amcalhousing.com>>
Subject: RE: HPS Block 49 - O'Brien Mechanical

George,

Following up on the email below, can we schedule a the subcontractor labor compliance meeting at your office on 9/30? If so, what time is good? We will send out an invite to the 1st wave of subcontractors (those who are working in October) once we hear back from you.

Thanks,

Mike Gorman
Project Manager

[cid:image003.png@01CFA714.3E57A6F0]

CAHILL CONTRACTORS, INC.

425 California Street, Suite 2200; San Francisco, CA 94104

P (415) 677-0661 F (415) 986-4406

cahill-sf.com<<http://cahill-sf.com>>

From: [Rhoe, Ronnie \(MYR\)](#)
To: [Jimenez, Sarah \(MYR\)](#); [Bridges, George \(CII\)](#); [Jackson, Prentiss \(MYR\)](#)
Cc: "Patrick Mulligan"; [Lee, Raymond C. \(CII\)](#); [Nim, Ken](#); [Majors, Marc \(MYR\)](#); [Wong, Joyce \(MYR\)](#)
Subject: RE: HPS Block 49 -Kick-off Workforce Meeting
Date: Friday, September 26, 2014 10:25:38 AM
Attachments: [image001.png](#)

Hi George,

Joyce will attend on behalf of CityBuild along w/ Sarah.

Thanks,

Ronnie Rhoe
Workforce Compliance Officer
Office of Economic and Workforce Development
1 South Van Ness, 5th Floor
San Francisco, CA 94103
415.701.4878 (direct)
415.701.4897 (fax)

From: Jimenez, Sarah (MYR)
Sent: Wednesday, September 24, 2014 3:05 PM
To: Bridges, George (CII); Rhoe, Ronnie (MYR); Jackson, Prentiss (MYR)
Cc: 'Patrick Mulligan'; Lee, Raymond C. (CII); Nim, Ken; Majors, Marc (MYR)
Subject: RE: HPS Block 49 -Kick-off Workforce Meeting

Thanks, George. That time and date works well for me. Just let me know if it is at 9 or 10.

Sarah Ann Jimenez, CityBuild Contract Compliance Officer
Office of Economic and Workforce Development (OEWD), Workforce Division
1 South Van Ness Avenue, 5th Floor
San Francisco, CA 94102
(415)701-4841 (Direct)
(415)701-4848 (Main)
(415)415-701-4896
Sarah.Jimenez@sfgov.org
www.workforcedevelopmentsf.org

From: Bridges, George (CII)
Sent: Wednesday, September 24, 2014 2:19 PM
To: Jimenez, Sarah (MYR); Rhoe, Ronnie (MYR); Jackson, Prentiss (MYR)
Cc: 'Patrick Mulligan'; Lee, Raymond C. (CII); Nim, Ken; Majors, Marc (MYR)
Subject: FW: HPS Block 49 -Kick-off Workforce Meeting

Ronnie, Sarah and Prentiss